



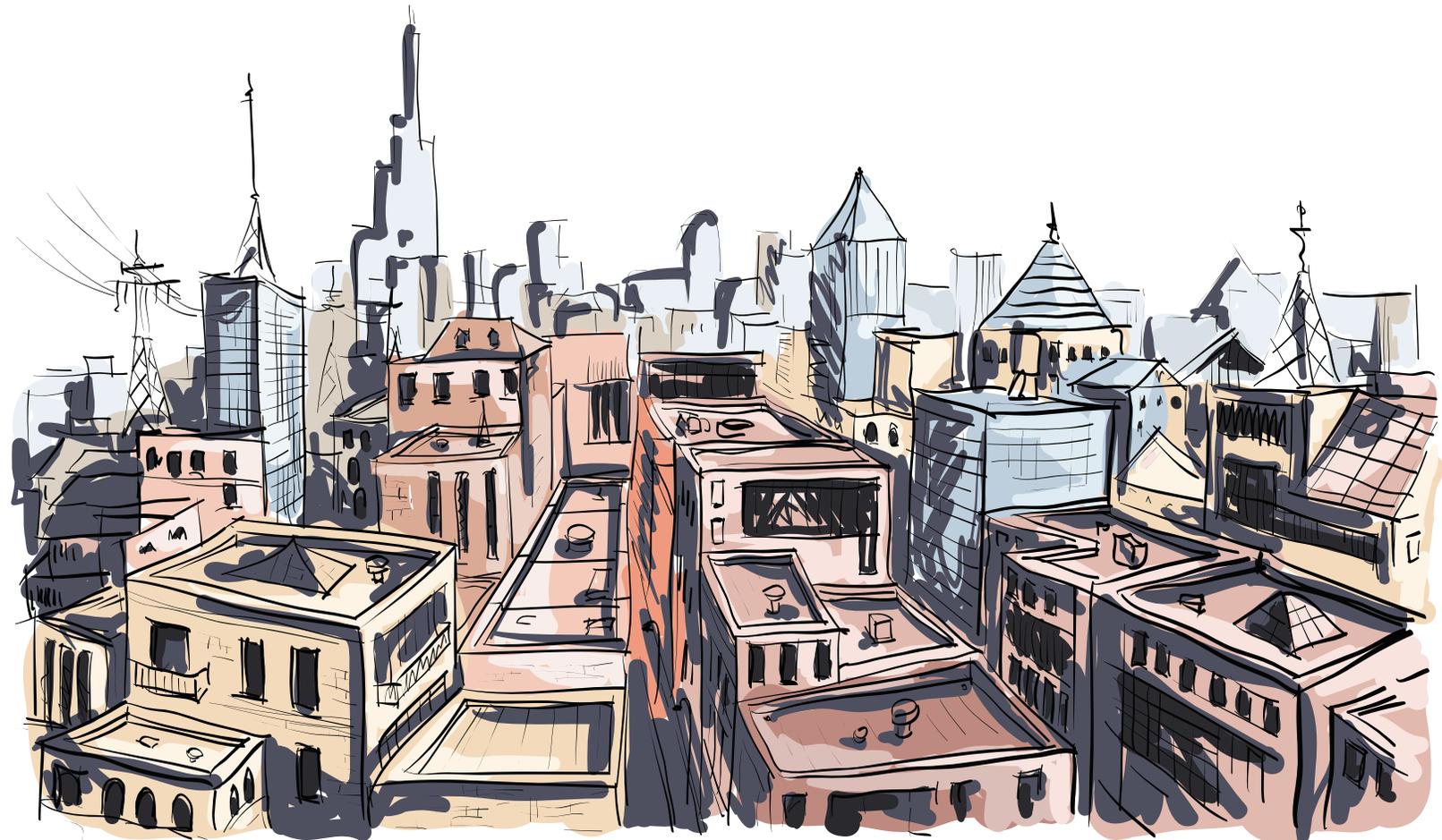
BALTIMORE CITY
DEPARTMENT OF HOUSING &
COMMUNITY DEVELOPMENT

DRAFT CONSOLIDATED PLAN FY 2021-2025 & DRAFT ANNUAL ACTION PLAN FY 2021



MAYOR'S OFFICE OF
HOMELESS SERVICES

Baltimore City Department of Housing & Community Development
DHCD.Baltimorecity.gov



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Executive Summary

ES-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

ES.1 Introduction

The Consolidated Plan is a federally required document that guides and describes certain community development efforts in Baltimore City. This document serves as the application for funding for four Federal formula grant programs: Community Development Block Grants (CDBG); Home Investment Partnership (HOME); Housing Opportunities for People with AIDS (HOPWA); and Emergency Solutions Grants (ESG). In addition, a certified approved plan is required to apply for more than 17 housing and social service grant programs overseen by the U.S. Department of Housing and Urban Development (HUD).

The five-year consolidated plan covers the period July 1, 2020 through June 30, 2025; this is the sixth consolidated plan for Baltimore City. The plan is created using a required outline that dictates much of the content of the plan. Everything from the data tables, the length of sections (4000 characters max), and to the order in which content appears is dictated by HUD requirements.

The Plan has six core components:

- 1) Executive Summary
- 2) Summary of Planning Activities and Community Engagement
- 3) Housing Needs Assessment
- 4) Housing and Economic Market Analysis
- 5) Strategic Plan
- 6) The first-year Action Plan of the new consolidated plan period

Other topics that HUD requires the Plan to address include:

- Affordable Housing
- Homelessness
- Lead Based Paint Hazards
- Non-homeless special needs housing and supportive services
- Public and assisted housing

- Non-housing community development issues
- Barriers to affordable housing
- Anti-poverty efforts
- Stakeholder consultation and citizen participation processes
- Institutional structure through which the needs and goals of this plan are carried out

Since 2010, Baltimore City has seen deep and sustained loss in the total allocation of the four Federal formula grant programs. As context, Baltimore has lost at least \$10 million in annually allocated funds in the last decade, an approximate 25% decrease in overall allocations. (The City receives around \$30 million annually across the four Federal formula grants.) HOME and CDBG funds have been hit particularly hard.

Finally, since the last Consolidated Plan was adopted in 2015, there have been some key institutional changes to the City's agencies that are responsible for implementing the goals tied the CDBG, ESG, HOME, and HOPWA funds. In January 2017, the Housing Authority was split into two agencies: the Housing Authority of Baltimore City (HABC) – responsible for implementing direct subsidized housing programs (public housing sites, Housing Choice Vouchers (HCV)) – and the Baltimore City Department of Community Development (DHCD) – responsible for the management and oversight of CDBG and HOME funds.

Additionally – when Council President Jack Young was sworn in as mayor in June 2019, he dissolved the Mayor's Office of Human Services – which previously administered ESG and HOPWA funds – and created the Mayor's Office of Children and Family Success (MOCFS). MOCFS oversees the newly created Mayor's Office of Homeless Services (MOHS), which now administers ESG and HOPWA funds.

MOHS Changes

Housing Opportunity Through Modernization Act made effective July 29, 2016.

- Changed eligibility requirements for formula awards – now reflects cities that are most populous unit of local government with more than 500,000 people and more than 2,000 persons living with HIV/AIDS
- Current grantees will remain eligible through 2025
- Source data has changed from # of AIDS cases to # of individuals living with HIV or AIDS as of 12/31 of most recent year
- Allocation of Resources:
 - 75% of funds distributed based on individuals living with HIV or AIDS

- 25% no longer based on cities with per capita incidents of AIDS, instead based on poverty rate (12.5%) and fair market rent, based published by HUD weighted for persons living with HIV/AIDS (12.5%)

* Source data: Notice: CPD-17-12 Issued: November 8, 2017

ES.2 Summary of the objectives and outcomes identified in the Plan Needs Assessment Overview

Through the City’s collaborative planning process, we identified nine priority needs and 16 goals. These needs and goals are explicated in SP-25 and SP-45 respectively.

DHCD Priorities

- Community development framework
- Identifies 4 Impact Investment Areas – making decision to identify them as geographic priority areas for

MOHS Priorities

- Implementation of the [3-year Action Plan on Homelessness](#)
 - 5 key strategies outlined:
 - 1) Increase the Supply of Affordable Housing
 - 2) Create a More Effective Crisis Response System
 - 3) Transform the Shelter System
 - 4) Improve Access to Employment and Economic Opportunity
 - 5) Establish a Race Equity Agenda.
 - Additional strategy was added in 2020 (to make 6 key strategies)
 - End Youth Homelessness (Baltimore City awarded 3.7million in the Youth Homelessness Demonstration Program)

Table ES.3.1 Affordable Housing Unit Count, Projected Number of Affordable Housing Units Created or Rehabilitated with Consolidated Plan Resources July 2020 through June 2024

	0-30% AMI	31-50% AMI	51-80% AMI	Total Projected in 5-year period	# units for Special Needs Populations	Projected # Units in CFY 2021

New affordable rental units added to inventory	423	550	127	1,100	215	237
New affordable homeowner units created	7	16	22	45	0	9
Existing Occupied Affordable Rental Units Rehabilitated	105	36	159	300	15	63
Existing Occupied Homeowner Units Rehabilitated	1200	1120	480	2,800	400	583
Homeowner Households Receiving Downpayment Assistance Grants	468	1314	418	2,200	n/a	440

ES.3 Evaluation of past performance

In general, most of the five-year outcomes identified in the 2015-2020 Consolidated Plan will have been attained by the end of the five-year period. The CAPER released in September of 2019 provided detailed examination of housing and community development activities and actions undertaken in Baltimore between July 1, 2018 and June 30, 2019 that were funded through the four formula grants. It also assessed goal attainment during the first four years of Consolidated Plan implementation. The areas where Baltimore City is meeting or exceeding its 5-year goals

include code enforcement, addressing lead and other environmental hazards in housing units, providing affordable rental housing, providing housing assistance to households with a member suffering from AIDS/HIV, preserving existing affordable housing, rehabilitating housing for home buyers, providing a variety of public services through non-profit organizations, and providing closing cost assistance to homebuyers. Goals that we are challenged by include assisting homeowners with needed repairs and rehab, demolitions, and producing new affordable units for homebuyers. The CFY 2019 CAPER can be found at <https://dhcd.baltimorecity.gov/sites/default/files/CAPER%20FY%2019.pdf>.

ES.4 Summary of citizen participation process and consultation process

This section will be completed once the public comment period closes.

ES.5 Summary of public comments

This section will be completed once the public comment period closes.

ES.6 Summary of comments or views not accepted and the reasons for not accepting them

This section will be completed once the public comment period closes.

ES.7 Summary of the City's Planning Process

1. 2018 – 2019 A series of meetings are held between HUD, Department of Commerce, DHCD and BDC about linking the 2020 - 2025 Consolidated Plan with the 2020 – 2025 Community Economic Development Strategy that BDC will be undertaking.
2. June 2019 – initial meetings with MOHS and DHCD about Consolidated Plan timelines and data needs.
3. October 2019 – public notice requesting input on production of Consolidated Plan and Annual Action Plans on DHCD website.
4. November 2019 – at needs performance public the Consolidated Plan is discussed and input from public requested.
5. December 2019 – new director of research who will oversee Consolidate Plan process is engaged.
6. January 2020 – timeline updated, project tracker and timeline implemented, working groups started.

7. January to present - series of meetings with BDC and BDC on joint CEDS/ Consolidated Plan issues.
8. January 2020 – DHCD, Department of Planning and community leaders start meeting weekly on Consolidated Plan budgeting and implementation issues.
9. February 2020 – meetings with MOHS.
10. March 2020 – in-person community public discussion meeting held.
11. March 2020 – COVID19 shuts down normal City of Baltimore processes including preparation of the Consolidated Plan.
12. April 2020 – series of more than 12, 3-hour work sessions with DHCD and MOHS to work through key sections of the consolidated plan.
13. June 2020 – rough draft of Consolidated Plan prepared.

The Process

PR-05 Lead & Responsible Agencies 24 CFR 91.200(b)

Describe agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source

PR-05 Table 1 Responsible Agencies

Agency Role	Name	Department/Agency
CDBG Administrator	Baltimore	Department of Housing & Community Development
ESG Administrator	Baltimore	Mayor’s Office of Homeless Services
HOME Administrator	Baltimore	Department of Housing & Community Development
HOPWA Administrator	Baltimore	Mayor’s Office of Homeless Services

Narrative

DHCD, for administrative purposes, is the lead agency for overseeing the development of this Consolidated Plan. Two of the four Federal formula programs (CDBG & HOME) are administered

under this agency. The remaining two programs (ESG & HOPWA) are administered by the recently created Mayor's Office of Homeless Services (MOHS).

Consolidated Plan Public Contact Information

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PR-10 Consultation - 91.100, 91.200(b), 91.215(I)

Introduction

The draft Consolidated and Annual Action Plans were developed over a ten-month period beginning in November 2019. The process has involved formal and informal discussion session and hearings, as well as collaboration with a diverse range of stakeholders both across City government and those that work in concert with DHCD and MOHS. The list of collaborators includes: non-profit providers, government agencies, housing developers, and advocates. Advocates include those who work on: fair housing, tenants' rights, legal services, the Affordable Housing Trust Fund, homeless persons representation, homeless persons healthcare, and general advocacy for homeless services.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I)).

Initial meetings between DHCD and MOHS began in February 2020. Despite an interruption to the work schedule and structure of Baltimore City due to COVID-19, DHCD and MOHS have continued to collaborate on this document. A five person working group and a six person working group were established at MOHS and DHCD respectively. The overall collaboration, drafting, and analysis of the Consolidated Action Plan was led by the Director of Research & Analytics for DHCD.

DHCD was able to hold a public hearing on the Consolidated Plan in East Baltimore on March 12th, 2020, six days before the City went to a formal remote work policy in response to COVID-19. This hearing included participation from social service and affordable housing providers.

MOHS consults with the following organizations and City entities:

- People with Lived Experience
- Housing Authority
- Health Care for the Homeless
- Behavioral Health System Baltimore
- Local non-profit providers
- Legal services
- Baltimore City Health Department
- Maryland Department of Health

The DHCD Development Division and the Commissioner's Office held a series of meetings with for profit and nonprofit developers about developing affordable and mixed-income homeowner housing in the Impact Investment Areas identified in the Consolidated Plan.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness

The Mayor's Office of Homeless (MOHS) Services is the designated Collaborative Applicant and HMIS Lead (MD-501) for the Continuum of Care (CoC), and is under the purview of the City of Baltimore. MOHS and the CoC program is designed to promote community-wide commitment to the goal of ensuring that homelessness is rare, brief, and non-recurring, in addition to:

1. Effectively implementing and utilizing a Coordinated Access system that promotes participant choice, coordinates with mainstream services, and is open, inclusive, and transparent.
2. Utilizing a Housing First approach that quickly re-houses homeless individuals and families while minimizing trauma and ending chronic homelessness.
3. Promoting access and use of mainstream benefits, which includes coordinating with employers to prioritize employment opportunities for people experiencing homelessness.
4. Addressing racial disparities and inequities when building programs and policies to ensure there are positive outcomes for all persons experiencing homelessness.
5. Utilizing evidence-based approaches that strategically use performance and outcome data to best allocate resources to determine the cost-effectiveness and impact of homeless services programs.

Projects include: Diversion & Prevention, Street Outreach, Emergency Shelters for singles, families, and youth (18-24) that include drop-in centers, Permanent Housing to include Rapid Re-housing, Permanent Supportive Housing, Transitional Housing for veterans, and specialized Services.

The local Continuum of Care (CoC) process involves all agencies and programs who receive funding from the U.S. Department of Housing and Urban Development (HUD), and does the following:

1. Assesses capacity and identifies gaps.
2. Evaluates outcomes achieved by funded programs, in comparison to both local and national benchmarks.
3. Proactively develops improvements and solutions to systemic issues.
4. Works to implement HUD priorities, so as to increase the likelihood of the community continuing to receive funds.
5. Facilitates the allocation of funding to these agencies.
6. Serves as an inclusive vehicle to promote best practices.
7. Facilitates access to mainstream resources and services for the homeless.
8. Works to develop policies and procedures to assist homeless persons directly.
9. Strategically coordinates funding to include Emergency Solutions Grant, Maryland State Homeless Solutions Program, and philanthropic funds raised through the CoC's Journey Home.

The Mayor's Office of Homeless Services serves as the local Continuum of Care lead (MD-501) and is under the City of Baltimore to facilitate the work of the CoC in the following areas, as they relate to homelessness:

- Shelter diversion
- Street outreach
- Emergency shelter programs for singles and families
- Transitional housing programs
- Permanent Housing, including Rapid Rehousing programs
- Service enriched permanent supportive housing programs, including legacy Shelter Plys Care programs
- Specialized services to meet non-housing needs of people experiencing homelessness

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards and evaluate outcomes, and develop funding, policies and procedures for the administration of HMIS

MOHS allocates all funding for the Emergency Solutions Grant through the annual Consolidated Funding Application (CFA), a competitive RFP process that draws funding from 5 sources:

- U.S Department of Housing and Urban Development - Emergency Solutions Grant (ESG)
- State of Maryland - Homeless Solutions Program
- Baltimore City Department of Social Services
- U.S Department of Housing and Urban Development - Housing Opportunities for Persons with AIDS/HIV (HOPWA)
- Maryland Department of Health (MDH) – State Special Funds

The CFA funds projects providing services to individuals and families experiencing homelessness, those at risk of homelessness, and supportive services for people living with HIV or AIDS. Proposals are vetted through a thorough threshold review, and then evaluated and scored by an internal review committee. The amount and type of funds allocated to each program takes into consideration the score of each proposal, the funding priorities identified by MOHS, the project’s prior-year performance and compliance with funding regulations, and the project’s proposed activities. The final allocations are reviewed and approved by the Resource Allocation Committee of the Continuum of Care.

In addition to allocating funds, MOHS serves as the monitoring agency for all ESG grants. MOHS develops performance standards and evaluates outcomes for programs according to local need and best practices in the field, which includes the operation of HMIS.

Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdictions consultations with housing, social service agencies and other entities

This table is not exhaustive of all agencies, groups, and organizations who have participated in the Consolidated Plan planning process. It will be finalized once the public comment period concludes.

PR-10 Table 2 Agencies, groups, organizations who participated

1	Agency/Group/Organization	Mayor’s Office of Homeless Services
	Agency/Group/Organization Type	Other government - local

	What section of the Plan was addressed by Consultation?	Homelessness Strategy Homeless Needs – Chronically Homeless Homeless Needs – Families with Children Homelessness Needs – Veterans Homelessness Needs – Unaccompanied youth Non-homeless Special Needs HOPWA strategy Anti-poverty strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Regular meetings since February 2020 in the drafting of the plan.
2	Agency/Group/Organization	Department of Planning
	Agency/Group/Organization Type	Planning organization
	What section of the Plan was addressed by Consultation?	The following priority needs: <ul style="list-style-type: none"> • Strengthen homeownership market • Strategic neighborhood investment • Promote Fair Housing Collaboration on the following goals: <ol style="list-style-type: none"> 1. Public Facilities and Public Open Space Improvements 2. Blight Elimination and Stabilization 3. Social, Economic, & Community Development Services 4. Strengthen Homeownership markets 5. Preservation of Existing Affordable housing 6. Impact Investment Area / Middle Markets
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	For most of 2019, DHCD and Planning met twice a week for 2-hour planning meetings that brought in community stakeholders and other city agencies to create block levels coordinated community

		development strategies for priority areas named in Section SP-10 of this document.
3	Agency/Group/Organization	Baltimore City Development Corporation (BDC)
	Agency/Group/Organization Type	Quasi-Public Entity
	What section of the Plan was addressed by Consultation?	The housing market analysis (MA) section of the Consolidated Plan
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	BDC and DHCD meet regularly (at least twice a month since the beginning of 2019) to consult and assist in the drafting of both the CEDs and Consolidated Plan. In addition to contributing to the housing market analysis, the focus groups impacted 5 year planning for internet access, neighborhood development and stabilization, economic development, infrastructure needs, and needed reform to government processes and structures, include tax and fee reform.
4	Agency/Group/Organization	Baltimore Metropolitan Council
	Agency/Group/Organization Type	Regional Organization
	What section of the Plan was addressed by Consultation?	Fair Housing
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	
5	Agency/Group/Organization	The Community Development Network of Maryland
	Agency/Group/Organization Type	Non-profit umbrella organization
	What section of the Plan was addressed by Consultation?	Strategic plan

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Inform the City's equity-based development strategies
6	Agency/Group/Organization	State of Maryland DHCD
	Agency/Group/Organization Type	State agency
	What section of the Plan was addressed by Consultation?	Strategic Plan section
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Continues to be a major partner, strongest working relationship in years, major funder and collaborator.
7	Agency/Group/Organization	Solar Democracy and Equity Collaborative
	Agency/Group/Organization Type	Statewide Collaborative – 6 members
	What section of the Plan was addressed by Consultation?	Low-Income Solar
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Collaborative's goal is to make decentralized and equitable solar energy generation a part of the future of the energy landscape in Maryland. The Collaborative's work is intended to help secure the future of both rural and urban solar pathways for democratized solar through a combination of policy advocacy, regulatory reform, "market-making" (creating the financial tools, incentives, and developing the partnerships necessary to make projects happen), and implementation. The City participates in monthly and quarterly Collaborative calls
8	Agency/Group/Organization	Civic Works
	Agency/Group/Organization Type	Non-Profit

	What section of the Plan was addressed by Consultation?	Low-Income Solar
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Civic Works' Energy Ready Program provides job training and workforce development for solar installations. Consulting with Civic works for the workforce development and job placement component of the low-income solar program
9	Agency/Group/Organization	National Renewable Energy Laboratory
	Agency/Group/Organization Type	Federal Agency
	What section of the Plan was addressed by Consultation?	Low-Income Solar
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The City has consulted with NREL on low-income solar, as well as improving solar permitting which impacts efficiency, and cost of solar installations.
10	Agency/Group/Organization	Solar United Neighbors
	Agency/Group/Organization Type	Non-Profit Organization
	What section of the Plan was addressed by Consultation?	Low-Income Solar
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Solar United Neighbors is a national organization dedicated to representing the needs and interests of solar owners and clean energy supporters. We consult with the organization on advocacy and policy to advance solar installations and lower costs of solar installations within the City of Baltimore. State policy impacts local jurisdictions and programs.

Identify any Agency Types not consulted and provide rationale for not consulting

A wide range of agencies were consulted with as part of the Consolidated Action Plan process.

PR-10 Table 3 Other / regional / federal planning efforts

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Mayor's Office of Homeless Services	Guidance from the Continuum of Care informs most strategic plan homeless goals.
2020 Baltimore Region Fair Housing Analysis	Baltimore Metropolitan Council	This document overlaps with the following goals from the Consolidated Action Plan: <ul style="list-style-type: none"> • Preserve/Maintain Affordable Housing • Create/Increase Affordable Housing • Create Healthy Homes • Implement Fair Housing Practices
Strategic Development Framework	DHCD	The four Impact Investment Area geographies are taken from the Strategic Framework and inform affordable homeownership and blight elimination goals.
Sustainability Plan	Planning	Goals consistent with the Sustainability Plan include residential rehab, homeownership assistance and blight elimination goals.

Describe cooperation and coordination with other public entities, including the State and any adjacent units of general local government, in the implementation of the Consolidated Plan (91.215(I))

The State of Maryland, through a wide range of housing and community development programs is a major financial partner with Baltimore City in carrying out Consolidated Plan activities. State DHCD staff are also strategic partners with the City and were integral in identifying what activities to undertake in Impact Investment Areas and in the sequencing of these activities.

PR-15 Citizen Participation

Summary of citizen participation process/Efforts made to broaden citizen participation

Summarize citizen participation process and how it impacted goal-setting

The Citizen Participation Plan requires, among other things, that two public meetings be held during the development of the Annual Action Plan. Combined, these meetings allow the public to review and comment on past performance and the proposed use of new federal funds.

In a letter mailed October 15, 2019, DHCD notified citizens, partners, subrecipients, elected officials and businesses about a public hearing to discuss the use of Consolidated Plan funds and to notify them about applying for such funds. Similar information was also posted on DHCD's website and ran in the Baltimore Sun. The letter was mailed to some 600 individuals and entities including private businesses, non-profit providers, elected officials, citizens and community organizations.

On November 13, 2019, the Needs and Performance public hearing was held to formally solicit input from the public regarding community needs and priorities and to review the City's past performance. At the hearing, information about anticipated funding under the four formula programs, the CDBG application process, and time lines for development of the Plan were discussed. Similar information was disseminated using the internet, mail and the Baltimore Sun. This hearing was attended by twenty-two citizens and ten City staff. Most of the speakers represented non-profit housing and social service providers and spoke about activities they were engaged in carrying out, and for which they might request future support through the four formula programs.

On March 12, 2020 a public listening session was held at Mother Seton Academy in the East Baltimore Midway neighborhood. Approximately 12 community members attended and approximately five city staff were also in attendance.

Needs Assessment

NA-05 Overview

Needs Assessment Overview

Most of the following Needs Assessment section is based on data provided by HUD. The Census Bureau prepares special tabulations for HUD known as Comprehensive Housing Affordability Strategy (CHAS) Data tables. These tables are based on 5-year aggregated data from American Community Survey (ACS) data from 2011 - 2015. The order and format of the prepopulated tables is also provided by HUD.

Where possible, the Research & Analytics team from the Baltimore City Housing & Community Development Department (DHCD) analyzes the most recent and readily available 5-year ACS data, using either the 2013-2017 or the 2014-2018 estimated data.

In addition to the tables there are visual displays of data created using HUD's CPD Mapping Tool software (half page formats) and by DHCD staff using other GIS packages.

NA-10 Housing Needs Assessment - 24 CFR 91.205 (a,b,c)

Summary of Housing Needs

Housing need in Baltimore is defined by a large population of families and individuals that cannot afford market rents. There is a significant gap between the need for affordable housing units and the number of units available. As of November 2019, more than 14,000 people were on the waitlist for public housing units, according to the [Baltimore Sun](#). Additionally, the overall condition of affordable and market rate rental housing stock is deteriorating due to aging properties and deferred maintenance. These market stresses also impact homeowners who cannot afford necessary repairs. One-person households, especially older populations, are most affected by this lack of capital to make critical home infrastructure upgrades.

Table 5 shows that Baltimore City's population and total number of households decreased slightly when comparing 5-year ACS estimates ending in 2013 and 2018. On the other hand, median household income has increased by 18%. This represents the trend of young professionals moving into the city, and older long-time residents moving out of the city.

Table 6 estimates that 28% of all households (67,725) have incomes below 30% of the HUD Area Median Family Income (HAMFI). Additionally, 60% of households are below 80% of the HAMFI, indicating that most of the households in Baltimore are eligible for CDBG programs, and other federal housing programs. Small Family Households, defined as households with 1-4 persons, represent nearly 30% of the households in the 0-30% HAMFI group.

NA-10 Table 5 Housing Needs Assessment Demographics

Demographics	Most Recent Year: 2013	Most Recent Year: 2018	% Change
Population	621,445	614,700	-1%
Households	241,455	238,436	-1%
Median Household Income	\$41,385	\$48,840	18%

Data Source: 2009-2013 ACS, 2014-2018 ACS (Most Recent Year)

NA-10 Table 6 Total Households Table

	0-30% HAMFI	>30-50% HAMFI	>50-80% HAMFI	>80-100% HAMFI	>100% HAMFI
Total Households	67,725	38,850	36,990	23,670	75,030
Small Family Households (1-4 persons)	19,770	13,710	13,480	8,855	32,290
Large Family Households (5+ persons)	3,670	3,280	2,585	1,655	4,135
Household contains at least one person 62-74 years of age	13,270	7,450	7,785	4,670	13,690
Household contains at least one person age 75 or older	9,210	6,045	3,580	1,870	3,940
Households with one or more children 6 years old or younger	10,485	6,555	5,650	3,180	7,155
Data Source: 2011-2015 CHAS					

Housing Needs Summary Tables

Table 7 highlights two characteristics of Baltimore’s housing needs. First, households earning between 0-50% of HAMFI make up 94% percent of total households that spend 50% or more of

monthly earnings on housing expenses. The number jumps to 97% when looking only at renters. This finding highlights the financial vulnerability of the city's poorest renters and homeowners. Second, compared to owners, renters are more likely to have substandard housing conditions, or experience overcrowding. Finally, the housing cost burden is not as severe for owners. This indicates that homeownership is often a safer and more affordable option than renting in Baltimore.

Table 8 demonstrates that roughly 45% of households, both renters and owners, experience none of the 4 housing characteristics iterated in this Needs Assessment section. The four housing problems examined in this section include include: (1) lack of complete kitchen facilities, (2) lack of complete plumbing facilities, (3) overcrowding and (4) housing cost burden greater than 30%. Tables 9 and 10 show the percentage of residents experiencing moderate cost burden (spending 30-50% of their income on rent/homeownership) and severe cost burden (spending more than 50% of their income on rent/homeownership).

NA-10 Table 7 Housing Problems 1

	Renter					Owner				
	0-30% AMI	>30-50% AMI	>50-80% AMI	>80-100% AMI	Total	0-30% AMI	>30-50% AMI	>50-80% AMI	>80-100% AMI	Total
NUMBER OF HOUSEHOLDS										
Substandard Housing - Lacking complete plumbing or kitchen facilities	990	315	285	165	1,755	180	115	175	100	570
Severely Overcrowded - With >1.51 people per room (and complete kitchen and plumbing)	670	220	150	35	1,075	75	50	25	4	154

	Renter					Owner				
	0-30% AMI	>30-50% AMI	>50-80% AMI	>80-100% AMI	Total	0-30% AMI	>30-50% AMI	>50-80% AMI	>80-100% AMI	Total
Overcrowded - With 1.01-1.5 people per room (and none of the above problems)	930	640	300	185	2,055	130	105	195	235	665
Housing cost burden greater than 50% of income (and none of the above problems)	26,935	4,950	870	105	32,860	10,250	3,500	1,375	335	15,460
Housing cost burden greater than 30% of income (and none of the above problems)	6,890	12,100	6,540	1,355	26,885	2,950	5,010	5,085	2,565	15,610
Zero/negative Income (and none of the above problems)	4,075	0	0	0	4,075	1,395	0	0	0	1,395
Data Source: 2011-2015 CHAS										

NA-10 Table 8 Housing Problems 2

	Renter					Owner				
	0-30% AMI	>30-50% AMI	>50-80% AMI	>80-100% AMI	Total	0-30% AMI	>30-50% AMI	>50-80% AMI	>80-100% AMI	Total
NUMBER OF HOUSEHOLDS										
Having 1 or more of four housing problems	29,525	6,125	1,610	485	37,745	10,640	3,770	1,765	675	16,850
Having none of four housing problems	16,720	18,245	17,730	10,335	63,030	5,370	10,715	15,885	12,180	44,150
Household has negative income, but none of the other housing problems	4,075	0	0	0	4,075	1,395	0	0	0	1,395
Data Source: 2011-2015 CHAS										

NA-10 Table 9 Cost Burden >30%

	Renter				Owner			
	0-30% AMI	>30-50% AMI	>50-80% AMI	Total	0-30% AMI	>30-50% AMI	>50-80% AMI	Total
NUMBER OF HOUSEHOLDS								
Small Related	12,200	6,635	2,495	21,330	3,390	3,155	2,410	8,955
Large Related	2,240	1,240	330	3,810	705	750	285	1,740
Elderly	7,730	2,960	775	11,465	6,380	3,115	1,880	11,375
Other	13,650	6,965	4,060	24,675	3,005	1,640	2,005	6,650
Total need by income	35,820	17,800	7,660	61,280	13,480	8,660	6,580	28,720
Data Source: 2011-2015 CHAS								

Definitions:

Small Related: A household of 2 to 4 persons that includes at least one person related to the householder by birth, marriage, or adoption.

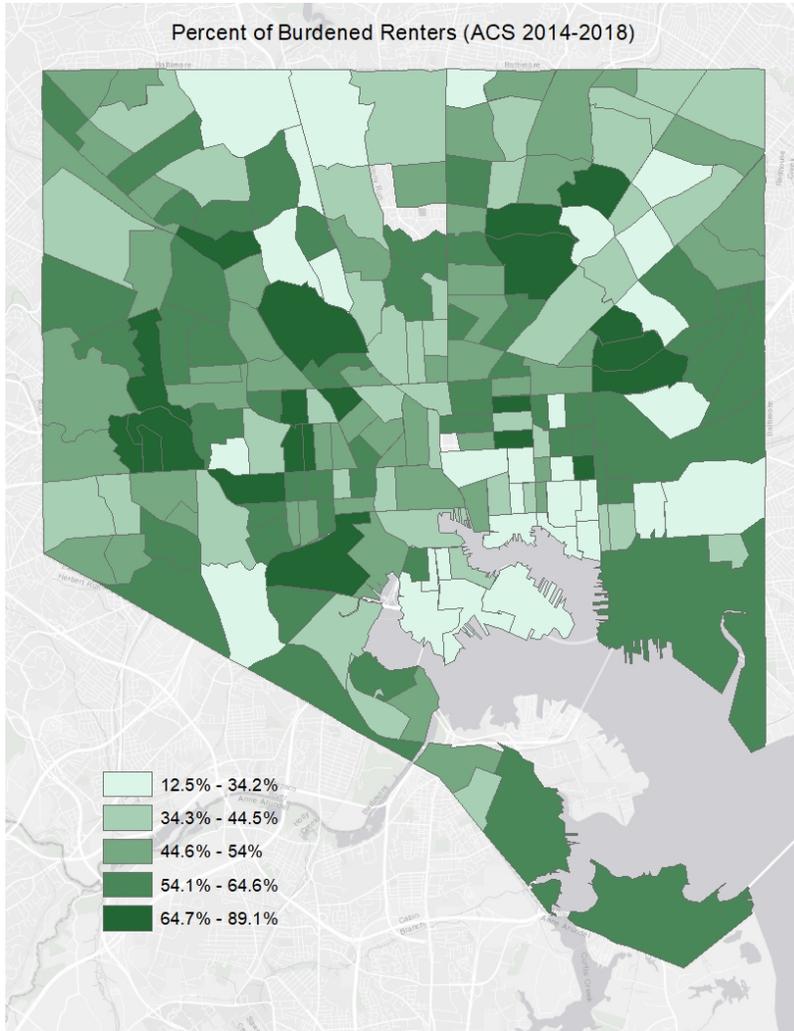
Large Related: Household of 5 or more persons which includes at least one person related to the householder by blood, marriage or adoption.

Other: A household of one or more persons that does not meet the definition of a Small Related household, Large Related household or Elderly household.

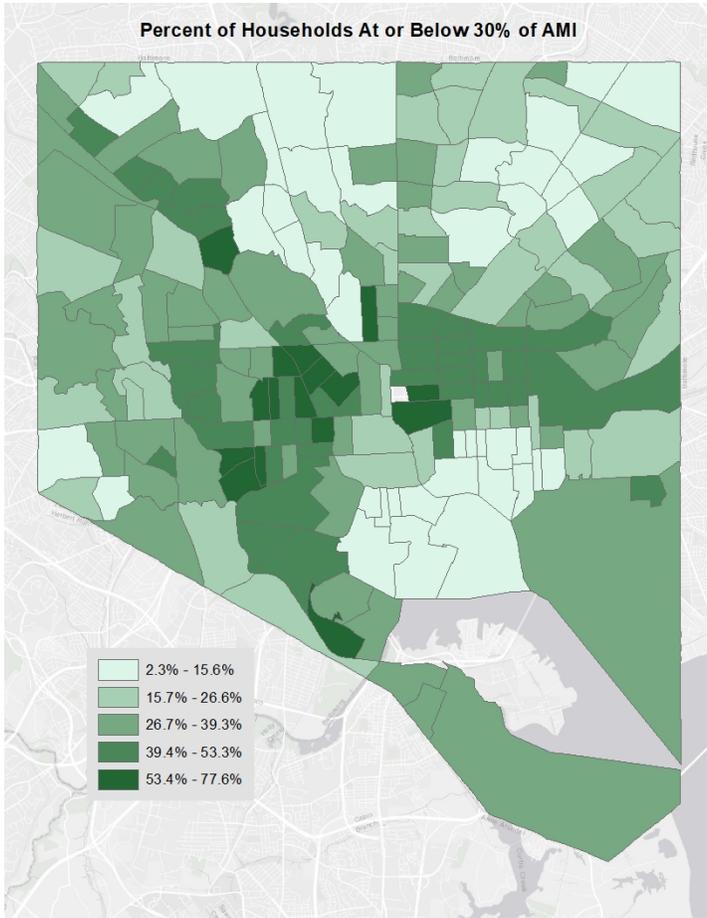
NA-10 Table 10 Cost Burden >50%

	Renter				Owner			
	0-30% AMI	>30-50% AMI	>50- 80% AMI	Total	0-30% AMI	>30-50% AMI	>50-80% AMI	Total
NUMBER OF HOUSEHOLDS								
Small Related	10,485	1,785	195	12,465	2,895	1,495	340	4,730
Large Related	1,990	320	0	2,310	555	90	40	685
Elderly	4,840	795	95	5,730	4,405	1,010	420	5,835
Other	11,320	2,200	580	14,100	2,605	955	595	4,155
Total need by income	28,635	5,100	870	34,605	10,460	3,550	1,395	15,405
Data Source: 2011-2015 CHAS								

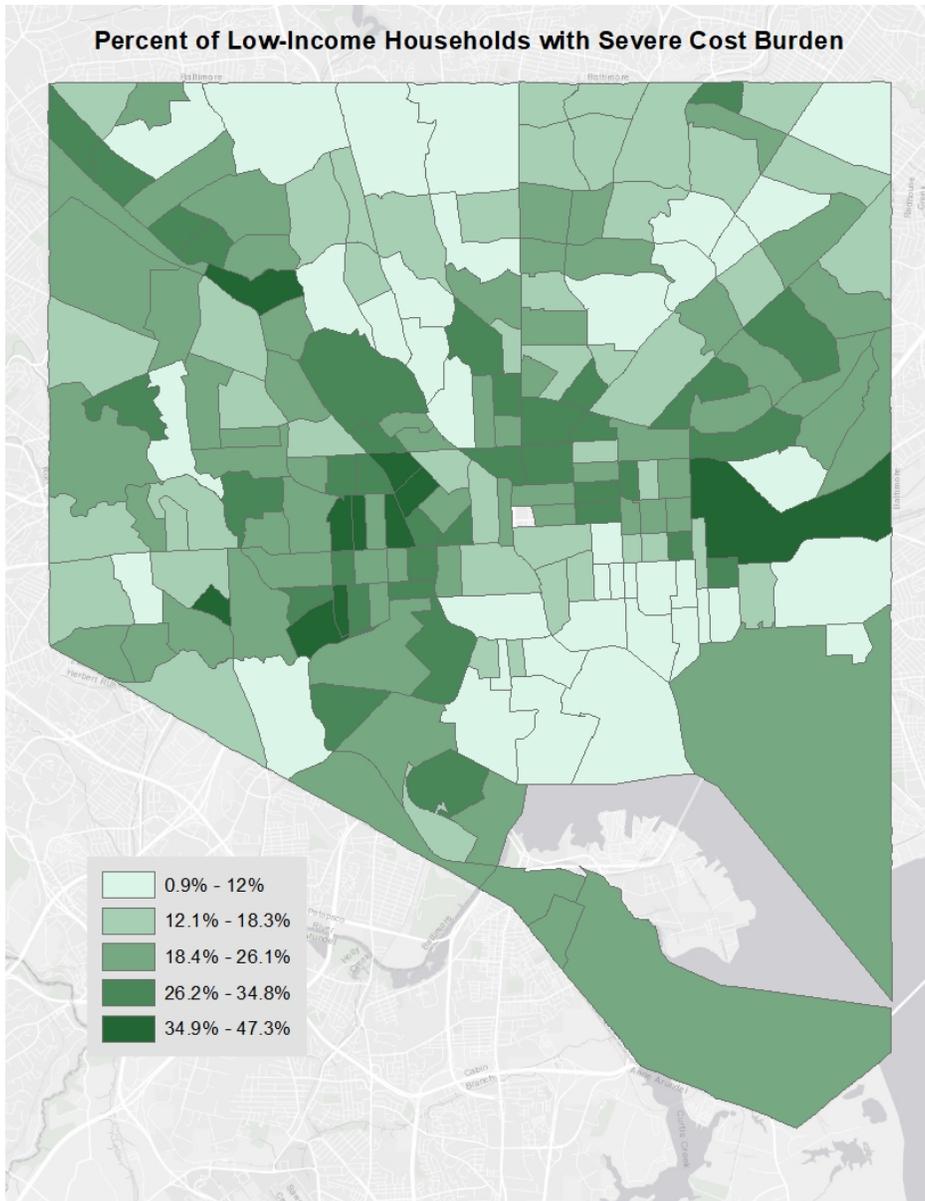
NA-10 Map Housing Cost Burden HAMFI



NA-10 Map % ELI (Extremely Low Income)



NA-10 Map % LI Households with Severe Cost Burden



NA-10 Table 11 Crowding Information 1/2

	Renter					Owner				
	0-30% AMI	>30-50% AMI	>50-80% AMI	>80-100% AMI	Total	0-30% AMI	>30-50% AMI	>50-80% AMI	>80-100% AMI	Total
NUMBER OF HOUSEHOLDS										
Single family households	1,155	635	390	80	2,260	130	110	105	134	479
Multiple, unrelated family households	300	200	80	85	665	75	40	109	105	329
Other, non-family households	150	29	40	65	284	0	0	0	0	0

	Renter					Owner				
	0-30% AMI	>30-50% AMI	>50-80% AMI	>80-100% AMI	Total	0-30% AMI	>30-50% AMI	>50-80% AMI	>80-100% AMI	Total
Total need by income	1,605	864	510	230	3,209	205	150	214	239	808
Data Source: 2011-2015 CHAS										

NA-10 Table 12 Crowding Information 2/2

	Renter				Owner			
	0-30% AMI	>30-50% AMI	>50-80% AMI	Total	0-30% AMI	>30-50% AMI	>50-80% AMI	Total
Households with Children Present								

Describe the number and type of single person households in need of housing assistance

Based on data from the Census Bureau’s 2014-2018 5-Year American Community Survey (ACS) (Table B11016), there are 92,824 single person households in Baltimore. This is slightly less than 40% of all households citywide. The most common housing problem faced by this household class is cost burden. However, this problem is magnified for single person households as they have significantly lower incomes than that of family households. The median income of non-family households is around 60% of the family median income. Non-family households are predominately occupied by a single person. This wide disparity in household income highlights a need for affordable, one-bedroom units.

The ‘Other’ household group in Tables 9 and 10 is comprised of single-person households. This characteristic applies to the ‘Elderly’ group as well. These two groups account for a majority of the households spending more than 30% of income on housing (Table 3). Almost 60% of all extremely low-income renter households are found in these two categories. This also applies to 70% of extremely low-income homeowners.

Similarly, Other and Elderly household groups account for 57% of renters with severe cost burden (Table 10). The same table shows the two groups also account for 65% of owners with severe cost burden.

What are the most common housing problems?

Housing cost burden is by far the most common housing problem in Baltimore City. The ACS data from Table 7 shows that there were 32,860 renter households and 15,460 owner households with incomes under the area median income with a severe housing cost burden (paying greater than 50% of their household on housing). Additionally, 26,885 renters and 15,610 homeowner households were moderately cost burdened (paying more than 30% of their household income, but less than 50% for housing).

Though the number of substandard (2,325), overcrowded (2,720) and severely overcrowded (1,229) households are not as large as cost burdened and severely cost burdened households, they still represent a significant number of households. In Baltimore, the median year for housing construction is 1943. Nationwide, the median year is 1977, a difference of 34 years (ACS Table B25035). Given that Baltimore's housing stock is much older than the national average and is inhabited by more persons with very low incomes than, as a percentage, is found in the nation at large, it is unrealistic to think that only 2,325 units are substandard.

Are any populations/household types more affected than others by these problems?

Extremely low-income renters with incomes 0-30% AMI had the highest number of severely cost-burdened households.

If a jurisdiction provides estimates of the at-risk population(s), it should also include a description of the operational definition of the at-risk group and the methodology used to generate the estimates:

Baltimore City does not have an estimate of at-risk populations.

Specify particular housing characteristics that have been linked with instability and an increased risk of homelessness

Those with severe housing cost burden, especially of very-low income households at or below 30% AMI, have the greatest risk for experiencing housing instability and are at a greater risk of homelessness.

Discussion

Baltimore has a large number of households with housing needs as is made clear in the above tables. One aspect of this need that is somewhat unusual as compared with the country as a whole is the large number of owner households with housing needs.

NA-15 Disproportionately Greater Need: Housing Problems – 91.205 (b)(2)

Introduction

A disproportionately greater number of housing problems exist when the percentage of persons in a category of need who are members of a particular racial or ethnic group is at least 10 percentage points higher than the percentage of persons in that category as a whole.

Extremely Low-Income Discussion Table 13

In the 0-30% AMI income group 50,005, or 73.8%, of the total 67,720 households in the jurisdiction had one or more of the four housing problems. Several groups, including 74.8% of Whites, 73.3% of Blacks/African Americans, 72.0% of Asians, 73.7% of American Indians/Alaska Natives, 100% of Pacific Islanders and 81.6% of Hispanics experienced one or more of the four housing problems. Based on these percentages, American Indians/Alaska Natives had a disproportionately greater need in comparison to the needs of the 0-50% AMI income group as a whole.

*The four housing problems are:

1. Lacks complete kitchen facilities,
2. Lacks complete plumbing facilities,
3. More than one person per room,
4. Cost Burden greater than 30%

NA-15 Table 13 Disproportionately Greater Need 0-30% AMI

Housing Problems	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Jurisdiction as a whole	50,005	12,245	5,470
White	9,740	2,035	1,245
Black / African American	36,610	9,595	3,740

Housing Problems	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Asian	925	110	250
American Indian, Alaska Native	210	40	35
Pacific Islander	10	0	0
Hispanic	1,615	245	120
Data Source: 2011-2015 CHAS			

Very Low-Income Discussion Table 14

In the 30-50% AMI income group, 26,995 or 69.5% of the total 38,850 households in the jurisdiction as a whole had one or more of the four housing problems. Several groups, including 67.5% of Whites, 69.3% of Blacks/African Americans, 87.9% of Asians, 82.9% of American Indians/Alaska Natives, 0% of Pacific Islanders and 74.2% of Hispanics experienced one or more of the four housing problems. Based on these percentages, two racial or ethnic groups had a disproportionately greater need in comparison to the needs of that category as a whole. They included Asians and American Indians/Alaska Natives.

NA-15 Table 14 Disproportionately Greater Need 31-50% AMI

Housing Problems	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Jurisdiction as a whole	26,995	11,855	0
White	6,130	2,945	0
Black / African American	18,340	8,130	0
Asian	835	115	0
American Indian, Alaska Native	170	35	0
Pacific Islander	0	65	0
Hispanic	1,105	385	0
Data Source: 2011 – 2015 CHAS			

Low-Income Discussion Table 15

In the 50-80% AMI income group 15,010, or 40.6%, of the total 36,995 households in the jurisdiction had one or more of the four housing problems. Several groups, including 43.9% of

Whites, 38.7% of Blacks/African Americans, 34.8% of Asians, 18.2% of American Indians/Alaska Natives, 0% of Pacific Islanders and 54.2% of Hispanics experienced one or more of the four housing problems. Based on these percentages, Hispanics were the only racial or ethnic group that had a disproportionately greater need in comparison to the needs of that category as a whole.

NA-15 Table 15 Disproportionately Greater Need 51-80% AMI

Housing Problems	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Jurisdiction as a whole	15,010	21,985	0
White	4,335	5,545	0
Black / African American	9,360	14,850	0
Asian	310	580	0
American Indian, Alaska Native	10	45	0
Pacific Islander	0	0	0
Hispanic	770	650	0
Data Source: 2011 – 2015 CHAS			

Middle-Income Discussion Table 16

In the 80-100% AMI income group 5,075, or 21.4%, of the total 23,670 households in the jurisdiction had one or more of the four housing problems. Several groups, including 26.8% of Whites, 16.3% of Blacks/African Americans, 41.3% of Asians, 71.4% of American Indians/Alaska Natives, 0% of Pacific Islanders and 35.0% of Hispanics experienced one or more of the four housing problems. Based on these percentages, Asians, American Indians/Alaska Natives, and Hispanics were the racial or ethnic groups that had a disproportionately greater need in comparison to the needs of that category as a whole.

NA-15 Table 16 Disproportionately Greater Need 81-100% AMI

Housing Problems	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Jurisdiction as a whole	5,075	18,595	0
White	2,145	5,855	0
Black / African American	2,285	11,730	0

Housing Problems	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Asian	260	370	0
American Indian, Alaska Native	10	4	0
Pacific Islander	0	0	0
Hispanic	205	380	0
Data Source: 2011 – 2015 CHAS			

Discussion

From the above data, the following conclusions were determined for Baltimore City:

- One racial or ethnic group (American Indians/Alaska Natives) in the 0%-30% income level showed a disproportionately greater housing need in comparison to the American Indians/Alaska Natives community.
- Two groups (Asians and American Indians/Alaska Natives) in the 30%-50% income level showed a disproportionately greater housing need in comparison to these communities. The total number of households was 1,005.
- Hispanics showed a disproportionately greater housing need in the 50%-80% income level. The total number of households was 770.
- Three racial or ethnic groups (Asians, American Indians/Alaska Natives, and Hispanics) in the 80%-100% income level. The total number of households was 475.

NA-20 Disproportionately Greater Need: Severe Housing Problems – 91.205 (b) (2)

Assess the need of any racial or ethnic group that has disproportionately greater need in comparison to the needs of that category of need as a whole.

Introduction

A disproportionately greater number of severe housing problems exist when the percentage of persons in a category of need who are members of a particular racial or ethnic group is at least 10 percentage points higher than the percentage of persons in that category as a whole. Severe housing problems include households that are substandard (lacks complete kitchen/plumbing facilities), overcrowded (more than 1.5 persons per room) and possess a housing cost burden

greater than 50%. This section differs from NA-15 by examining groups experiencing greater overcrowding and cost burden.

Extremely Low-Income Discussion Table 17

There were three racial or ethnic groups in the 0-30% AMI income category that suffered disproportionately severe housing problems in comparison to the needs of the category as a whole. They included American Indians/Alaska Natives, Pacific Islanders, and Hispanics. The total number of households impacted was 1,660.

NA-20 Table 17 Severe Housing Problems 0-30% AMI

Severe Housing Problems*	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Jurisdiction as a whole	40,165	22,090	5,470
White	7,765	4,005	1,245
Black / African American	29,105	17,100	3,740
Asian	820	210	250
American Indian, Alaska Native	210	40	35
Pacific Islander	10	0	0
Hispanic	1,440	415	120
Data Source: 2011 – 2015 CHAS			

Very Low-Income Discussion Table 18

There was only one racial or ethnic group (Asians) in the 30-50% AMI income category that had disproportionately severe housing problems in relationship to the needs of the category as a whole. The total number of households impacted was 380.

NA-20 Table 18 Severe Housing Problems 31-50% AMI

Severe Housing Problems*	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Jurisdiction as a whole	9,895	28,960	0
White	2,565	6,515	0
Black / African American	6,275	20,195	0
Asian	380	575	0

Severe Housing Problems*	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
American Indian, Alaska Native	45	160	0
Pacific Islander	0	65	0
Hispanic	470	1,020	0
Data Source: 2011 – 2015 CHAS			

Low-Income Discussion Table 19

There were no racial or ethnic groups in the 50-80% AMI income category that suffered disproportionately severe housing problems in comparison to the needs of the category as a whole.

NA-20 Table 19 Severe Housing Problems 51-80% AMI

Severe Housing Problems*	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Jurisdiction as a whole	3,375	33,615	0
White	1,365	8,525	0
Black / African American	1,655	22,550	0
Asian	55	830	0
American Indian, Alaska Native	10	45	0
Pacific Islander	0	0	0
Hispanic	270	1,150	0
Data Source: 2011 – 2015 CHAS			

Middle-Income Discussion Table 20

There was one racial or ethnic group in the 80-100% AMI income category that had disproportionately severe housing problems in relationship to the needs of the category as a whole. The racial group or ethnic group included Asians. The total number of households was 125.

NA-20 Table 20 Severe Housing Problems 81-100% AMI

Severe Housing Problems*	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Jurisdiction as a whole	1,160	22,515	0
White	435	7,560	0
Black / African American	535	13,480	0
Asian	125	510	0
American Indian, Alaska Native	0	14	0
Pacific Islander	0	0	0
Hispanic	49	530	0
Data Source: 2011 – 2015 CHAS			

Discussion

There were three racial or ethnic groups in the 0-30% AMI income category that suffered disproportionately severe housing problems in comparison to the needs of the category as a whole. They included American Indians/Alaska Natives, Pacific Islanders, and Hispanics. The total number of households impacted was 1,660.

Also, there was only one racial or ethnic group (Asians) in the 30-50% AMI income category that had disproportionately severe housing problems in relationship to the needs of the category as a whole. The total number of households impacted was 380.

Similarly, there was one racial or ethnic group in the 80-100% AMI income category that had disproportionately severe housing problems in relationship to the needs of the category as a whole. The racial group or ethnic group included Asians. The total number of households was 125.

NA-25 Disproportionately Greater Need: Housing Cost Burdens – 91.205 (b)(2)

Introduction

The table below compares housing cost burden among racial groups versus that of the jurisdiction as a whole. A disproportionate greater need exists when housing problems at a given

income level is 10 percentage points or more than the income level as a whole. Cost burdened households are measured by the severity of the housing cost burden and includes households with no housing cost burden (less than 30%), moderate cost burden (30%-50%), severe cost burden (more than 50%) and those with no/negative income.

Moderate Housing Cost Burden

Citywide, 48,355 households (20%) experienced a moderate housing cost burden, paying 30%-50% of household income for housing. No racial or ethnic group experienced a disproportionate burden.

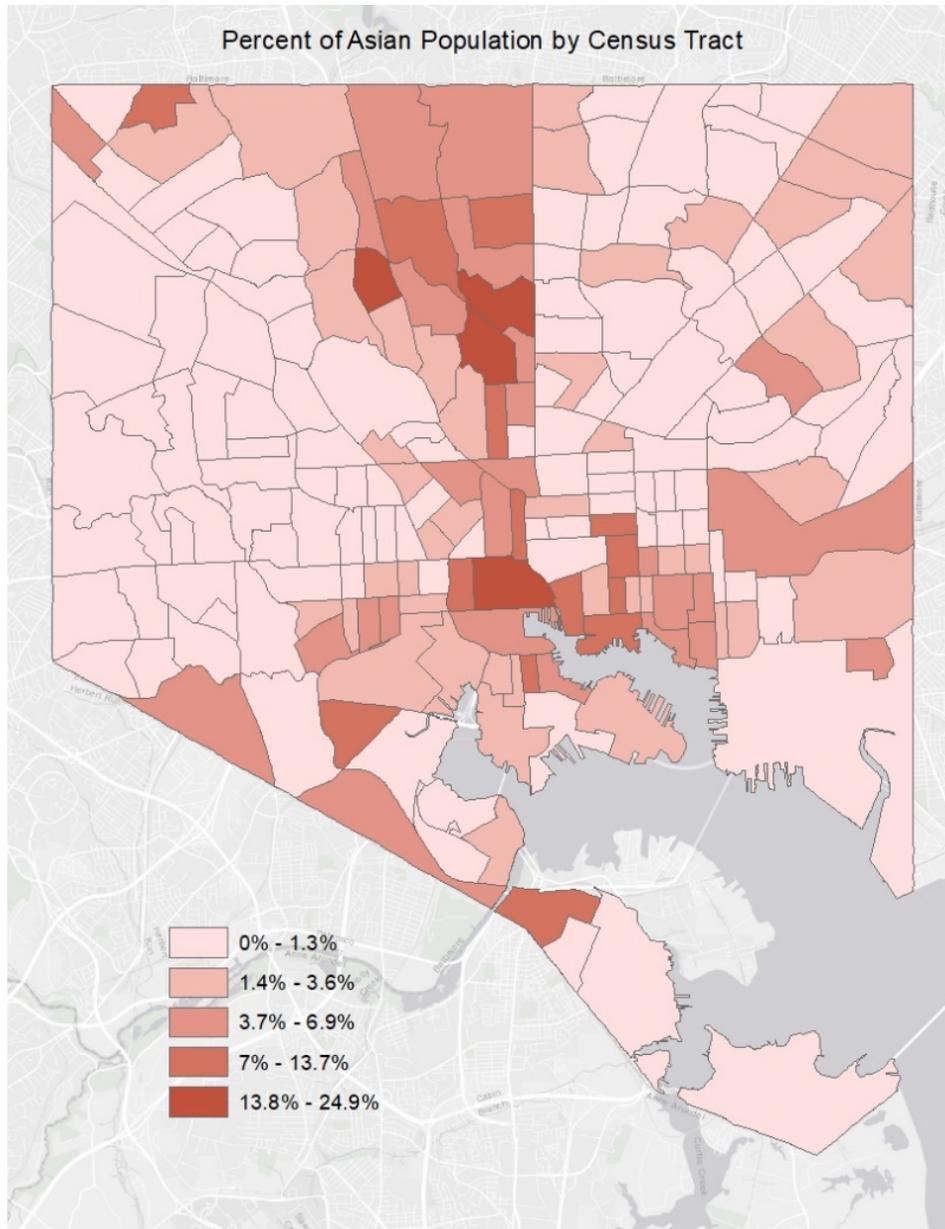
Severe Housing Cost Burden

50,995 households (21%) of the jurisdiction as a whole experienced a severe housing cost burden, paying greater than 50% of household income for housing. The American Indian/Alaska Native racial or ethnicity group has a disproportionate severe housing cost burden (37.8%) compared to the group as a whole.

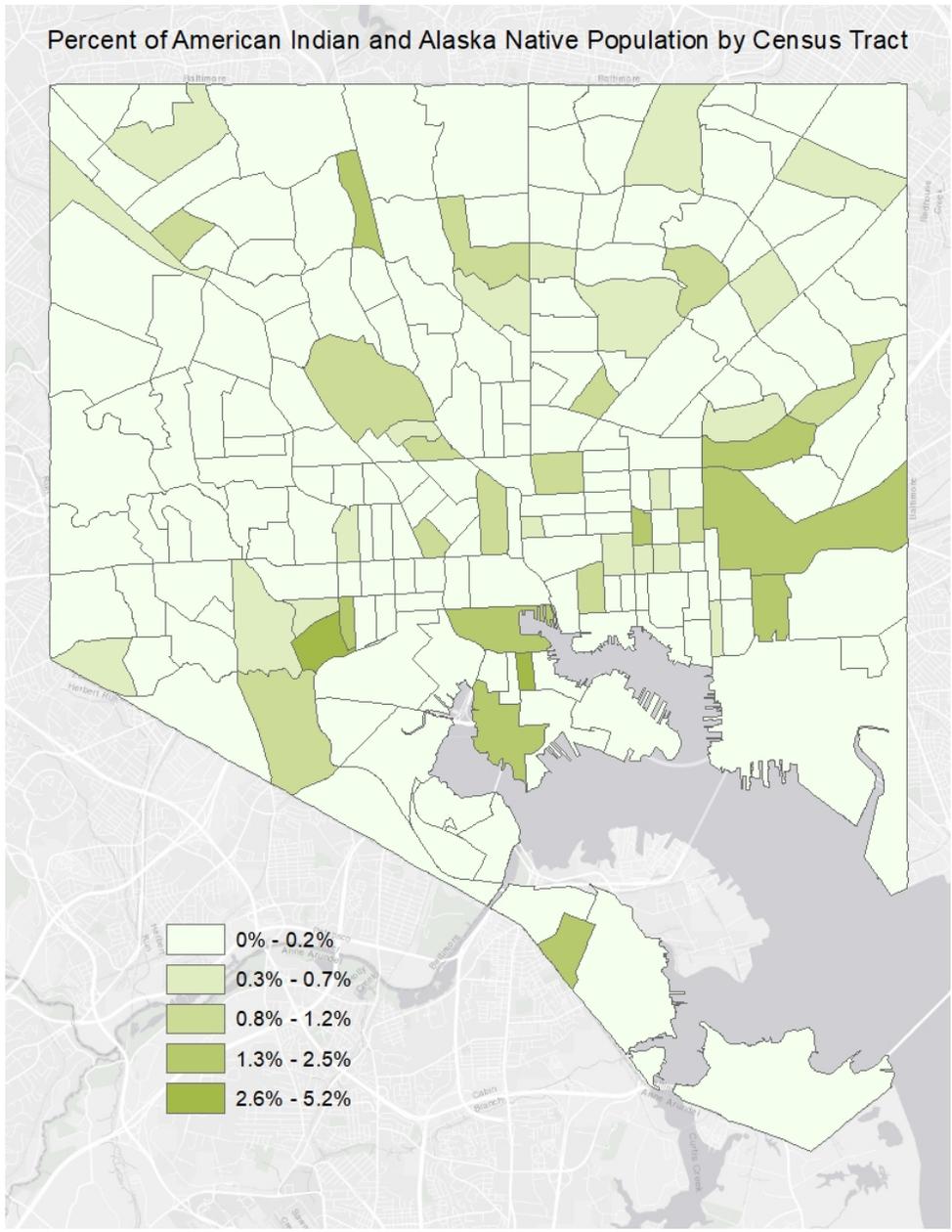
NA-25 Table 21 Greater Need: Housing Cost Burdens AMI

Housing Cost Burden	<=30%	30-50%	>50%	No / negative income (not computed)
Jurisdiction as a whole	137,200	48,355	50,995	5,715
White	52,630	13,190	11,510	1,290
Black / African American	74,405	31,025	35,315	3,920
Asian	3,690	1,120	1,150	270
American Indian, Alaska Native	230	155	255	35
Pacific Islander	90	0	10	0
Hispanic	4,065	1,920	1,825	130
Data Source: 2011 – 2015 CHAS				

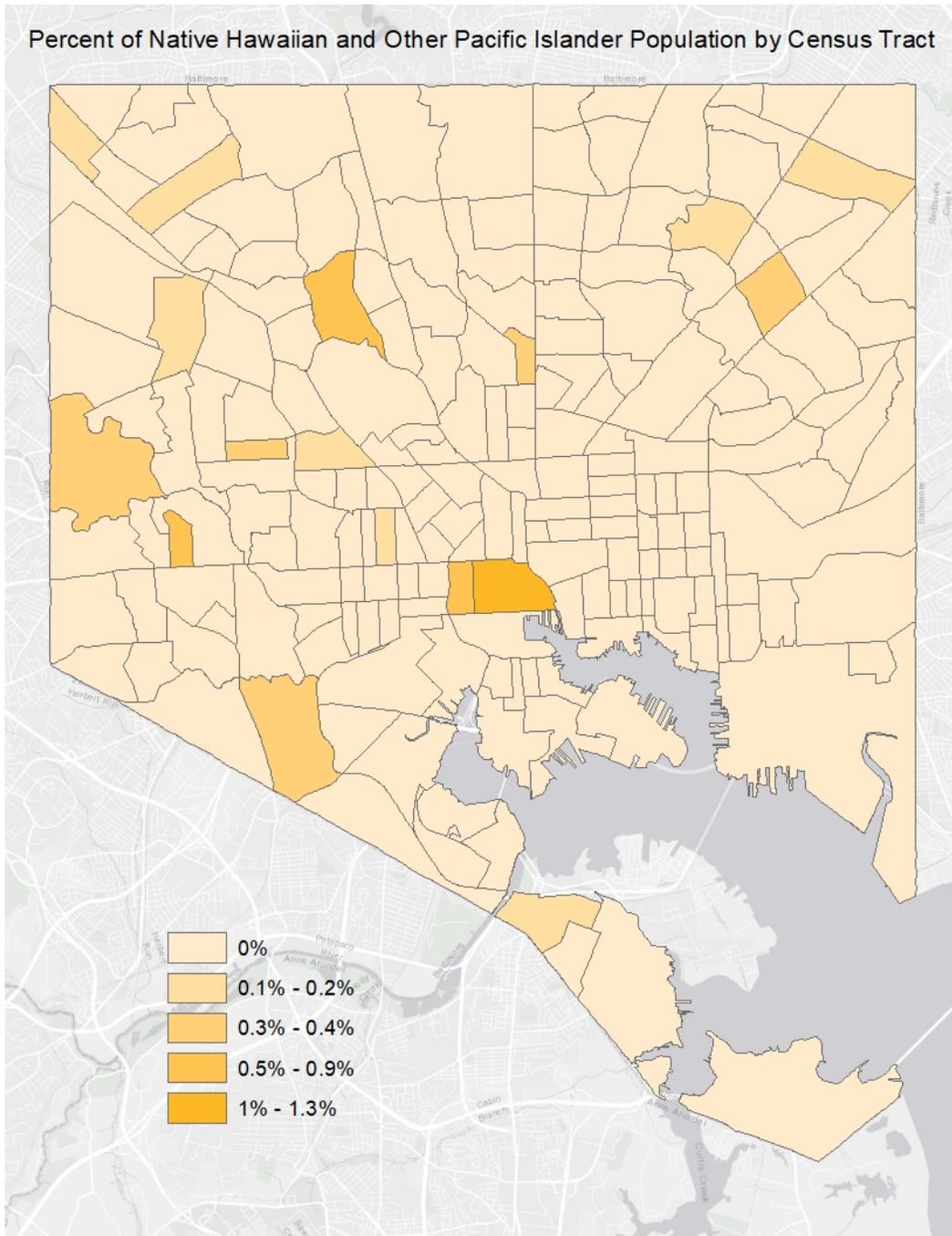
NA-25 Map Percent of Asian Population by Census Tract



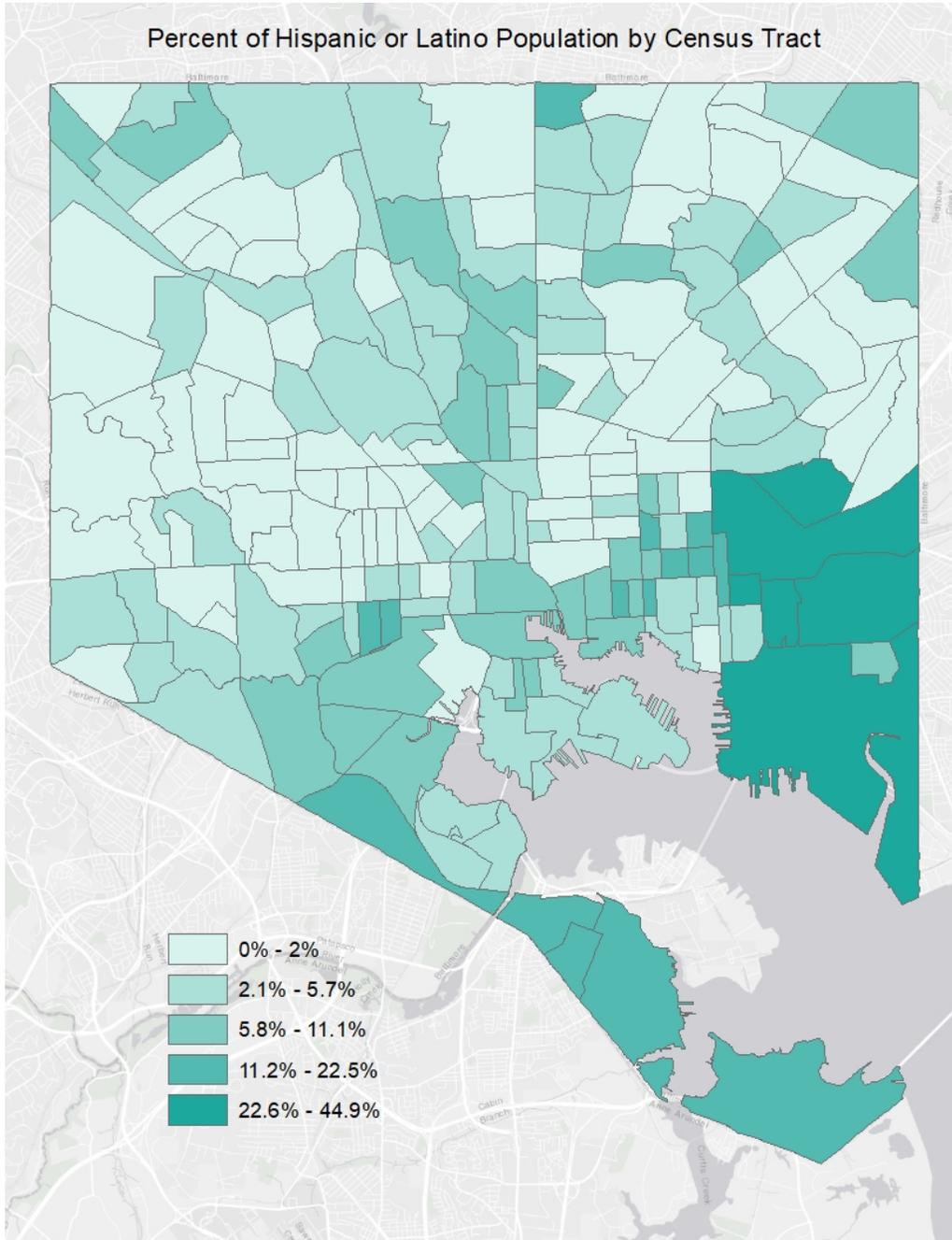
NA-25 Map Percent of American Indian/Alaska Natives by Census Tract



NA-25 Map Percent of Native Hawaiian/Pacific Islanders by Census Tract



NA-25 Map Percent of Hispanic Population - by Census Tract



NA-30 Disproportionately Greater Need: Discussion – 91.205(b) (2)

Are there any Income categories in which a racial or ethnic group has disproportionately greater need than the needs of that income category as a whole?

Black / African Americans have the greatest number of housing problems in the city followed by that of white households. However, when examining the impact of the growing number of other racial /ethnic groups making Baltimore their home; many are facing a disproportionately higher housing need. These groups which are smaller in number include: Asians, American Indians/Alaska Natives, Pacific Islanders and Hispanics. Though the numbers are smaller in comparison to Black / African American and white households, it is evident that outreach to other racial and ethnic groups is very important when addressing the needs of the community-at-large.

Are any of those racial or ethnic groups located in specific areas or neighborhoods in your community?

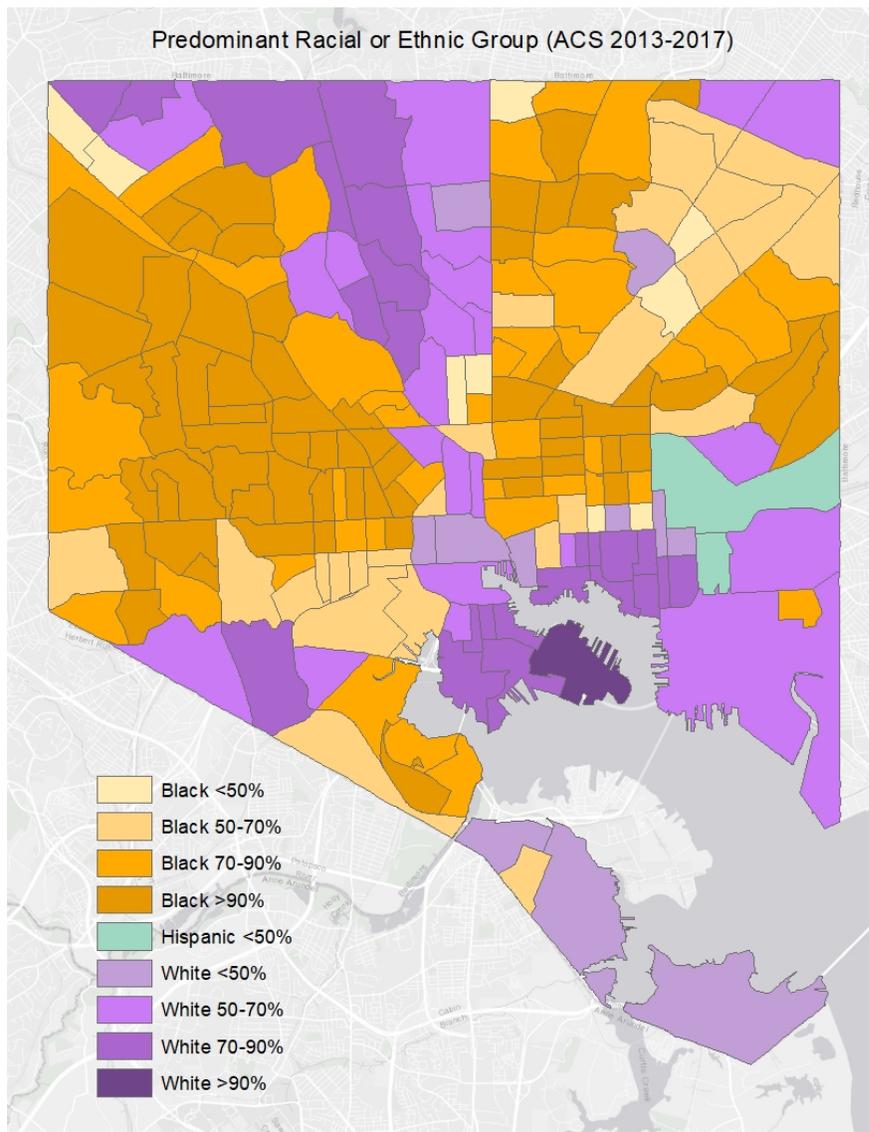
The preceding maps display the geographic concentrations of the four ethnic or racial groups (Asian, American Indian/Alaska Native, Pacific Islander, and Hispanic) that have a disproportionately greater need in the three sections above (NA-15, NA-20, NA-25).

The Asian population runs north through the city center from the inner harbor to the city line. Previous investigations of this group have found large numbers of graduate students associated with Johns Hopkins, University of Maryland and other educational institutions including teaching hospitals.

The American Indian/Alaska Native population was historically concentrated in southeast Baltimore, but this group seems to have dispersed throughout the city. The most concentrated areas, however, are in the Irvington neighborhood, downtown, and the Orangeville area of east Baltimore.

The highest concentration of the Pacific Islander population is in downtown Baltimore. This group is very small in number.

The concentration of the Hispanic ethnic group is primarily in southeast Baltimore. Non-industrial neighborhoods include: Highlandtown, Greektown, Broening Manor, Medford, Patterson Park, Saint Helena and Graceland Park.



Predominant Racial or Ethnic Group by Census Tract (Source: Census)

NA-35 Public Housing – 91.205(b)

Introduction

The Housing Authority of Baltimore City (HABC) is one of the largest in the nation managing a substantial portfolio of public housing units as well as an extensive housing voucher program. Created in the late 1930s it is one of the original public housing authorities and still retains some

units it developed in the 1940s. In recent years it has been an active participant in the Rental Assistance Demonstration (RAD) program that allows public housing authorities to access public and private debt to address capital needs and convert the units to project-based Section 8 contracts. The HABC has converted thousands of units using RAD in the last eight years thus helping preserve Baltimore’s publicly subsidized affordable housing inventory.

The HABC is an independent entity and has its own plans independent of the Consolidated Plan. The HABC operates on a calendar year fiscal year, rather than the July through June fiscal year of Baltimore City. For more information about the HABC inventory and plans please see its Strategic Plan at: <https://www.habc.org/habc-information/about-us/strategic-plan> and its Moving to Work Annual Plan at: <https://www.hud.gov/sites/dfiles/PIH/documents/BaltimoreFY20Plan.pdf>.

NA-35 Table 22 Public Housing by Type

	Program Type								
	Certificate	Mod-Rehab	Public Housing	Vouchers			Special Purpose Voucher		
				Total	Project-based	Tenant-based	Veterans Affairs Supportive Housing	Family Unification Program	Disabled *
# of units vouchers in use	0	287	9,940	12,329	1,278	10,908	61	0	0
Data Source: PIC (PIH Information Center)									

NA-35 Table 23 Characteristics of Public Housing Residents

	Program Type								
	Certificate	Mod-Rehab	Public Housing	Vouchers			Special Purpose Voucher		
				Total	Project-based	Tenant-based	Veterans Affairs Supportive Housing	Family Unification Program	
Average Annual Income	0	8,786	11,553	13,007	10,450	13,182	10,354	0	
Average length of stay	0	3	10	6	2	7	0	0	
Average Household size	0	1	1	2	1	2	1	0	
# Homeless at admission	0	0	0	1	0	1	0	0	

Program Type								
	Certificate	Mod-Rehab	Public Housing	Vouchers			Special Purpose Voucher	
				Total	Project-based	Tenant-based	Veterans Affairs Supportive Housing	Family Unification Program
# of Elderly Program Participants (>62)	0	27	2,475	1,896	509	1,379	5	0
# of Disabled Families	0	102	3,581	4,137	388	3,703	39	0
# of Families requesting accessibility features	0	287	9,940	12,329	1,278	10,908	61	0
# of HIV/AIDS program participants	0	0	0	0	0	0	0	0
# of DV victims	0	0	0	0	0	0	0	0
Data Source: PIC (PIH Information Center)								

NA-35 Table 24 Race of Public Housing Residents by Program Type

Program Type									
Race	Certificate	Mod-Rehab	Public Housing	Vouchers			Special Purpose Voucher		
				Total	Project-based	Tenant-based	Veterans Affairs Supportive Housing	Family Unification Program	Disabled *
White	0	37	243	725	138	581	6	0	0
Black/African American	0	250	9,464	11,520	1,123	10,261	54	0	0
Asian	0	0	93	15	4	10	1	0	0
American Indian/Alaska Native	0	0	67	18	3	15	0	0	0
Pacific Islander	0	0	17	16	6	10	0	0	0
Other	0	0	56	35	4	31	0	0	0
Data Source: PIC (PIH Information Center)									

NA-35 Table 25 Ethnicity of Public Housing Residents by Program Type

Ethnicity	Program Type								
	Certificate	Mod-Rehab	Public Housing	Vouchers			Special Purpose Voucher		
				Total	Project-based	Tenant-based	Veterans Affairs Supportive Housing	Family Unification Program	Disabled *
Hispanic	0	3	40	88	6	80	2	0	0
Not Hispanic	0	284	9,848	12,210	1,268	10,801	59	0	0
Data Source: PIC (PIH Information Center)									

Section 504 Needs Assessment: Describe the needs of public housing tenants and applicants on the waiting list for accessible units:

The Baltimore City CoC works in collaboration with the Housing Authority of Baltimore City (HABC) to provide a Limited Preferences for people experiencing homelessness in a set amount of set-aside Section 8 vouchers. HABC is the only public housing authority within the geographic area covered by the CoC. Many of these vouchers are used in collaboration with CoC funded supportive services funding to create additional Permanent Supportive Housing capacity. The relationship between the CoC and the local housing authority is outlined in Memorandums of Understanding.

There are a total of 850 homeless set-aside vouchers that comprise of dedicated tenant-based and dedicated project-based units attached to CoC-funded case management in addition to prioritized referrals for individuals and families experiencing homelessness for mainstream Section 8 and project-based vouchers for homeless veterans. Additionally, the CoC has partnered with HABC to dedicate several Section 8 (both project and tenant-based) and Public Housing units to the Medicaid Pilot (ACIS) project, so that Medicaid dollars can provide supportive services.

NA-40 Homeless Needs Assessment – 91.205(c)

Introduction

The Point-in-Time (PIT) Count is a HUD-mandated assessment that provides a snapshot of how many people are experiencing homelessness in our community on a given night in January. This year, the PIT count assessed both sheltered persons staying in an emergency shelter or transitional housing and unsheltered persons living on the streets or other places not meant for human habitation. The 2020 PIT Count reported 2,193 persons experiencing homelessness on a given night in Baltimore City.

	2020 PIT Count
Sheltered	1895
Unsheltered	298
Total	2193

NA-45 Non-Homeless Special Needs Assessment - 91.205 (b, d)

Introduction

The Housing Opportunity Through Modernization Act went into effect on July 29, 2016. This legislation changed the eligibility requirements for the formula awards. The formula now accounts for cities that are the most populous unit of local government with more than 500,000 people and more than 2,000 person living with HIV/AIDS.

Other changes

- Current grantees will remain eligible through 2025
- Source data has changed from the number of AIDS cases to the number of individuals living with HIV or AIDS as of 12/31 of the most recent year where data is available

The allocation of resources has also changed:

- 75% of funds will be distributed based on individuals living with HIV or AIDS

- 25% no longer based on cities with per capita incidents of AIDS, instead based on poverty rate (12.5%) and fair market rent, based published by HUD weighted for persons living with HIV/AIDS (12.5%).

NA-45 Table 27 HOPWA Data

NA-45 Table 28 HIV Housing Need

Current HIV Surveillance Data*	
Number of persons living with HIV/AIDS	17,824
Number of new cases	443

* Source Data: MDH Surveillance Data: Baltimore Metropolitan Regional Annual Epidemiological Profile: Data through June 20,2019

Housing Market Analysis

MA-05 Overview

Housing Market Analysis Overview:

A large swath of Baltimore consists of severely distressed residential real estate markets. In some areas, there are virtually no normal residential transactions. While there are a handful of strong neighborhoods with a healthy real estate market, there are many middle neighborhoods that are threatened with a declining population, declining property values, and a deteriorating housing stock.

MA-05 Table 29 Baltimore City Population, 1950 – 2018

Year	Population
1950	949,708
1960	939,024
1970	905,759
1980	786,775
1990	736,014

2000	651,154
2010	620,961
2018	602,495

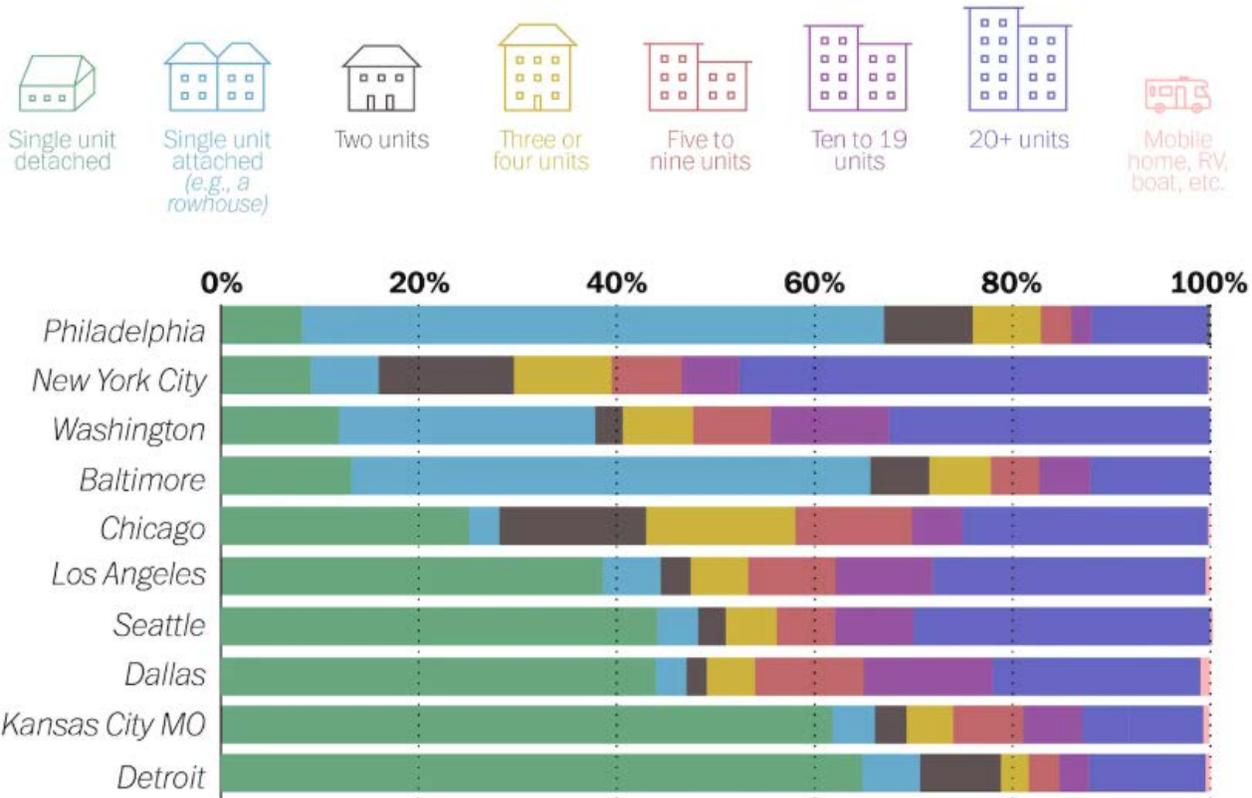
Source: Cense, 2018 5-Year ACS

MA-10 Number of Housing Units – 91.210(a) & (b)(2)

Introduction

Table 30 identifies the 1-unit, attached structure as the dominant housing type in Baltimore. Compared to other cities, Baltimore and Philadelphia show a unique predominance of 1-unit attached structures as seen in the image below. Single-family attached properties make up 52% of the housing units in Baltimore.

Occupied housing units, by building type



Source: [The Washington Post](#)

Regarding unit size, Table 31 makes clear that units with three or more bedrooms dominate the market, especially for homeowners. The rental market has a much greater percentage of units

with fewer bedrooms. Type of tenancy remains relatively evenly divided between renters and owners as it has for the last several decades.

MA-10 Table 30 Residential Properties by Unit Number

Property Type	Number	%
1-unit detached structure	41,765	14%
1-unit, attached structure	154,517	52%
2-4 units	33,692	11%
5-19 units	29,929	10%
20 or more units	34,556	12%
Mobile Home, boat, RV, van, etc	399	0%
Total	294,522	100%
Data Source: 2013 – 2017 ACS		

MA-10 Table 31 Unit Size by Tenure

	Owners		Renters	
	Number	%	Number	%
No bedroom	307	0%	7,679	6%
1 bedroom	3,151	3%	40,180	32%
2 bedrooms	23,103	20%	41,549	33%
3 or more bedrooms	86,997	77%	36,825	29%
Total	113,558	100%	126,233	100%
Data Source: 2013 – 2017 ACS				

Describe the number and targeting (income level/type of family served) of units assisted with federal, state, and local programs.

Baltimore has approximately 30,000 rental units with significant public subsidy, according to the HUD Picture of Subsidized Households (<https://www.huduser.gov/portal/datasets/assths.html>). Additionally, there are nearly 13,000 households with Housing Choice Vouchers.

Provide an assessment of units expected to be lost from the affordable housing inventory for any reason, such as expiration of Section 8 contracts.

While some units will be lost from the affordable housing inventory over the next five years it is, based on the experience of the past fifteen years, not expected to significantly impact the inventory which will continue to grow through addition of new units at a rate far outstripping loss of units. Over the past several decades the loss of affordable housing due to deterioration

and lack of capital investment was more common than unit loss through expiration of contracts or the end of periods of affordability. The past ten years has seen a significant rate of increase in the preservation of units in the inventory, particularly through the RAD program and extensive use of low-income housing tax credits.

Does the availability of housing units meet the needs of the population?

While the unit count is high enough to house Baltimore's current population, there are not enough units that are both in decent condition and affordable to extremely- and very-low income households. Without significant public and private investment, these units cannot be renovated and made available to the neediest segment of the population. As is identified in the Needs Assessment of this Plan, housing affordability is the most common problem facing both renters and owners.

Describe the need for specific types of housing:

The total number of housing units in Baltimore has decreased slightly since the last Consolidated Plan was published. According to the 2007-2011 ACS there was nearly an even distribution of owners and renters. According to the most recent ACS, there is now a higher ratio of renters (52.7%) to owners (47.3%).

Table 31 shows the breakdown of the number of bedrooms in owner-occupied and renter-occupied units. There are significantly fewer rental units with three or more bedrooms compared to the number of owner-occupied units with three or more bedrooms. Table 7 in the Needs Assessment shows that there are thousands of low-income renters that experience overcrowding, which points to a need for more affordable large rental units.

The private realty market has responded with vigor in creating market rate housing, particularly in the downtown area. Over 10,000 new units have been added since 2010. The housing needs for those that can afford private market choices are being met. This is particularly true of the high-end market – units renting for \$1,500 a month or more – which has seen significant growth in recent years. It is anticipated that the private market will expand the supply of rental housing available to the middle-income market in the coming five years. However, the city must continue adding publicly subsidized housing to its inventory to meet the housing needs of its extremely- and very-low income households. While the economy is likely to continue to expand over the

next five years, there will remain a very large number of low-income households that will need subsidized housing if they are to be adequately housed.

MA-15 Housing Market Analysis: Cost of Housing - 91.210(a)

Introduction

Baltimore’s rental and homeownership costs are similar to the nation as a whole. As Table 33 establishes, 48 percent of Baltimore’s monthly rents are less than \$1,000, while the national rate is 52 percent (Source: 2013-2017 ACS; DP04). The median rent in Baltimore, \$836, is lower than the national median, \$982. As seen in the Table 32, the median rent increased substantially more than the median home value. This indicates a rising cost burden for renters, and slower appreciation for owners.

Although these costs are similar to national trends, a significant number of households, particularly those in the 0-30% and 31-50% of HAMFI range to not have access to affordable housing. Comparing Table 33 below and Table 9 in the needs assessment sections finds that some 35,820 in the 0-30% HAMFI range do not live in affordable units.

Additionally, homeownership is uniquely affordable in Baltimore, compared to surrounding areas. According to the ACS, over 48% of homes in Baltimore are likely affordable for a 4-person family earning 50% of AMI between 2013-2017. While this data point is promising, securing a mortgage with an income around 50% of AMI is difficult. While monthly mortgage payments and rents are similar, there are financial barriers that prevent low-income residents from homeownership. The decrease in homeownership rates over time indicate a need for additional investment in down payments assistance, and other homeownership incentives.

MA-15 Table 32 Cost of Housing

	Base Year: 2012	Most Recent Year: 2017	% Change
Median Home Value	\$153,200	\$161,300	5.3%
Median Contract Rent	\$725	\$836	15.3%
Data Source: 2008-2012 ACS (Base Year), 2013-2017 ACS (Most Recent Year)			

MA-15 Table 33 Rent Paid

Rent Paid	Number	%
Less than \$500	19,899	16%
\$500-999	40,176	32%
\$1,000-1,499	41,043	33%
\$1,500-1,999	13,704	11%

Rent Paid	Number	%
\$2,000 or more	7,091	6%
Total with Cash Rent	121,913	100.0%
Data Source: 2008-2012 ACS (Base Year), 2013-2017 ACS (Most Recent Year)		

MA-15 Table 34 Housing Affordability

% Units affordable to Households earning	Renter	Owner
30% HAMFI	21,930	No Data
50% HAMFI	54,850	25,305
80% HAMFI	94,390	47,610
100% HAMFI	No Data	62,045
Total	171,170	134,960
Data Source: 2011 – 2015 CHAS		

MA-15 Table 35 Monthly Rent

Monthly Rent (\$)	Efficiency (no bedroom)	1 Bedroom	2 Bedroom	3 Bedroom	4 Bedroom
Fair Market Rent	862	1,074	1,342	1,732	1,992
High HOME Rent	862	1,074	1,342	1,674	1,848
Low HOME Rent	862	946	1,136	1,313	1,465
Data Source: HUD FMR and HOME Rents					

Is there sufficient housing for households at all income levels?

While there are more than enough housing units in Baltimore to house its current population, because of the large numbers of households with very-low income these units are not necessarily affordable. Further, many of the units found at lower rental costs or occupied by low-income homeowners are not necessarily in standard condition.

How is affordability of housing likely to change considering changes to home values and/or rents?

As noted above, rents increased at a greater rate than home values. While those in higher income groups may be able to afford these increases, renters in the lowest income groups are more severely affected by this trend. Additionally, the relative stagnation of home values may prevent owners from being able to make improvements to their home. However, this may also cause more people to buy homes because the prices are low.

DHCD monitors affordability using Census and ACS data in order to preserve and create affordable units in areas where the unit count is decreasing. Another goal of monitoring these housing indicators is to try to increase homeownership. The Community Development Framework has many strategies outlined, but it is critical to monitor these affordability metrics to ensure neighborhoods experience equitable and effective interventions.

How do HOME rents/Fair Market Rent compare to Area Median Rent? How might this impact your strategy to produce or preserve affordable housing?

Generally, the HOME/Fair Market Rent levels are sufficient to cover rental costs for all but the most expensive rental units. However, HOME and CDBG fund allocations have been greatly reduced over the past few years limiting their effectiveness in producing or preserving affordable housing.

MA-20 Housing Market Analysis: Condition of Housing – 91.210(a)

Introduction

While Baltimore’s greatest housing problem remains affordability, particularly for lower income renters, the second major housing problem is the prevalence of vacant, derelict housing that is not fit for occupancy and is in violation of the City’s housing and building codes. As of August 2020, there are more than 15,900 buildings for which the City’s Code Enforcement division has issued Vacant Building Notices (VBNs). Often called abandoned housing, although taxes are paid on many of these properties, the number changes daily as structures are rehabbed or demolished and come off the list and new ones come on. In 2018 and 2019, Baltimore issued over 70 Use and Occupancy permits every month. A Use and Occupancy permit indicates that the property was once vacant and is now habitable. Almost all these buildings are residential properties, the large majority being row houses. Depending on location and condition, some of the VBN structures are candidates for rehabilitation. However, many are in residential submarkets for which there is no effective demand and/or are in such poor condition that they are not a viable part of the housing stock. The need for extensive demolition, some of which will be funded with Consolidated Plan moneys, is largely due to the prevalence of the VBN structures.

Table 37 examines housing conditions in owner-occupied and renter-occupied units. 50% of renter-occupied units have none of the conditions that constitute a substandard unit, as defined

below. Therefore, half of the renter-occupied units in Baltimore have at least one these conditions. 30% of owner-occupied units have at least one condition.

As Table 38 makes clear, Baltimore has a significant number of older housing units. 54% of the units were build more than 70 years ago. Over 86% are 40 years or older. This preponderance of older housing increases maintenance and rehabilitation needs. Although the incidence of childhood lead poisoning has declined significantly over the past twenty-five years, there remain a substantial number of children who are still exposed to lead hazards in Baltimore. Table 39 shows that 86% of the units predate the discontinuance of residential lead paint, although it should be noted that Baltimore outlawed the interior use of lead paint in 1950. That this table identifies less than 3% of these pre-1980 units as having children in them is not correct. Based on other ACS data, it is around 20%. (See Discussion section below for additional information on housing condition).

Definitions

Standard Unit.

A standard unit is structurally sound, weather tight, free of violations for sanitation, illumination, ventilation, heating, plumbing, exit ways, fire protection, utilities, lead paint or other conditions that would create a hazard to the building occupants or the public.

Substandard Unit

A substandard unit has one or more of the following violations: structural integrity, sanitation, illumination, ventilation, heating, plumbing, exit ways, fire protection, utilities, lead paint or other facilities that would create a hazard to the building occupants or the public.

Substandard Suitable for Rehabilitation

A housing unit in substandard condition will be considered suitable for rehabilitation if the amount of funding required for rehabilitation costs less than the sum of after-rehabilitated market value plus \$30,000 or overriding community development considerations justify rehabilitation.

Examples of overriding community development considerations include: 1) cases where the rehabilitation activity is required to arrest the deterioration of otherwise intact residential blocks

through the rebuilding of severely deteriorated properties; 2) the rehabilitation is consistent with an existing area or neighborhood comprehensive redevelopment plan whose purpose is to revitalize the area or neighborhood, stimulate additional private investment and address physical decay; 3) the rehabilitation retains a property of architectural, historical or community significance as determined by the Commissioner of Housing.

Notwithstanding the above, a housing unit would not be suitable for rehabilitation if the unit would, upon completion of the rehabilitation, be functionally obsolete or not marketable based on the needs of a neighborhood or the City's experience with similar circumstances as determined by the Commissioner of Housing. An example of this would include, but not be limited to, a large supply of one-bedroom units in an area where three bedrooms for sale housing is necessary or strongly desirable for neighborhood stabilization, diversification, or other serious community need.

MA-20 Table 36 Condition of Units

Condition of Units	Owner-Occupied		Renter-Occupied	
	Number	%	Number	%
With one selected Condition	32,878	14%	60,461	48%
With two selected Conditions	552	0%	2,619	2%
With three selected Conditions	115	0%	174	0%
With four selected Conditions	0	0%	0	0%
No selected Conditions	80,013	33%	62,979	50%
Total	113,558	101%	126,233	99%
Data Source: 2013 – 2017 ACS				

MA-20 Table 37 Year Built

Year Unit Built	Owner-Occupied		Renter-Occupied	
	Number	%	Number	%
2000 or later	4,538	2%	8,172	6%
1980-1999	6,724	3%	14,952	12%
1950-1979	33,354	14%	42,271	33%
Before 1950	68,942	29%	60,838	48%
Total	113,558	99%	126,233	100%
Data Source: 2011 – 2015 CHAS				

MA-20 Table 38 Risk of Lead Based Paint

Risk of Lead-Based Paint Hazard	Owner-Occupied		Renter-Occupied	
	Number	%	Number	%
Total Number of Units Built Before 1980	102,296	90%	103,109	82%
Data Source: 2013-2017 ACS (Total Units) 2011-2015 CHAS (Units with Children present)				

Estimated Number of Housing Units Occupied by Low or Moderate Income Families with LBP Hazards

Using income category distributions found in the 2010 Consolidated Plan lead section derived from HUD low and moderate income data and 2010 and 2000 Census data and State of Maryland information on percentages of units actually containing lead and applying these distributions to the total number of very low-, low- and moderate-income households found above in section NA-10 Table 6 results in the following estimates:

MA-20 Table Lead, by Income Category

Income Category	Estimated Number of Household Units w-Lead
Moderate – Income	33,466
Low-Income	28,927
Very Low-Income	48,932

Need for Owner and Rental Rehabilitation

There is extensive need for rehabilitation of properties occupied by low-income owners who, in many cases, simply do not have the resources needed to keep their homes in standard condition. As Table 7 in the needs assessment section shows, over 31,000 owners have a cost burden, with half of those owners being severely cost-burdened. Additionally, Table 36 shows that half of the rental units in Baltimore are substandard. Table 37 also shows that 54% of all units are more than 70 years old. Aging properties and housing cost burden for renters and owners creates a significant need for rehabilitation.

Discussion

The age of properties and the number of substandard units are the two primary issues affecting housing conditions in Baltimore. While newer apartment units are being constructed, people with Moderate, Low, and Very Low incomes cannot afford the market rate rents in those buildings. Additionally, home values have remained somewhat stagnant, which may disincentivize owners from making repairs because the amount spent may not increase the value of the property. This affects both owner-occupied units and renter-occupied units. These conditions underscore the need for new, affordable housing construction throughout Baltimore.

MA-25 Public and Assisted Housing – 91.210(b)

Introduction

The Housing Authority of Baltimore City (HABC) is one of the largest in the nation managing a substantial portfolio of public housing units as well as an extensive housing voucher program. Created in the late 1930s it is one of the original public housing authorities and still retains some units it developed in the 1940s. In recent years it has been an active participant in the Rental Assistance Demonstration (RAD) program that allows public housing authorities to access public and private debt to address capital needs and convert the units to project-based Section 8 contracts. The HABC has converted thousands of units using RAD in the last eight years thus helping preserve Baltimore's publicly subsidized affordable housing inventory.

The HABC is an independent entity and has its own plans independent of the Consolidated Plan. The HABC operates on a calendar year fiscal year, rather than the July through June fiscal year of Baltimore City. For more information about the HABC inventory and plans please see its Strategic Plan at: <https://www.habc.org/habc-information/about-us/strategic-plan> and its Moving to Work Annual Plan at: <https://www.hud.gov/sites/dfiles/PIH/documents/BaltimoreFY20Plan.pdf>.

MA-30 Homeless Facilities and Services – 91.210(c)

Introduction

Emergency shelters play a vital role in ending homelessness. Providing homeless households with a temporary, safe, and supportive environment to address barriers to housing strengthens our system and encourages households experiencing homelessness to seek the assistance needed to end their homelessness. The City of Baltimore has responded to the growing need for shelter by providing relief through the conversion of city-owned facilities serving as sheltering locations.

Housing and services to persons living with HIV are through local government and non-profit agencies. Local government via MOHS and Baltimore City Health Department contract with nonprofit agencies to provide direct services.

Strategy Areas:

- Improve physical shelter conditions
- Improve and enhance service delivery
- Engage partners for comprehensive discharge planning
- Develop a citywide transportation initiative

MA-40 Barriers to Affordable Housing – 91.210(e)

Negative Effects of Public Policies on Affordable Housing and Residential Investment

Baltimore does not have, and does not support, policies such as large lot zoning and impact fees that are common methods of using public policy to limit the creation of housing for lower income households. While having less than a quarter of the region's population, Baltimore has over two-thirds of the regions subsidized housing as well as the largest reservoir of market rate housing affordable to households with incomes of less than 80% of AMI. Baltimore will continue to use Consolidated Plan and other resources to create new publicly assisted affordable housing and strengthen neighborhoods by promoting residential investment.

The major residential investment barrier Baltimore faces is the large number of households with incomes insufficient to support the creation, rehabilitation and operation of market rate housing and who hence need some form of housing subsidy. The amount of subsidy available continues to be overmatched by the number of households in need of subsidy.

MA-45 Non-Housing Community Development Assets – 91.215 (f)

Introduction

Households face multiple barriers to housing and economic stability, included but not limited to the impact of criminal records, educational and work history requirements, sobriety restrictions, and transportation. System policies and practices are often uncondusive to seeking and sustaining employment and lack the necessary performance data to drive interventions and effectively equip people experience homelessness with access to information and resources related to employment and income. Furthermore, racial disparities exist across all aspects of the workforce and related systems.

Economic Development Market Analysis

MA-45 Table 44 - Business Activity

Business by Sector	Number of Workers	Number of Jobs	Share of Workers %	Share of Jobs %	Jobs less workers %
Agriculture, Mining, Oil & Gas Extraction	165	6	0	0	0
Arts, Entertainment, Accommodations	27,223	31,125	13	11	-2
Construction	8,375	10,886	4	4	0
Education and Health Care Services	58,185	99,351	27	36	9
Finance, Insurance, and Real Estate	13,604	18,104	6	7	0
Information	3,991	4,993	2	2	0
Manufacturing	8,369	11,252	4	4	0
Other Services	8,057	10,753	4	4	0
Professional, Scientific, Management Services	20,105	24,021	9	9	-1
Public Administration	0	0	0	0	0
Retail Trade	24,655	16,584	12	6	-6
Transportation and Warehousing	9,469	14,725	4	5	1
Wholesale Trade	6,930	8,266	3	3	0
Total	189,128	250,066	--	--	--

Table 1 - Business Activity

Data Source: 2011-2015 ACS (Workers), 2015 Longitudinal Employer-Household Dynamics (Jobs)

MA-45 Table 45 - Labor Force

Total Population in the Civilian Labor Force	311,660
Civilian Employed Population 16 years and over	270,930
Unemployment Rate	13.07
Unemployment Rate for Ages 16-24	35.53
Unemployment Rate for Ages 25-65	8.28

Table 2 - Labor Force

Data Source: 2011-2015 ACS

MA-45 Table 46 – Occupations by Sector

Occupations by Sector	Number of People
Management, business and financial	66,195
Farming, fisheries and forestry occupations	12,265
Service	34,035
Sales and office	62,475
Construction, extraction, maintenance and repair	14,315
Production, transportation and material moving	11,740

Table 3 – Occupations by Sector

Data Source: 2011-2015 ACS

MA-45 Table 47 - Travel Time

Travel Time	Number	Percentage
< 30 Minutes	142,110	55%
30-59 Minutes	82,385	32%
60 or More Minutes	32,930	13%
<i>Total</i>	<i>257,425</i>	<i>100%</i>

Table 4 - Travel Time

Data Source: 2011-2015 ACS

MA-45 Table 48 - Educational Attainment by Employment Status (Population 16 and Older)

Educational Attainment	In Labor Force		Not in Labor Force
	Civilian Employed	Unemployed	
Less than high school graduate	18,605	6,225	25,385
High school graduate (includes equivalency)	57,630	11,255	33,390
Some college or Associate's degree	58,395	7,695	20,285
Bachelor's degree or higher	90,905	3,400	11,605

Table 5 - Educational Attainment by Employment Status

Data Source: 2011-2015 ACS

MA-45 Table 49 - Educational Attainment by Age

	Age				
	18-24 yrs	25-34 yrs	35-44 yrs	45-65 yrs	65+ yrs
Less than 9th grade	1,415	3,435	2,475	6,850	9,515
9th to 12th grade, no diploma	10,550	9,660	7,635	20,155	13,635
High school graduate, GED, or alternative	20,515	26,765	22,305	53,235	22,845
Some college, no degree	27,910	21,390	14,495	34,085	12,045
Associate's degree	1,455	4,180	3,870	8,540	2,470
Bachelor's degree	7,975	26,690	12,700	18,315	6,425
Graduate or professional degree	725	20,370	11,540	16,400	8,130

Table 6 - Educational Attainment by Age

Data Source: 2011-2015 ACS

MA-45 Table 50 – Median Earnings in the Past 12 Months

Educational Attainment	Median Earnings in the Past 12 Months
Less than high school graduate	20,877
High school graduate (includes equivalency)	28,945
Some college or Associate's degree	32,518
Bachelor's degree	49,334
Graduate or professional degree	61,277

Table 7 – Median Earnings in the Past 12 Months

Data Source: 2011-2015 ACS

Based on the Business Activity table above, what are the major employment sectors within your jurisdiction?

Education and Health Services sectors comprises over one-third of all jobs in Baltimore City and over a quarter of Baltimore City workers are employed in this sector. The Arts, Entertainment, and Accommodations sector, which includes tourism-related employment within hotel, restaurant, and attractions such as museums and sports venues, employs over one-in-10 Baltimore City workers. Another major employment sector for Baltimore City Workers is Retail Trade, and it is worth noting this is a relatively low-paying employment sector, and the (6) percentage point difference between share of workers and share of jobs indicates many Baltimore City residents must commute outside the city for these jobs. Manufacturing employment, a sector offering family-supporting wages without a college degree, continues to decline and comprises only four percent of employment within Baltimore City. The 2019 Occupational Employment and Wage Estimates for Baltimore City identified the average hourly wage of Production workers as \$20.41 per hour. The entry wage is just under \$12 per hour and experienced workers earn \$24.70 per hour. These manufacturers include: H&S Bakery, Domino Sugar, DAP Products, Medifast.

Additionally, the Technology, Cyber and Bioscience sectors have seen strong regional growth compared to other metropolitan areas, but growth within Baltimore City is stagnant.

Notably, the only group that saw job growth between 2010 and 2017 are employers with more than 500 employees. This indicates that while large companies create job growth, smaller businesses and institutions need to be supported so that they can grow, create jobs, and hire locally.

Describe the workforce and infrastructure needs of the business community:

While Baltimore City and the region as a whole have numerous transit and infrastructure assets which are definitive strengths, there are also several recognized deficiencies.

- Public Transit System: The region has a fragmented public transit system. While there is some connectivity by roadways from the suburban counties to the City, this connectivity does not extend to all of the suburban counties and there is little connectivity by public

transit from many parts of the counties to the City. Additionally, much of the more suburban and exurban areas are not connected to each other. This limits the ability for both persons and goods and services to be transported easily throughout the region and beyond. The Baltimore Metropolitan Council issued a Regional Transit Needs Assessment in 2015. This report identifies the variety of transit services, their geographic coverage, and how little of these services overlap or cover areas outside of the urban core and more populated suburban areas. Additionally, the report identifies unmet needs and gaps in services. This includes an inability of urban area residents to access employment opportunities in the suburban jurisdictions.

- Infrastructure: roadways. With little investment into a connected public transit system, a greater need exists for the construction and maintenance of roadways. With a reliance on using roadways, the region has a very high commute time translating into increased costs for the shipment of goods and services, as well as, increased worker commute times. In 2017, the average time to work for Baltimore City residents was 32 minutes. The average for New York was 37, Washington, D.C. was 35, and Boston was 31 minutes.
- Infrastructure: water and sewer. The region, specifically Baltimore City, has an aging water and sewer system. Baltimore City provides water to the suburban counties in the region and remains under a consent decree with federal and state agencies to address years of sewer overflows that have polluted waterways and violated the Clean Water Act.

Baltimore Department of Transportation (DoT) is currently working the following items that could impact industrial/manufacturing businesses:

- Revamping the policy for adding, deleting, updating the truck route map.
- Complete Streets Policy (mandated by City Council ordinance for a summer 2020 release date) with priorities as follows: Pedestrian/Micro Mobility, Transit, Truck/Logistics, Cars

Describe any major changes that may have an economic impact, such as planned local or regional public or private sector investments or initiatives that have affected or may affect job and business growth opportunities during the planning period. Describe any needs for workforce development, business support or infrastructure these changes may create.

2018 Framework for Community Development. The City of Baltimore, through the Department of Housing and Community Development (DHCD), drafted a Framework as a starting point in a

collaborative effort to guide the city into a new era of neighborhood investment. The Framework articulates a comprehensive vision for community development that leverages prior successes, builds partnerships and breaks new ground through innovative and bold new resources and approaches to collaborative neighborhood improvement. This Framework is built on three key strategies:

- 1) Expand Resources and Capacity for Community Development:
 - a. Community Catalyst Grants: competitive awards program for revitalization efforts.
 - b. Neighborhood Impact Investment Fund: public-private partnership to deliver capital to support broader neighborhood revitalization in historically overlooked areas.
 - c. Affordable Housing Trust Fund to enable low- and very-low-income families to access stable, decent, and healthy housing.
- 2) Promote Access and Equity
 - a. Maintain and Expand Affordable Housing
 - b. Support and Expand Homeownership
 - c. Economic Inclusion
- 3) Invest in All Neighborhoods
 - a. Build Assets and Address Blight
 - b. Build from Strength
 - c. Stabilize Middle Neighborhoods
 - d. Strengthen Neighborhood Retail Corridors

Transportation and Transit

Red Line: The Red Line was a planned east–west mass transit light rail line for Baltimore, Maryland, connecting parts of the region (Baltimore County) to downtown Baltimore. Although it had been granted federal approval to enter the preliminary engineering phase, Maryland Governor Larry Hogan declared on June 25, 2015 that he would not provide state funds for the project. This public transit system is unlikely to be constructed.

Regional Transit Plan for Central Maryland: Legislative mandate from Maryland state legislators to Baltimore City and four counties (Baltimore City, Baltimore County, Anne Arundel, Howard, Harford) to work closely with Maryland Transit Administration (MTA) on identifying and providing the best routes for transit-dependent residents to get to job centers. Plan to be completed by Fall 2020. Report available [here](#).

Howard Street Tunnel: State of Maryland and CSX Transportation identified additional funding needed to move forward with the expansion of the Howard Street Tunnel — a long-sought

project expected to remove a freight bottleneck and significantly boost the Port of Baltimore's booming shipping container traffic. This tunnel would increase clearances through the century-old tunnel and at 22 bridges between Baltimore and Philadelphia to allow trains to carry containers stacked two high. In July 2019, the State of Maryland was awarded a \$125 million INFRA grant from the US Department of Transportation for the HST Project. The remaining project funding will come from the State of Maryland, CSX, Pennsylvania Department of Transportation and Baltimore City's Federal Highway Administration formula funds. As of November 2019, the HST Project has full project funding through construction.

MDOT MPA and CSX are currently working with the Federal Railroad Administration to complete pre-construction activities such as National Environmental Policy Act (NEPA) approval. FRA is expected to issue NEPA approval in early 2021, at which time project agreements will be executed and permitting and engineering will wrap up. Construction is expected to begin in mid-2021 and last for three to four years.

International/ Port, Logistics

- The Port of Baltimore is one of the nation's most active ports in terms of both the volume and value of goods, as well as roll-on, roll-off cargo – the working port is located within Baltimore City. The Port of Baltimore is also specially equipped to handle the Panamax class of container ships. A second-deep berth is being planned by Ports America Chesapeake (3PL) allowing the Port to handle two supersized ships simultaneously. Construction on this 50-foot deep berth is expected to be operational in 2021. Additionally, the Maryland Port Administration has added computerized container handling and negotiated truck lanes to gain efficiency and speed delivery throughout the port. Baltimore is ranked #1 amongst all U.S. ports for total automobile tonnage, and total RoRo tonnage.
- In 2019, the public and private terminals of the POB handled a record 857,890 units of autos and light trucks.
- Tradeport Atlantic, located within the Metro area (Baltimore County adjacent on the east to Baltimore City), was once home to steel production and shipbuilding, the 3,250-acre site is being transformed into a multimodal global logistics center. Since 2015, businesses attracted to this site include Under Armour, Pasha Automotive, FedEx Ground, Atlantic Forest Products, Volkswagen, Amazon, Floor & Decor, and will be an offshore wind staging center for Ørsted U.S. Offshore Wind. to receive, assemble and transfer turbine components to build Skipjack Wind Farm, which is 19.5 miles off Maryland's coast.

How do the skills and education of the current workforce correspond to employment opportunities in the jurisdiction?

Across employment sectors, the business community requires certain math and language competencies, and Baltimore City's relatively high number of residents of working age without a high school degree is a major barrier to employment (as Education Attainment by Employment Status demonstrates, roughly half of residents without a high school degree are not in the labor force)

Within Baltimore City's most important sector (in terms of total employment) Baltimore City residents without adequate educational attainment are at clear disadvantage. As the Business Activity table demonstrates, only 27 percent of Baltimore City workers are employed in this sector, despite the sector's 36 percent share of the city's employment. In other words, Baltimore City residents are underrepresented in this sector which offers the most plentiful employment opportunity.

Describe any current workforce training initiatives, including those supported by Workforce Investment Boards, community colleges and other organizations. Describe how these efforts will support the jurisdiction's Consolidated Plan.

City of Baltimore's Mayor's Office of Employment Development (MOED)

- 1) MOED Vision 2020 – the Mayor's Office of Employment Development (MOED) has created a vision for a coordinated citywide workforce system, Vision 2020. The vision is based on seven types of workforce partners: grassroots organizations, funders, support services providers, partnership facilitators, training providers, policy organizations, and education providers. MOED's vision is to bring each group of partners together through a central platform that provides an integrated data and feedback loop, which is in turn used to match job seekers with employers and improve outcomes across services
- 2) Construction Industry workforce needs in the Baltimore City and Greater Baltimore areas. Construction industry outlook [report](#) was completed by the Baltimore Metropolitan Council Report in 2015/ 2017. Objective is to develop a strategic and comprehensive construction workforce plan with anchor institutions, contractors (and

possibly some main sub-contractors). Collaboration with the Greater Baltimore Committee (GBC)'s workforce development committee.

Maryland Department of Labor:

- 1) EARN Maryland is a state-funded, competitive workforce development grant program that is industry-led, regional in focus. EARN Maryland invests in strategic industry partnerships from key economic sectors in every region. These partnerships will use the power of coordination across education, workforce and economic development initiatives to address the multiple needs of companies, starting with the training of skilled workers. Once formed, the partnerships will develop plans to train and educate workers - and place them in meaningful employment.
- 2) The Maryland Apprenticeship and Training Program has registered more than 9,600 registered apprentices in Maryland, an increase of nearly 20% since January 2015. Since November 2016, the program created 17 new registered apprenticeship programs and reactivated an additional nine, resulting in a record year for the program. The Maryland Apprenticeship Ambassador Program is an incentive program which raises awareness about registered apprenticeships and encourages job seekers and businesses to engage in apprenticeship opportunities. The Maryland apprenticeship ambassador agreement is formed between the Maryland Department of Labor, Licensing and Regulation and eligible Maryland businesses, organizations, entities or individuals.

State of Maryland Department of Commerce

Partnership for Workforce Quality PWQ is an incumbent worker training program established by the Maryland General Assembly in 1989 and administered by the Maryland Department of Commerce. PWQ was developed to encourage Maryland companies, especially manufacturing and technology companies, to invest in incumbent worker training for job-specific skills to upgrade or retain full-time, Maryland-based employees. Employers who qualify for the Program may be reimbursed for up to 50% of qualified direct costs of worker training that increases business efficiency and competitive advantages. PWQ encourages funding for formal, third party, classroom and/or on-the-job training. The Program will reimburse 50 percent of the direct training cost for such projects. Eligible costs typically include curriculum development, course books and materials, and instructor salary and expenses. Most recent report can be found [here](#).

Does your jurisdiction participate in a Comprehensive Economic Development Strategy (CEDS)?

Yes

If so, what economic development initiatives are you undertaking that may be coordinated with the Consolidated Plan? If not, describe other local/regional plans or initiatives that impact economic growth.

Community and Real Estate Investment

- 1) HCD's Framework: collaborative effort to guide neighborhood investment by focusing public and private resources in disinvested areas/ neighborhoods. More needs to be done to help real estate developers understand and respond to this targeting strategy. This also includes aligning the Capital improvement Plan (CIP) with the 2018 Framework for Community Development
- 2) Community Development – SB7

The South Baltimore 7 (SB7) Coalition is a partnership between six community organizations in South Baltimore and the Port Covington Development Team. Representatives from Brooklyn, Cherry Hill, Curtis Bay, Lakeland, Mount Winans and Westport, along with representatives from the Port Covington Development Team, spent two years working through an exhaustive fact-finding and negotiating process and the coalition entered into a Community Benefits Agreement. The agreement created the framework for deciding on priorities – both funding and programmatic – for the community and working together to advance an ongoing partnership. Regional priorities identified were: community and economic development, education, public safety, quality of life and transportation.

- 3) Opportunity Zones: OZ strategy for Baltimore seeks to build off its' strengths of relatively affordable land and real estate costs compared with nearby large cities, robust base of economic anchors and small business, and maximize investment in OZ projects in the short-term, while using OZs as a tool for implementing the City's neighborhood investment strategy and supporting inclusive growth in Baltimore. The OZ Investment Strategy has the following goals in mind: 1. Maximize investments in Baltimore's OZs which began in 2019 when investors could realize the tax provision's full slate of benefits. 2. Utilize OZs as a tool in the Mayor's neighborhood investment strategy. 3. Position OZ investments to create benefits for local residents and businesses, build wealth in communities, and foster new and innovative approaches to inclusive and equitable community development.

- 4) Residential Growth Strategy: Financial Impact of Residential Growth. The CEDS's strategic plan will include an analysis of the fiscal, tax, and jobs impact on Baltimore City due to residential growth. This analysis will include and build upon existing information and studies. The goal will be to understand the overall fiscal and tax impact of Baltimore City residents and to assess the return generated by City programs aimed at residential growth. Additionally, the analysis will examine and quantify the number and types of jobs supported by City residents. Recommendations will be provided on how to maximize the return on these residential growth programs and suggestions as to other residential growth strategies Baltimore City can implement.
- 5) Resiliency
 - a. Resiliency Hubs: Organized via the City of Baltimore' Department of Planning, these Hubs are a building or set of buildings and neighboring outdoor space that will open to community members during the daytime, and provide access to resources which may include water, ice, cell phone charging stations in the event of an emergency. Other key components include ensuring that members of the surrounding communities are educated about natural and other human-made hazards that potentially threaten their community; engaging residents and businesses on steps they can take to respond before, during and after those events; connecting members of the community to resources to prepare for and withstand the impacts from hazard events; and at certain hubs, increasing energy and water efficiency of surrounding businesses and residences.
 - b. IGNITE Hubs: Innovation Works (IW) with trusted community anchors are building a network of long-term entrepreneur development hubs at a neighborhood level. Through Ignite Hubs, IW delivers social enterprise programming that ignites and develops local interest and capacity to transform neighborhood economies.
- 6) Smart Cities: In 2019, The Smart Cities Council named Baltimore as one of the winners of its annual Smart Cities Readiness Challenge; five communities were honored across North American for ambitious smart cities visions that are impactful, collaborative, inclusive and sustainable. City of Baltimore established a smart cities committee that includes a wide range of city staff and broad participation from the community and the tech ecosystem. Its data-driven, collaborative effort is to improve the quality of life for city residents and to better protect residents from flooding, address the opioid crisis and eliminate the digital divide.

Business Sector development/ workforce

Vision 2020/ MOED: leverage Vision 2020 to target firms and job seekers/workers in identified growth sectors and create customized workforce plans for employers and industries that address the systemic and institutional barriers to economic inclusion for all Baltimore City residents

Manufacturing: NIST/ Maryland Extension Partnership (MEP) and State of Maryland Commerce - Policy Academy on Strengthening Your State's Manufacturers. 2019 collaboration to make Maryland a more manufacturing-friendly state with better alignment of public/private resources to support industry needs. Summary of Goals

- Improve alignment between industry needs and state programs and resources
- Position Maryland and its manufacturers to compete for unique growth opportunities.
- Promote manufacturing in Maryland.

Returning Citizens: Expanding support in the returning citizen/employment opportunity development area such as employment readiness and Job Search assistance, and education/vocational training assistance and placement

Stakeholder Engagement

Regarding the Citizen Participation Process (CPP), we intend to utilize the CEDS/Cons Plan process of business engagement to our advantage and include those processes in the Cons Plan documentation. This is especially advantageous due to the expected level of participation from business and industry leaders in the CEDS process. Our vision is for separate Cons Plan CPP from the Action Plan CPP.

MA-60 Broadband Needs of Housing occupied by Low- and Moderate-Income Households - 91.210(a)(4), 91.310(a)(2)

Describe the need for broadband wiring and connections for households, including low- and moderate-income households and neighborhoods.

According to a recent report from the Abell Foundation, around 59% of Baltimore City households have wireline internet service, which includes cable, fiber, and digital subscriber line service. Other findings in the report indicate that Baltimore lags behind other cities in the number of households with computers and internet service. Low-income households and households with children under the age of 17 have the greatest need in these areas. 33.8% of households with incomes below \$25,000 have wireless internet, compared to 83% of households with incomes above \$75,000.

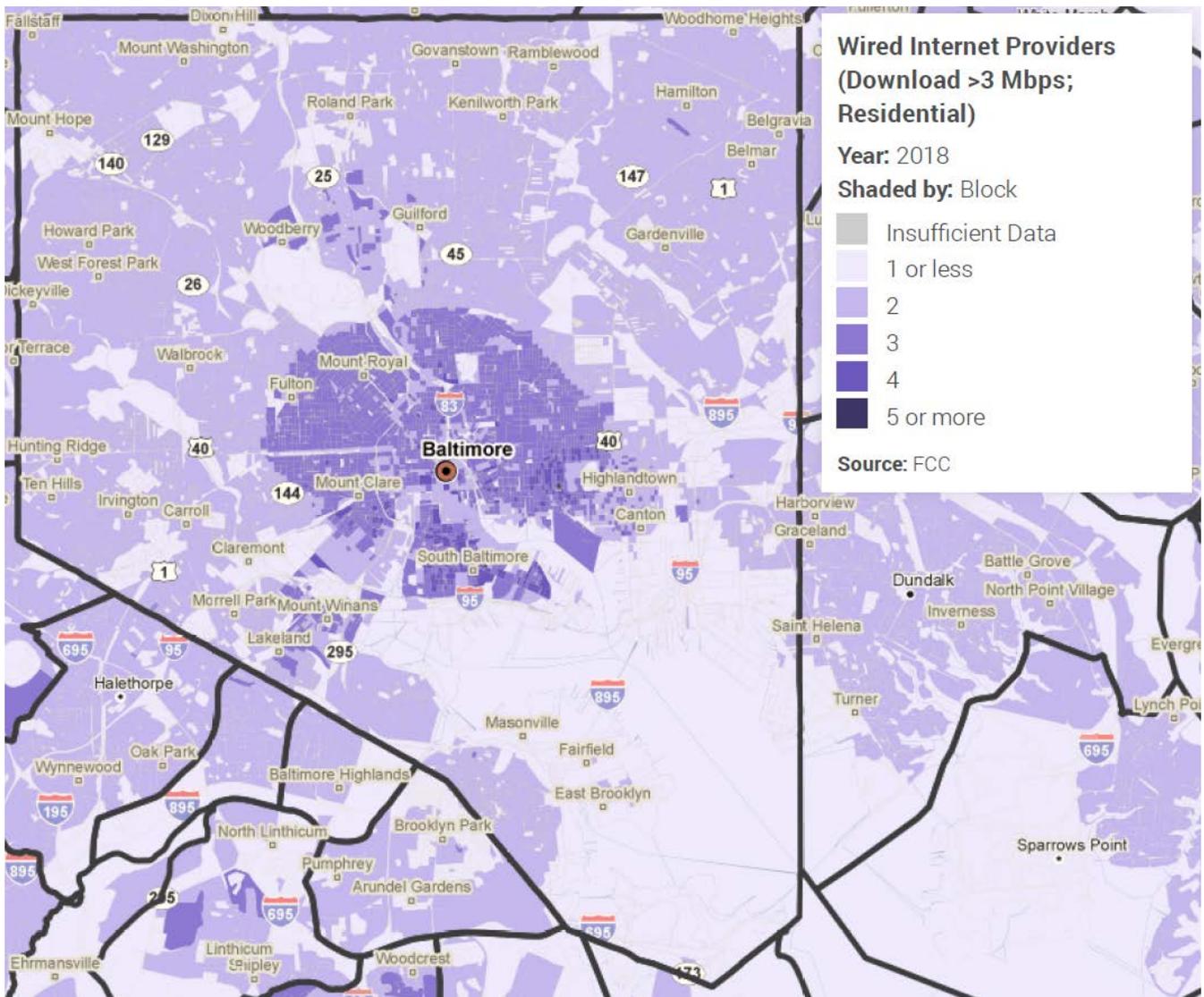
https://abell.org/sites/default/files/publications/2020_Abell_digital%20divide_full%20report_1.10.pdf) If this digital divide is not addressed in a comprehensive, equitable way, then Baltimore's poorest residents will not be able to participate in this modern economy.

Baltimore has made some efforts to promote digital equity, but more can be done to address this persistent, and important, issue. In 2018, Baltimore's Chief Information Officer released a master plan that called for a comprehensive broadband study to identify strategies for the City government to improve internet access citywide.

Describe the need for increased competition by having more than one broadband Internet service provider serve the jurisdiction.

Although there are several broadband providers in Baltimore City, obstacles remain for accessing them. Internet is now a necessary utility, but it is another monthly expense that many households cannot afford. Additionally, purchasing a computer, and developing computer literacy are other barriers that limit access for low-income residents. Baltimore needs to promote competition between broadband providers or develop its own broadband network that will make internet access more affordable. Additionally, there needs to be a commitment to ensure that all residents become computer literate. This will go a long way toward building a stronger job market, more small businesses, and more effective education system.

The map below depicts the number of residential broadband providers with download speeds above 3Mbps in 2018.



Source: PolicyMap and FCC

MA-65 Hazard Mitigation - 91.210(a)(5), 91.310(a)(3)

Describe the jurisdiction's increased natural hazard risks associated with climate change.

Baltimore City is highly vulnerable to a range of natural hazards, including coastal storms, flooding, extreme heat, and high winds. These types of extreme events are likely to increase in frequency and magnitude over the coming years. These natural hazards, combined with exacerbated influences of climate change, create impacts that affect the City's residents, businesses, infrastructure, and natural systems, and threaten regionally significant assets.

Some goals in the plan referenced above directly address climate change. These strategies identify areas where there are increased natural hazard risks associated with climate change:

- Enhance the resiliency of the City's waterfront to better adapt to impacts from hazard events and climate change
- Ensure dam emergency plans account for impacts of climate change
- Partner with regional air quality institutions to integrate air quality measures and messaging into City climate change policy efforts
- Encourage the integration of climate change and natural hazards into private and State planning documents, systems, operations, and maintenance.
- Incorporate climate change and coastal hazard considerations into building codes by increasing freeboard requirements to two feet as buildings are redeveloped and renovated
- Establish and routinely update a comprehensive tree inventory to anticipate insect and forest structural impacts of climate change
- Map drought risks and water availability via climate change scenarios
- Update flood maps to reflect changing risk associated with climate change
- Facilitate the sharing of hospital-based best practices and resources with Baltimore City hospitals to foster community resilience to climate change
- Incorporate environmental health and climate change into curriculum at schools, universities and health care facilities
- Integrate climate change and natural hazards planning into all City and community plans

Source: <https://www.baltimoresustainability.org/wp-content/uploads/2018/10/2018-DP3-Status-Report.pdf>

Describe the vulnerability to these risks of housing occupied by low- and moderate-income households based on an analysis of data, findings, and methods.

Low-income neighborhoods in Baltimore, and nationwide, are more vulnerable to the impacts of climate change. As climate change manifests itself in stronger storms and more extreme temperatures, vulnerable populations are most at risk of the direct and indirect impacts. A recent study by NPR and the University of Maryland shows that "low-income neighborhoods are more likely to be hotter than their wealthier counterparts."

<https://www.npr.org/2019/09/03/754044732/as-rising-heat-bakes-u-s-cities-the-poor-often->

[feel-it-most](#)). These structural disadvantages, along with the other impacts of climate change, intensify the health disparities between Baltimore's poorest residents, who are more likely to have chronic health problems, and the wealthiest.

According to the "Fourth National Climate Assessment" published by the Trump administration, "People who are already vulnerable, including lower-income and other marginalized communities, have lower capacity to prepare for and cope with extreme weather and climate-related events and are expected to experience greater impacts" (<https://nca2018.globalchange.gov/>).

A section from an article by Enterprise Community Partners, who do a lot of work in Baltimore, explains why these communities are more at risk:

As we saw in the devastating hurricanes affecting Texas, Puerto Rico, the Carolinas, and the Florida panhandle as well as the wildfires in California in the past two years, low-income communities and communities of color are less likely to have the resources and capacity to prepare for and recover from extreme climate events. Evacuation alone can be expensive; given that fewer than 40% of Americans have enough savings to cover a \$1,000 emergency, most families, and especially lower-income households, need federal, state, and local support for preparedness and recovery costs like raising a home above the base flood elevation, home repairs, and mold remediation. (<https://www.enterprisecommunity.org/blog/climate-change-disproportionately-affects-low-income-communities>)

Hazard mitigation is typically inclusive of the creation of sustainable and tangible actions related to reducing and/or eliminating the risk associated with natural and human caused disasters. This can include actions such as enforcement of building codes, lead/ mold inspections and the increased development/ rehabilitation of energy/ green efficient housing units. However, in perspective of urban/ inner city environments such as Baltimore City; hazard mitigation should also be inclusive of the following:

- Reduction of communal/ gun violence through the expansion of community based gun violence programs
- Increased wraparound/ supportive services for client bases in connection to health services. The increased awareness of health issues that are prevalent in low/ moderate income communities such as high blood pressure, hyper- tension, diabetes, heart disease, maternal health mal- practice and undiagnosed/ untreated mental health issues (both trauma related and chronic)
- Local law enforcement equitable reformation in collaboration with local community stakeholders and residents

Strategic Plan

SP-05 Overview

Strategic Plan Overview

The Strategic Plan of the City's Consolidated Plan is made of 13 sections. It provides a concrete and actionable roadmap for the City's community development priorities for the next five years, as they relate to the four HUD formula grants.

The major components of the Strategic Plan are the following:

- Geographic priorities – where the City plans to invest concentrated amounts of resources
- Priority Needs – the City identified priority community development needs
- Anticipated Resources – all funding sources across all four formula grant programs, as well as non-profit, state, and private investments
- Institutional Delivery Structure – how the City will implement this Consolidated Plan, as well as an assessment of this implementation structure
- Goals – The City identified 19 community development goals that align directly with the identified priority needs
- Barriers to affordable housing – a Baltimore specific analysis of impediments to decent and safe affordable housing
- Homelessness Strategy – provides a high-level outline of the City's five-year plan for persons experiencing homelessness, including individualized case management, social service support, and rapid rehousing for households on the brink of homelessness

A New Era of Neighborhood Investment

In February 2019, two years after DHCD was separated from HABC, the Housing Commissioner released "A New Era of Neighborhood Development: A Framework for Community Development." This [Framework](#) is now the guiding document under which all six operating divisions of the agency are aligned. This new, comprehensive strategy classifies Baltimore neighborhoods into three types of housing and community development markets: Impact Investment Areas, Middle Markets, and Asset Building Neighborhoods.

Impact Investment Areas (IIAs) comprise four identified sections of the City; the goal is to strengthen these markets in the next five years to attract private investment. DHCD intends to

focus the majority of its capital and operational resources in these areas. The four IIAs are listed as the first four specific geographic priority areas for SP-10 of the 2020-2025 Consolidated Action Plan.

These areas were chosen as places where DHCD could have the most impact, a community development strategy known as “building from strength” to create strong neighborhoods. “Building from strength” is an asset-based framework for making community development decisions. Instead of focusing on the problems of a neighborhood, or group of neighborhoods, this framework starts by understanding and identifying the assets (community-based institutions & services, housing stock, proximity to transit, grocery stores, etc.), and how these assets can be leveraged. Strong neighborhoods are characterized by stable or rapidly growing neighborhoods where crime is relatively low, households do not need government subsidies to incentivize population growth or stabilization and contain at least a few assets and anchor institutions.

Middle Market neighborhoods are characterized by relative stable, primarily residential neighborhoods. These neighborhoods need targeted interventions to maintain the housing stock, keep people in their homes, and assist with the creation and preservation of ranges of housing affordability for both renters and homeowners. Middle Markets benefit from lighter touch interventions; thus less capital and operational inputs are needed to keep current residents while attracting new ones. Middle Market neighborhoods are identified through DHCD’s Housing Market Typology (HMT). The Housing Market Typology is a comprehensive housing stock analysis completed by DHCD, the Planning Department, and the Reinvestment Fund. It is updated every 3 years. It is a census tract level analysis that categorizes all tracts into market types A – J. Middle markets are census tracts categorized as C – H. To view Baltimore city’s 2017 Housing Market Typology, see the this [link](#). Middle Markets are the fifth geographic priority area for this Consolidated Plan.

Asset building neighborhoods are places in Baltimore that are expected to have a longer community development horizon, likely 5-20 years. Therefore, DHCD intends to support the creating of community assets and anchor institutions like medical centers, universities, public facilities – including schools, parks, and recreation centers.

Major Redevelopment Areas

The projects listed below are ongoing, site-specific redevelopment projects that will continue to receive some HUD funding to complete the projects.

EBDI

Major redevelopment adjacent to Johns Hopkins Medical complex. Begun in 2003, affordable units mostly finished, currently new construction of market rate rehabs and new construction of market rate units, the hotel is complete and open, the park is complete and open, still paying on Section 108 loan for another 6 years (approximately \$1.3mn), most of redevelopment completed on time, anticipated completion 2025

Orchard Ridge

Since previous ConPlan, this project is almost done

O'DONNELL HEIGHTS

From previous ConPlan: "The current master plan envisions a mixed-income development of approximately 925 units including mostly row homes, two story walk-up flats and a low rise apartment building for senior citizens. The project started in the spring of 2010 and is expected to be completed in the spring of 2019. One rental phase has been completed and another is in the financing stage."

BARCLAY

This project has completed 198 rental units and sold 47 homeownership units in the Barclay neighborhood. A final phase of the project including rental and co-operatively owned housing totally 90 units is still in development. This project has successfully turned the Barclay community from one plagued with vacancy, blight and substandard subsidized housing to mixed-income community of choice for buyers and renters.

POPPLETON

The redevelopment of the Poppleton area reached a significant milestone with the opening of the 261 unit, mixed-income CentreWest apartments in 2019. The entire project when complete will include retail, 916 homeownership units, and additional market rate and affordable rental. The project is being coordinated with proposed redevelopment of Poe Homes public housing development, which received HUD Choice Neighborhoods Planning Grant in 2018 and is immediately adjacent to the Poppleton site.

PARK HEIGHTS

This is now one of the agency's Impact Investment Areas. Please see SP-10 outlining the current state and planned redevelopments.

UPLANDS

From previous ConPlan: "The Uplands redevelopment is located in West Baltimore on a former FHA housing site. When completed, new development will ultimately consist of two rental and five homeownership phases on approximately 60 acres. One rental phase and one homeownership phase are complete. These phases produced 104 units of rental housing and 56 units of homeownership units. A second homeownership phase is still under development and is anticipated to include 761 market-rate and affordable units as well as retail.

PERKINS / OLD TOWN / SOMERSET

From previous ConPlan (this text is combined): "This project is the full redevelopment of the Perkins Homes public Housing development as well as the redevelopment and revitalization of the Washington Hill and Dunbar neighborhoods. This project is in the planning phase, with a Phase 1 expected to begin in 2017. BDC and HABC requested proposals for a mixed-use, mixed-income development project that will create an attractive, human-scale, pedestrian-friendly and vibrant urban place in the Oldtown community. The RFP was released on April 17, 2014 and responses were received on July 15, 2014. The City received several proposals and has selected one development team to enter an exclusive negotiation privilege prior to board approval and award process. A projected award is estimated to be made in 2016."

SP-10 Geographic Priorities – 91.215 (a)(1)

SP-10 Table 51

Southwest Impact Investment Area

1	Area Name:	Southwest Impact Investment Area
	Area Type:	Local Target Area
	Other Target Area Description:	
	HUD Approval Date:	
	% of Low/ Mod:	
	Revital Type:	OTHER

<p>Other Revital Description:</p>	<ul style="list-style-type: none"> • Site Assembly • Rehabilitation Vacant Properties • Rehabilitation Occupied Properties • Code Enforcement • Receivership • Homeownership Incentives • Social, Economic, Community Development Services
<p>Identify the neighborhood boundaries for this target area.</p>	<p>The neighborhood boundaries, as codified by the Baltimore City Department of Planning, include: Poppleton, Hollins market, Franklin Square, Union Square, Mt. Clare/New Southwest, Barre Circle, and Washington Village/Pigtown.</p>

<p>Include specific housing and commercial characteristics of this target area.</p>	<p>The Southwest IIA has seen widespread, historic disinvestment over decades. However, notable community assets remain which, combined with recent positive investments and the area’s proximity to strong markets, make this an ideal area for intensive short term (5 year) investment, with the intention to stabilize the market and promote a thriving, equitable, sustainable mixed-income set of neighborhoods.</p> <p>Neighborhood highlights include the following.</p> <ul style="list-style-type: none"> • Townes at the Terraces – Built in the 1990s on the former site of Lexington Terraces, mixed community of homeowners, senior, and affordable rental housing. • Poe Homes Planning Grant – In 2018, HABC received a \$1.3 million Choice Neighborhoods Planning Grant for Poe Homes and the Poppleton/Hollins Market Neighborhood. HABC has selected a private development partner and planning process will conclude in 2020. • Center/West in Poppleton Opened in 2019, this amenity-rich project includes with 261 units of rental housing, include luxury and affordable units. This is the first phase of an \$84 million investment in Poppleton neighborhood. • University of Maryland BioPark – This 12 acre campus, extension of University of MD, has been a major driver for investment in the area. The BioPark broke ground on a significant new building bringing over \$500k in investment into the area.
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	<ul style="list-style-type: none"> • West Baltimore Street – In 2018, BDC provided \$150,000 for Façade. Improvements for 11 commercial properties on the 1000 block of West Baltimore. Redevelopment has begun on two major commercial properties including a former theatre being restored as an arts and dance center and a large furniture store to be office and home to the Southwest Partnership community organization. • Historic Franklin Square and Union Squares – These two historic urban squares are surrounded by historic homes and have anchored Southwest Baltimore for over 150 years. • Hollins Market – Baltimore Public Markets Corporation and Baltimore Development Corporation have launched a rehabilitation of this historic public market property including upgrading the 1850’s “headhouse”, modernizing market stall and recruiting new tenants.
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<p>How did your consultation and citizen participation process help you to identify this neighborhood as a target area?</p>	<p>Staff at DHCD and the Planning Department have decades long relationships with neighborhood associations, non-profits, institutions, representatives, and developers in this area. These ongoing partnerships will be critical as DHCD moves into implementation of its new community development framework. For example, the City’s potential demolition property list is always vetted with community associations, and institutional partners before it is added to the demolition pipeline. Additionally, one of our key neighborhood-based development non-profits grew out of an intentional philanthropic and institutional community-centered master plan.</p> <p>For this Impact Investment Area, key community partners include: Southwest Partnership, Pigtown Main Streets, HABC Poe Homes CHOICE Neighborhood Committee, the B&O Railroad Museum, the University of Maryland BioPark, Unity Housing and others.</p> <p>Key intra-agency city partners include: Department of Planning, Department of Public Works, Department of Transportation, Department of Recreation & Parks, the Police Department, Baltimore City Public School System, City Council and State Legislative partners, MD Department of Housing and Community Development, and MD Metropolitan Transit Authority.</p>
<p>Identify the needs in this target area.</p>	<p>The Southwest IIA was hit particularly hard by the decline in Baltimore’s industrial economy.</p>

	<p>What are the opportunities for improvement in this target area?</p>	<p>There are enough strengths in this area, strong external partners, assets, proximity to strong markets and neighborhood demographics to build on in the next five years. The guiding strategy is that short term government investment will be followed by private investment – at scale – to transform the neighborhood.</p> <p>As above, there are myriad projects underway: private investors rebuilding and reoccupying housing, BioTech campus expansion, CentreWest, Choice Neighborhoods at Poe Homes, investment in a revitalized Pigtown and West Baltimore Street commercial corridors, and the greening of cleared lots.</p>
	<p>Are there barriers to improvement in this target area?</p>	<p>This area is challenged by persistent, concentrated poverty and overall weak market demand. Public Safety also has a dampening effect on investment and contributes to negative perceptions of Baltimore. It is critical to ensure that there is enough capital to invest at scale to move the market to a more attractive place for private investment. There is also a misalignment in skills, education, and access to reliable transportation that inhibits residents in this area from meaningful participation in the job market.</p>

West Impact Investment Area

2	<p>Area Name:</p>	<p>West Impact Investment Area</p>
	<p>Area Type:</p>	<p>Local Target Area</p>
	<p>Other Target Area Description:</p>	
	<p>HUD Approval Date:</p>	
	<p>% of Low/ Mod:</p>	
	<p>Revital Type:</p>	<p>OTHER</p>

<p>Other Revital Description:</p>	<ul style="list-style-type: none"> • Site Assembly • Rehabilitation Vacant Properties • Rehabilitation Occupied Properties • Code Enforcement • Receivership • Homeownership Incentives • Social, Economic, Community Development Services
<p>Identify the neighborhood boundaries for this target area.</p>	<p>The neighborhood boundaries, as codified by the Baltimore City Department of Planning, include: Upton, Druid Heights, Penn North.</p>

<p>Include specific housing and commercial characteristics of this target area.</p>	<p>The West IIA has seen widespread, historic disinvestment over decades. However, notable community assets remain which, combined with recent positive investments and the area’s proximity to strong markets, make this an ideal area for intensive short term (5 year) investment, with the intention to stabilize the market and promote a thriving, equitable, sustainable mixed-income set of neighborhoods.</p> <ul style="list-style-type: none"> • Westside Square - On the site of the former Westside Elementary School, a new recreation center will be built, to anchor a new park and urban square. DHCD will prioritize surrounding blocks for homeownership support and addressing vacant properties. The square will serve as an anchor for Penn North community. • Druid Heights Gateway - In 2019, Druid Heights Community Development Corporation (CDC) created this parklet, which includes outdoor seating, tables, and greenery. The parklet was designed with the assistance of students in the landscape architecture program. This \$250,000 project was funded by the Maryland Department of Natural Resources and the Maryland Department of Housing and Community Development. • Bakers View Townhomes - Bakers View will include 87 affordable homes in Druid Heights. The first phase of homes has been completed, fully sold, and occupied. Druid Heights CDC broke ground on phase two in 2019 and has already
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	<p>conveyed properties to homeowners.</p> <ul style="list-style-type: none"> • Druid Heights Cab Calloway/Legends Square - Part of the Baltimore Green Network, Cab Calloway/Legends Square will be a new Baltimore urban square in the tradition of Lafayette Square. The square will be fronted by the Bakers View Townhomes on the North and West, and fully renovated historic rowhomes on Druid Hill Avenue on the West. Druid Heights CDC worked with Department of Planning and Design Collective Inc. on an achievable vision for the square. Most of the once-blighting property has been cleared and funding has been aligned to complete the first phase of the project. • Pennsylvania Avenue Black Arts and Entertainment District - Thought to be the nation's first self-declared "Black Arts and Entertainment District" the "BAD" is working to restore Pennsylvania Avenue and West Baltimore as centers of African-American culture for the City and the nation. Designated by the State of Maryland in July of 2019, BAD offers tax incentives and supports cultural projects along the Pennsylvania Avenue corridor. • Black Women Build- Led by Executive Director Shelley Halstead, Black Women Build is a nonprofit organization that provides Black women with the trade skills needed to redevelop homes. Awarded both operating and capital Community
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	<p>Catalyst Grants, BWB is fully renovating properties on the 1900 block of Etting Street. The first such house was completed in 2019 and sold to a first-time homeowner in March of 2020.</p> <ul style="list-style-type: none">• Lenox Theater/Sphinx Club – These historic theaters built in the early 1900s were part of the thriving arts and entertainment scene on Pennsylvania Avenue and will be revitalized by the Druid Heights CDC.• Marshall Gardens - Marshall Gardens, includes new construction of 60 townhouses and 27 apartments, coupled with renovations of five historic townhouses. This will transform three vacant, blighted City blocks into attractive, new, high-quality affordable housing. In revitalizing communities, it is critical that the City and community partners work to provide affordability at the outset, to ensure affordability and mixed-income opportunities as the neighborhood’s values rise.• Robert C. Marshall Park - Home to the Royal Theatre Marquee and Billie Holliday plaza, a new football field is under construction at Robert C. Marshall Park, satisfying a long-standing community need. Collaborating through the Neighborhood Cabinet, DHCD and the Department of Recreation and Parks have worked closely together to align funding including repurposing existing resources and executing a direct allocation of
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	<p>\$400,000 in private fines from a nearby code enforcement action.</p> <ul style="list-style-type: none"> <p>Henry Highland Garnet Elementary School (P.S. 103) - The Beloved Community Services Corporation (CSC), an affiliate of Union Baptist Church, is repurposing the historic Henry Highland Garnet Elementary School. One of Baltimore's most esteemed citizens, Thurgood Marshall, who went on to argue and win <i>Brown v Kansas Board of Education</i> effectively ending legal school segregation, attended P.S. 103. He later became the first African American Supreme Court Justice. The building will serve as office space for the Beloved CSC and the National Park Service; it will also house The Judge Alexander Williams Jr, Center for Education, Justice and Ethics. The space will pay homage to Justice Marshall and the Honorable Elijah Cummings.</p> <p>Upton Mansion- This 19th Century mansion will be renovated by to serve as the world headquarters and archives for the <i>Afro-American Newspaper</i>. The Afro, a longstanding voice of the African-American community, has been rooted in Baltimore for 128 years. The property had fallen into City ownership and was used for various office and educational purposes before becoming vacant and derelict. It was stabilized using Project CORE funds from the State of Maryland. In 2019, The Afro Charities, Inc. was selected through a</p>
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	<p>competitive bidding process to redevelop the property.</p> <ul style="list-style-type: none">• 800 Block of Edmondson andx Harlem Avenues - Upton Renaissance LLC, Baltimore-based minority-owned firm, is rehabilitating 38 city-owned stately, Italianate, vacant rowhomes for new families and homeowners. Building on strength of Heritage Crossing, this redevelopment is receiving significant capital support from both the City and the State will stabilize critical blocks and stimulate investment throughout the neighborhood.
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<p>How did your consultation and citizen participation process help you to identify this neighborhood as a target area?</p>	<p>Staff at DHCD and the Planning Department have decades long relationships with neighborhood associations, non-profits, institutions, representatives, and developers in this area. These ongoing partnerships will be critical as DHCD moves into implementation of its new community development framework.</p> <p>For this Impact Investment Area, key community partners include: Upton Planning Committee, Upton Community Development Corporation, Druid Heights Community Development Corporation, Penn North Community Association, Pennsylvania Avenue Main Streets, Pennsylvania Avenue Black Arts District.</p> <p>Key intra-agency city partners include: Department of Planning, Department of Public Works, Department of Transportation, Department of Recreation & Parks, the Police Department, Baltimore City Public School System, City Council and State Legislative partners,, MD Department of Housing and Community Development, and MD Metropolitan Transit Authority.</p>
<p>Identify the needs in this target area.</p>	

<p>What are the opportunities for improvement in this target area?</p>	<p>There are enough strengths in this area, strong external partners, assets, proximity to strong markets and neighborhood demographics to build on in the next five years. The guiding strategy is that short term government investment will be followed by private investment – at scale – to transform the neighborhood.</p> <p>As above, there are myriad projects underway: private investors rebuilding and reoccupying housing, Upton Mansion and Garnet School redevelopments, Marshall Gardens, Baker View and Calloway/Legends Square, investment in a revitalized Pennsylvania Avenue commercial corridor, and the greening of cleared lots.</p>
<p>Are there barriers to improvement in this target area?</p>	<p>This area is challenged by persistent, concentrated poverty and overall weak market demand. Public Safety also has a dampening effect on investment and contributes to negative perceptions of Baltimore. It is critical to ensure that there is enough capital to invest at scale to move the market to a more attractive place for private investment. There is also a misalignment in skills, education, and access to reliable transportation that inhibits residents in this area from meaningful participation in the job market.</p>

Park Heights Impact Investment Area

3	<p>Area Name:</p>	<p>Park Heights Impact Investment Area</p>
	<p>Area Type:</p>	<p>Local Target Area</p>
	<p>Other Target Area Description:</p>	
	<p>HUD Approval Date:</p>	
	<p>% of Low/ Mod:</p>	
	<p>Revital Type:</p>	<p>OTHER</p>

<p>Other Revital Description:</p>	<ul style="list-style-type: none"> • Site Assembly • Rehabilitation Vacant Properties • Rehabilitation Occupied Properties • Code Enforcement • Receivership • Homeownership Incentives • Social, Economic, Community Development Services
<p>Identify the neighborhood boundaries for this target area.</p>	<p>The neighborhood boundaries, as codified by the Baltimore City Department of Planning, include: Pimlico Good Neighbors, Levindale, Arlington, Cylburn, Parklane, Greenspring, Park Circle, Towanda-Gantley, Lucille Park, Langston Hughes, Woodmere.</p>

<p>Include specific housing and commercial characteristics of this target area.</p>	<p>The Park Heights IIA has seen widespread, historic disinvestment over decades. However, notable community assets remain which, combined with recent positive investments and the area’s proximity to strong markets, make this an ideal area for intensive short term (5 year) investment, with the intention to stabilize the market and promote an thriving, equitable, sustainable mixed-income set of neighborhoods.</p> <ul style="list-style-type: none"> • Major Redevelopment Area - After a competitive Request for Proposals process, DHCD awarded the development of the first phase of the Major Redevelopment Area (17.3 acres of cleared, formerly vacant and blighting land) to the NHP Foundation/Hensen Development Company/Marenberg Enterprises partnership. The team plans 288-unit housing development to support residential growth and community stability for years to come. 78 housing units will be sold to homebuyers, and 210 units will serve as rental and affordable housing. This \$60 million investment will transform Central Park Heights. • CC Jackson Park and Recreation Center- This 7 acre park and recreation complex includes indoor and outdoor amenities for community use. In 2013, the first phase of additions to the park was completed, through a partnership between the Baltimore City Department of Recreation and Parks and the Cal Ripken Jr. Foundation. In 2016, the Recreation Center building was expanded, through the support
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	<p>of funding from the Pimlico Community Development Authority (PCDA). PCDA funds will also be used for the design and construction of the park expansion including a new loop path, additional parking, open spaces, entrances, and potential community gardens.</p> <ul style="list-style-type: none">• Loyola Northway - Funded through PCDA, Park Heights Renaissance (PHR) is working to rehabilitate 13 vacant properties and stabilize homes in the 2600 block of Loyola Northway area of Park Heights. This will provide pathways for community members to become and remain homeowners.• Pimlico Elementary/Middle and Arlington Elementary - Arlington and Pimlico Elementary/Middle Schools have recently been modernized as a part of the Baltimore City Public Schools' (BCPS) 21st Century Schools initiative. At both schools, the layout of each campus is more conducive to learning and to serving as a resource for the community. Major renovations or new construction has been completed on auditoriums, gyms, and media centers, as well as outdoor and community spaces, and, at Arlington, an Early Childhood Development Center with a Judy Center and Head Start program.• INSPIRE Development Incentives - The Department of Planning's INSPIRE program focuses on the neighborhoods immediately surrounding each of the modernized schools that are part of the 21st
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	<p>Century program. The INSPIRE program's development incentives provide grants of up to \$500,000 via PCDA slots funds, for the redevelopment of vacant properties to support homeownership within a ¼ mile vicinity of the schools. In the area adjacent to Pimlico Elementary School, awards have been made to rehab six properties on Oakley Avenue and five properties near the school have been rehabbed and sold.</p> <ul style="list-style-type: none">• INSPIRE Homeownership Incentives - In addition to incentives to vacant housing redevelopment, the INSPIRE program also contains \$250,000 in incentives funded through PCDA to support current homeowners located in the areas directly adjacent to 21st Century schools. These grants provide up to \$10,000 for community members who need to make repairs on their property, such as: roof repair, repairs to major systems, weatherization, and façade/porch repair. Within two weeks of releasing applications for the Arlington Elementary INSPIRE zone, available funds were completely exhausted.• Garrison Avenue Rehabs - Through receivership, Ewin Corp has acquired and is rehabbing several vacant properties for homeownership in the 3100 block of West Garrison Avenue. Two properties have been completed and sold, while three are currently in development. Notably, Ewin Corp was awarded an INSPIRE grant for 3033 West Garrison Avenue.
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	<ul style="list-style-type: none"> • Woodland Gardens - Comprehensive Housing Assistance (CHAI), is developing Woodland Gardens, which will provide senior and intergenerational affordable housing to the Park Heights community. CHAI will construct two buildings, each with 75 units, on the 4700 block of Park Heights Avenue. They have obtained federal financing for one building, and plan to apply for 4% and 9% Low-Income Housing Tax credits for the other. The overall development cost of Woodland Gardens is estimated to total \$35 million. • Parque Oakford - Located on the 3100 block of Oakford Avenue in Parklane, Oakford Park/Parque de Oakford serves as a place of relaxation, recreation, and a dog park, created by and for the community, with the support of DHCD and Planning. Using DHCD's greening funds, Civic Works created a path, waste station for dog walkers, trimmed trees and cut the grass, and designed a bilingual sign (English and Spanish) at the site, to support the Latinx and African-American community in the area. • Park Heights Urban Farming - Urban farms, such as Park Heights 'Plantation', provide Baltimoreans with opportunities to purchase and grow fresh produce in their own communities. Park Heights Plantation is located near the intersection of Park Heights and Springhill Avenues. Farmer Richard "Chippy" Francis operates the farm using a
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	<p>homegrown lease and an adopt-a-lot. During the 2020 session of the Maryland General Assembly, Park Heights Plantation received a bond bill for \$250,000, which will support the farm in purchasing the city-owned lots it currently resides on, as well as adjacent lots. In the future, Farmer Chippy plans to partner with Morgan State University, to build and operate a kitchen on 3801 Park Heights Avenue, which he is purchasing from the city.</p> <ul style="list-style-type: none"> • Renaissance Row - Renaissance Row is an 84-unit, \$20.3 million development which will provide affordable housing options for the Park Heights community led by the private development firm Penrose. It will also allow for non-residential uses, such as office space for PHR. Crucially, this development will link Renaissance Gardens to transit and other services on Park Heights Avenue. • Langston Hughes Community, Business, and Resource Center - The Langston Hughes Community, Business and Resource Center currently operates out of the former Langston Hughes Elementary School building. The Center provides business, resource, and educational enrichment resources for the Park Heights community. In its roughly five years of operation, the Center has been led by the late George Mitchell, who recently passed away in July 2020. • Proposed Pimlico Race Course Development - The Pimlico
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	<p>Racetrack Redevelopment plan will convert the current racetrack facility into a year-round events destination and community facility and create opportunities for 50 acres of new, private, mixed use development surrounding the racetrack for a variety of housing, commercial space, and retail amenities. During the 2020 legislative session, the Maryland General Assembly passed the Racing and Community Development Act, which authorized the Maryland Stadium Authority to issue the bond funding needed to initiate the Pimlico Racetrack redevelopment.</p> <p>Park Circle - Directly adjacent to the improvements which the Department of Transportation is making to the Park Circle intersection, the 3400-3700 blocks of Park Heights Avenue are prime for redevelopment. Working with developers, Park Heights Renaissance plans to rehab and stabilize existing homes, offering 'whole block solutions' utilizing City owned properties and vacant buildings moving through the receivership program.</p>
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<p>How did your consultation and citizen participation process help you to identify this neighborhood as a target area?</p>	<p>Staff at DHCD and the Planning Department have decades long relationships with neighborhood associations, non-profits, institutions, representatives, and developers in this area. These ongoing partnerships will be critical as DHCD moves into implementation of its new community development framework.</p> <p>For this Impact Investment Area, key community partners include: Park Heights Renaissance and Manna Bible Baptist Church.</p> <p>Key intra-agency city partners include: Department of Planning, Department of Public Works, Department of Transportation, Department of Recreation & Parks, the Police Department, Baltimore City Public School System, City Council and State Legislative partners, MD Department of Housing and Community Development, and MD Metropolitan Transit Authority.</p>
<p>Identify the needs in this target area.</p>	

<p>What are the opportunities for improvement in this target area?</p>	<p>There are enough strengths in this area, among external partners, assets, and neighborhood demographics to build on in the next five years. The guiding strategy is that short term government investment will be followed by private investment – at scale – to transform the neighborhood.</p> <p>As above, there are myriad projects underway: Renaissance Row, Woodland Gardens and, foremost, the rebuilding of the Major Redevelopment Area acreage will revitalize the community along the spine of Park Heights Avenue; rehabilitation of existing vacant rowhomes are underway on many blocks; and the area is benefiting from significant upgrades in public facilities including new parks and two new schools.</p>
<p>Are there barriers to improvement in this target area?</p>	<p>This area is challenged by persistent, concentrated poverty and overall weak market demand. Public Safety also has a dampening effect on investment and contributes to negative perceptions of Baltimore. It is critical to ensure that there is enough capital to invest at scale to move the market to a more attractive place for private investment. There is also a misalignment in skills, education, and access to reliable transportation that inhibits residents in this area from meaningful participation in the job market.</p>

East Impact Investment Area

4	<p>Area Name:</p>	<p>East Impact Investment Area</p>
	<p>Area Type:</p>	<p>Local Target Area</p>
	<p>Other Target Area Description:</p>	
	<p>HUD Approval Date:</p>	
	<p>% of Low/ Mod:</p>	
	<p>Revital Type:</p>	<p>Other</p>

<p>Other Revital Description:</p>	<ul style="list-style-type: none"> • Site Assembly • Rehabilitation Vacant Properties • Rehabilitation Occupied Properties • Code Enforcement • Receivership • Homeownership Incentives • Social, Economic, Community Development Services
<p>Identify the neighborhood boundaries for this target area.</p>	<p>The neighborhood boundaries, as codified by the Baltimore City Department of Planning, include: Coldstream Homestead Montebello, East Baltimore Midway, Broadway East and Johnston Square.</p>

<p>Include specific housing and commercial characteristics of this target area.</p>	<p>The East IIA has seen widespread historic disinvestment over decades. However, notable community assets remain which, combined with recent positive investments and the area’s proximity to strong markets, make this an ideal area for intensive short term (5 year) investment, with the intention to stabilize the market and promote an thriving, equitable, sustainable mixed-income set of neighborhoods.</p> <ul style="list-style-type: none"> • Three new school facilities - <ul style="list-style-type: none"> ○ New Montebello Elementary - 21st Century City School, state of the art learning facility, anchor institution ○ Harford Heights Elementary - 21st Century City School, state of the art learning facility, anchor institution ○ REACH Partnership High School - 21st Century City School, state of the art learning facility, anchor institution • Tivoly Triangle Redevelopment – This 9 acre site in the heart of Coldstream Homestead Montebello was awarded to private developers in 2019 for the construction of 78 2- and 30 bedroom homes for homeownership. • Gay Street Corridor - The proposed Southern Views Apartment will offer 104 high-quality, affordable, family apartments in an attractive, \$20M building connecting the magnificent American Brewery building, headquarters for the non-profit Humanim, and the new 61-unit Mary Harvin Senior Center to the greening
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	<p>lots and opportunities to the South.</p> <ul style="list-style-type: none"> • Baltimore Pump House- The recently restored pump house, once a component of the city water system, is being redeveloped by non-profit American Community Trust as a hub for community activity and healthy, local, food-based entrepreneurs. • Hoer Lithograph Building – nationally-recognized historic rehabilitation, this 85,000 square foot, six building campus has been rehabilitated as a vibrant, mixed-use complex home to local non-profit and for-profit organizations including the Center for Neighborhood Innovation, and the Greater Baltimore chapter of the Associated Builders and Contractors which provides vocational educational and training opportunities. . • Last Mile Park - The American Communities Trust is leading redevelopment of six parcels to transform an unsightly and foreboding rail underpass to a safe, attractive and welcoming point for the Broadway East neighborhood. Set to begin late 2020, the park will feature a public art trail, artistic lighting, additional green spaces, and improved streetscapes. • East Baltimore Development Initiative – This long-standing development represents \$1.8bn in investment on 88-acres, over 2,000 mixed affordable and market rate, homeownership and rental housing units, and 1.7 million square feet of
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	<p>life sciences research and office space.</p> <ul style="list-style-type: none">• Henrietta Lacks Park - Henrietta Lacks Park (formerly Ambrose – Kennedy Park) underwent a complete re-design and renovation with the assistance of Parks and People Foundation, public and private funders. DHCD has completed demolition of vacant blighting structures to allow for expansion of a Phase 2 of the project to create a welcoming environment for the community.• 700 East Chase Apartments - A 60-unit affordable apartment building will be completed in 2020 in the Johnston Square neighborhood. ReBuild Metro, working with Ingerman Development has consolidated 30 vacant lots, removing derelict and long-blighting properties from the area and bringing over \$16M in investment to the Johnston Square community.
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<p>How did your consultation and citizen participation process help you to identify this neighborhood as a target area?</p>	<p>Staff at DHCD and the Planning Department have decades long relationships with neighborhood associations, non-profits, institutions, representatives, and developers in this area. These ongoing partnerships will be critical as DHCD moves into implementation of its new community development framework.</p> <p>For this Impact Investment Area, key community partners include: Greater Greenmount Community Association, Central Baltimore Partnership, Jubilee Housing, Johnston Square Partners, BARCO (Baltimore Arts Realty Corporation), Baltimore United in Leadership Development, Johnston Square Neighborhood Association, ReBuild Metro, New Broadway East Community Association, American Community Trust, Southern Baptist Church, Coldstream Homestead Montebello CDC.</p> <p>Key intra-agency city partners include: Department of Planning, Department of Public Works, Department of Transportation, Department of Recreation & Parks, the Police Department, Baltimore City Public School System, City Council and State Legislative partners,, MD Department of Housing and Community Development, and MD Metropolitan Transit Authority.</p>
<p>Identify the needs in this target area.</p>	

<p>What are the opportunities for improvement in this target area?</p>	<p>There are enough strengths in this area, among external partners, assets, and neighborhood demographics to build on in the next five years. The guiding strategy is that short term government investment will be followed by private investment – at scale – to transform the neighborhood.</p> <p>As above, there are myriad projects underway: new construction for market rate homeownership on 9 cleared acres in Coldstream Homestead Montebello; the adaptive reuse of historic properties at the Pump House and Hoen Lithography buildings; new high-quality affordable housing in Johnston Square and Broadway East and others.</p>
<p>Are there barriers to improvement in this target area?</p>	<p>This area is challenged by persistent, concentrated poverty and overall weak market demand. Public Safety also has a dampening effect on investment and contributes to negative perceptions of Baltimore. It is critical to ensure that there is enough capital to invest at scale to move the market to a more attractive place for private investment. There is also a misalignment in skills, education, and access to reliable transportation that inhibits residents in this area from meaningful participation in the job market.</p>

Low & Moderate Income Neighborhood Development Areas

5	Area Name:	Low & Moderate Income Neighborhood Development Areas
	Area Type:	Local Target Area
	Other Target Area Description:	
	HUD Approval Date:	
	% of Low/ Mod:	
	Revital Type:	Other

<p>Other Revital Description:</p>	<ul style="list-style-type: none"> • Rehabilitation Vacant Properties • Rehabilitation Occupied Properties • Code Enforcement • Homeownership Incentives • Social, Economic, Community Development Services • Preservation of Existing Affordable Rental Housing
<p>Identify the neighborhood boundaries for this target area.</p>	<p>Low & Moderate Income Neighborhood Development Areas are dispersed throughout Baltimore City and are located in census tracts categorized as D – H in the Baltimore Housing Market Typology.</p>
<p>Include specific housing and commercial characteristics of this target area.</p>	<p>Low & Moderate Income Neighborhood Development Areas are characterized by relative stable, primarily residential neighborhoods. have median sales values above or near the City’s average, as well as high homeownership rates. These markets experience higher foreclosure rates when compared to higher value markets. Population loss may be increasing in these neighborhoods. These communities often have under-appreciated assets such as historic housing stock, significant park spaces and choice locations for future development.</p>
<p>How did your consultation and citizen participation process help you to identify this neighborhood as a target area?</p>	
<p>Identify the needs in this target area.</p>	<p>These neighborhoods need targeted interventions to maintain the housing stock, keep people in their homes, and assist with the creation and preservation of affordable housing for both renters and home-owners. Intervention strategies may also be needed to support homeowners facing economic hardship due to national and local economic stresses.</p>

What are the opportunities for improvement in this target area?	Middle Markets will benefit from “lighter touch” interventions; thus less capital and operational inputs are needed to keep current residents while attracting new ones.
Are there barriers to improvement in this target area?	Barriers to improvements in Low & Moderate Income Neighborhood Development Areas include declining public and private investments if areas with greater need consume higher shares of such resources, depriving these relatively stable neighborhoods of resources to maintain their assets. Declining economic factors may increase foreclosure rates in these higher homeownership areas. Declining economic conditions may also lead to deferred maintenance and more deterioration., which impacts the housing unit’s resale values.

Special Code Enforcement Areas

Area Name:	Special Code Enforcement Areas
Area Type:	Local Target area
Other Target Area Description:	
HUD Approval Date:	
% of Low/ Mod:	
Revital Type:	Other
Other Revital Description:	Cleaning & Boarding
Identify the neighborhood boundaries for this target area.	See attached map identifying eligible code enforcement areas.
Include specific housing and commercial characteristics of this target area.	Similar to the low/mod area identified above, and of which it is a subset, the code enforcement area is a geographically large area with a diverse housing stock. The row house is the dominant housing type and the stock is older. The area has a higher degree of homeownership than the city as a whole. The area generally has limited commercial choice particularly in its west, southwest east central portions. Many of the neighborhood commercial districts have high vacancy rates although some in the south central and north central are improving as the economy picks up.

How did your consultation and citizen participation process help you to identify this neighborhood as a target area?	Complaints about vacant housing are one of the most frequently raised citizen concerns and are a common subject of 311 calls. Code enforcement activities related to vacant housing suggested the target area.
Identify the needs in this target area.	In addition to code enforcement to help curb decline in this area, needs include: housing rehabilitation for low-income homeowners, demolition of vacant structures, economic development, employment training, affordable rental housing and youth services.
What are the opportunities for improvement in this target area?	All the neighborhoods making up this area have ongoing activities that are reversing physical decline. Most of these activities are carried out by government or non-profit entities but there is increasing and accelerating private sector involvement in much of the area.
Are there barriers to improvement in this target area?	The strict lending that followed the recent recession diminished capital investment in parts of these neighborhoods beyond what a reasonable and responsible standard should achieve. This situation has improved recently but should it return in force it could hurt access to needed capital and reverse progress that is underway.

Strategic Demolition Areas

Area Name:	Strategic Demolition Areas
Area Type:	Local Target area
Other Target Area Description:	
HUD Approval Date:	
% of Low/ Mod:	
Revital Type:	Other
Other Revital Description:	Blight Elimination
Identify the neighborhood boundaries for this target area.	The 4,200 structures identified for demolition are on severely distressed blocks in fifty-seven neighborhoods. Note that it is the blocks that are severely distressed and not the entire neighborhood. The neighborhoods containing these distressed blocks are: Arlington, Barclay, Berea, Better Waverly, Biddle Street, Boyd-Booth, Broadway East, Carroll-South Hilton, Carrollton Ridge, Central Park Heights, Coldstream Homestead Montebello, Coppin Heights/Ash-Co-East, Darley Park, Dorchester, Druid Heights, East Baltimore Midway Easterwood, Franklin Square, Franklinton Road, Greenspring, Gwynns Falls, Harlem Park, Harwood Johnston Square, Langston Hughes, Lucille Park, McElderry Park, Middle East,

	<p>Midtown-Edmondson Millhill, Milton-Montford, Mondawmin, Mosher, New Southwest/Mount Clare, Mount Holly Mount Winans, Northwest Community Action, Oliver, Park Circle, Parkview/Woodbrook Penn North, Penrose/Fayette Street Outreach, Pimlico Good Neighbors, Poppleton Rosemont, Saint Josephs, Sandtown-Winchester, Shipley Hill, South Clifton Park, Towanda-Grantley Upton, Walbrook, West Arlington, Westport, Wilson Park, Winston-Govans, Woodmere</p> <p>The attached map shows the location of the blocks containing the 4,200 structures identified for demolition. Demolition may involve the entire block or partial block clusters of vacant buildings.</p>
<p>Include specific housing and commercial characteristics of this target area.</p>	<p>The blocks that make up the demolition target area are primarily blighted row house residential areas with a very high number of vacant and functionally abandoned structures. These blocks have very little in the way of conventional commercial characteristics.</p>
<p>How did your consultation and citizen participation process help you to identify this neighborhood as a target area?</p>	<p>To identify strategic blocks for demolition, Baltimore Housing collaborates with internal partners, including the Planning, Recreation and Parks, Baltimore Police Departments, and others. Those internal partners, particularly the Planning Department’s community planners, augmented by external community-based organization partners, make sure that Baltimore Housing decisions regarding demolition and temporary use of open space reflect community input and concerns. For example, as described in Table 2, Baltimore Housing and the Police Department recently assisted the Planning Department in holding public meetings with community members regarding which blocks should be demolished and what the temporary use of the open space should be. Every three years, we meet to prioritize vacant buildings for demolition, using this type of community input, our market typology and street-level knowledge as a starting point. The attached map shows the blocks where demolition has been identified as appropriate to stabilize housing values, leverage investments, enhance public safety, and create reuse opportunities and green spaces. For those displaced by demolition, viable blocks with rehabilitated units created through developer interest, often expressed through our Vacants to Value program, may be an option for relocation among other relocation options. To the extent that developer interest is influenced by City community-involved planning processes (such as the</p>

	meetings to determine demolition blocks and the City's INSPIRE program of planning around anticipated school construction), it also reflects community-expressed concerns.
Identify the needs in this target area.	The neighborhoods that contain these target blocks have generally suffered severe disinvestment, population loss and concomitant blight as would be expected in areas containing large numbers of vacant abandoned structures. The needs are many but most basic is, using demolition among other tools, to eliminate blighting conditions to improve the viability of surrounding blocks so that conditions conducive to reinvestment can be achieved.
What are the opportunities for improvement in this target area?	<p>Removing the physical decay associated with large numbers of dilapidated, unoccupiable vacant houses will immediately improve the target area. It will help stabilize existing homeowner blocks, set the stage for reinvestment and reuse and create community managed open space.</p> <p>An attendant opportunity is that, in 2014, the Planning and Housing departments collaborated on contract terms for a non-traditional demolition approach, namely deconstruction. A nonprofit called Humanim is now piloting a deconstruction demolition program that eliminates blight in an environmentally friendly way by reusing waste stream products, while at the same time providing job training and employment to individuals with severe barriers to work. As demolition efforts scale up, through our partnership with Humanim, the demolition dollars - a small portion of which will be Consolidated Plan funds - will be doing double duty. As part of the demolition process, demolition funds are used to employ a Department of Planning community planner that works with community groups to assist in greening initiatives, site maintenance and management issues. Funds are also used to pay for hardscaping and to support non-profit organizations helping implement community open space initiatives.</p>
Are there barriers to improvement in this target area?	Large scale demolition is an expensive proposition and securing the funds needed to demolish all 4,200 structures identified for demolition is a challenge. That said, Baltimore will undertake approximately 1,500 strategic demolitions in the coming five years and hundreds of additional emergency demolitions. While the City has become a national leader in the management of post demolition lots, the scale of demolition in the coming years will create real

SP-20 General Allocation Priorities

Describe the basis for allocating investments geographically within the jurisdiction (or within the EMSA for HOPWA)

Our federally mandated goal for the Consolidate Plan is to create decent and affordable housing, a suitable living environment, and economic opportunity for residents across the City. These mandates are sweeping, broad, and require intensive coordinated effort given the physical, social, economic, and racial conditions of Baltimore.

In developing objectives and outcomes, the City’s intent for this Consolidated Plan is to continue to address a broad set of needs across the City, while also spending operational time and capital to invest in specific geographic areas that have been historically disinvested. Our prioritization process has been adjusted slightly – to continue to serve a broad set of needs, while incorporating these four geographic areas. By focusing more resources (operational and capital) in the short term, we intend to stabilize these neighborhoods and stimulate non-City led investment that will continue to grow these neighborhoods in the long term.

SP-20 Map Baltimore Neighborhoods

SP-20 Map Low/Mode Income Households

SP-20 Map CDBG Eligible Code Enforcement Neighborhoods

SP-20 Map Housing Market Typology

SP-20 Map 2015 Baltimore Major Redevelopment Areas

SP-25 Priority Needs - 91.215(a)(2)

Priority Needs

SP-25 Table 8 – Priority Needs Summary

1	Priority Need Name	Affordable Housing
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	Priority Level	High
	Population	low- & moderate-income households, this includes low and moderate households with specialized housing needs
	Geographic Areas Affected	City-wide
	Associated Goals	(2) Preserve/Maintain Affordable Housing (3) Create/Increase Affordable Housing (4) Create Healthy Homes (7) Housing for Special Needs Populations (9) Rehabilitation of primarily vacant/abandoned structures for homeownership (10) New Construction of Homeownership units (11) Assist Homeowners in Maintaining their Homes (15) Preservation of Existing Affordable Rental Housing (19) Impact Investment Areas / Middle Markets Coordinated Investments
	Description	Increase number of affordable rental and homeowner units
	Basis for Relative Priority	Large numbers of households that cannot afford decent affordable housing
	2	Priority Need Name
Priority Level		High
Population		low- & moderate-income households
Geographic Areas Affected		City-wide
Associated Goals		(12) Strengthen homeownership markets (19) Impact Investment Areas / Middle Markets Coordinated Investments
Description		Provide incentives to increase homeownership and maintain strong homeowner-based markets, including neighborhoods that are affordable to working class households
Basis for Relative Priority		Wide swaths of city neighborhood homeownership markets are unstable, characterized by high renter population, limited access to amenities, and adjacent to vacant structures and lots.
3	Priority Need Name	Strategic Neighborhood Investment
	Priority Level	High
	Population	People living in and moving to specific neighborhoods
	Geographic Areas Affected	Impact Investment Areas

	Associated Goals	(5) Social, Economic, & Community Development Services (6) Public Facilities & Public Open Space Improvements (8) Blight Elimination & Stabilization (12) Strengthen homeownership markets (16) Research, Planning & Oversight of Formula Funds (19) Impact Investment Areas / Middle Markets Coordinated Investments
	Description	This need is characterized by heavier touch interventions and coordinated neighborhood revitalization efforts among city agencies and trusted community partners & stakeholders
	Basis for Relative Priority	Without coordinated, concentrated investment, neighborhoods will continue to deteriorate, fall further into decline, and evidence numerous effects of disinvestment including blight, crime, falling tax revenues, infrastructure failure, declining public and social services, etc.
4	Priority Need Name	Anti-poverty / Workforce Development
	Priority Level	High
	Population	low- & moderate-income households, this includes low and moderate households with specialized housing needs
	Geographic Areas Affected	City-wide
	Associated Goals	(5) Social, Economic & Community Development Services (6) Public Facilities & Public Open Space Improvements (17) Implement Fair Housing Practices
	Description	Social services activities that will empower households living in low- and moderate-income neighborhoods, as well as residents of public housing. Services include: adult education and literacy programs, employment training, access to job networks, EITC tax preparation, emergency food and clothing, housing counseling, tenant legal services
	Basis for Relative Priority	While Baltimore has plenty of affordable housing, a primary barrier for households to buy homes or rent in neighborhoods with necessary amenities is income
5	Priority Need Name	Healthy Homes/Homeowner Maintenance Assistance
	Priority Level	High
	Population	low- & moderate-income households, this includes low and moderate households with specialized housing needs
	Geographic Areas Affected	City-wide

	Associated Goals	(1) Code Enforcement (4) Create healthy homes (6) Public Facilities & Public Open Space Improvements (8) Blight Elimination & Stabilization (9) Rehabilitation of primarily vacant/abandoned structures for homeownership (11) Assist Homeowners in Maintaining their Homes (19) Impact Investment Area / Middle Markets
	Description	Reduce chemical and environmental hazards in homes - including lead, weatherization, asthma, mold, pests, and other conditions both in and surrounding the house that make the home unsafe for occupation. Increase energy efficiency and reduce utility consumption and expense. Assist Homeowners with maintaining their homes by supplying deferred loans for needs such as roof repair and replacement, plumbing and electrical system upgrades, window replacement, structural repairs. Assists homeowners with aging-in-place needs through non-profit service providers.
	Basis for Relative Priority	Baltimore's aging housing stock necessitates frequent and expensive repairs – like new roofs or furnaces – that many Baltimoreans are unable to afford based on limited income. The aged housing stock also necessitates lead remediation for prevent disease and poisoning, particularly in children and pregnant women. Assisting senior citizens to remain comfortably and functionally in their existing homes for as long as possible is more cost effective and emotionally preferable to moving seniors to designated senior housing or nursing homes.
6	Priority Need Name	Housing and Other Services to Special Needs Populations
	Priority Level	High
	Population	low- & moderate-income households, including low and moderate households with specialized housing needs
	Geographic Areas Affected	City-wide

	Associated Goals	(2) Preserve/Maintain Affordable Rental Housing (3) Create/Increase Affordable Rental Housing (4) Create healthy homes (5) Social, Economic & Community Development Services (6) Public Facilities & Public Open Space Improvements (7) Housing for Special Needs Populations (8) Blight Elimination & Stabilization
	Description	Non-homeless special needs housing focuses on persons with disabilities and persons living with HIV/AIDS. Provides a variety of support services, including but not limited to: health care, hospice care, economic development programs that create job opportunities, safe/free transportation, drop in centers managed by Health Department that provide variety of services
	Basis for Relative Priority	The service needs experienced by many special needs populations are severe and their choices are extremely limited.
7	Priority Need Name	Preventative & Emergency Services to the Homeless
	Priority Level	High
	Population	Individuals experiencing chronic homelessness, families with children, people experiencing mental health crises/issues, people with chronic substance abuse, veterans, victims of domestic violence, unaccompanied youth
	Geographic Areas Affected	City-wide
	Associated Goals	(2) Preserve/Maintain Affordable Rental Housing (3) Create/Increase Affordable Rental Housing (13) Provide Housing for People experiencing homelessness & At-Risk of Experiencing Homelessness (14) Shelter & Services to Homeless Persons, Youth & Vets (15) Preservation of Existing Affordable Rental Housing
	Description	Provide a wide range of services to these populations through service providers with which the city contracts. Services include overnight shelters, transitional housing facilities, operation of resource centers, health care centers, convalescent care services, employment programs, utility and rental assistance to prevent eviction, outreach services
	Basis for Relative Priority	These populations typically need coordinated, wrap around care following a housing first model.
8	Priority Need Name	Promote Fair Housing

	Priority Level	High
	Population	low- & moderate-income households, including low and moderate households with specialized housing needs
	Geographic Areas Affected	City-wide
	Associated Goals	(17) Implement Fair Housing Practices
	Description	<p>Provide city residents with opportunity to have meaningful choice in where they live regardless of race, color, religion, sex, handicap, familiar status, income, or national origin.</p> <p>These practices will include:</p> <ul style="list-style-type: none"> • MTW opportunities, regional voucher program, • exploring potential updates to the inclusionary housing ordinance, • participate in action steps for Baltimore’s Regional Fair Housing Plan lead by BMC, • creating unites that meet federal accessibility standards for persons with mobility, hearing, and/or vision disabilities, • creating units for NEDs that are not concentrated and located in stable communities with access to various amenities • helping to fund a coordinator’s position at the Baltimore Metropolitan Council and participating in efforts to implement a regional project-based voucher program
	Basis for Relative Priority	This is a high priority because the City has committed to ensuring that all residents have access to fair housing and are able to avail themselves of meaningful choice in housing without fear of discrimination
9	Priority Need Name	Planning & Administration
	Priority Level	High
	Population	Other
	Geographic Areas Affected	City-wide
	Associated Goals	(16) Research, Planning, & Oversight of Formula Funds (18) Section 108 Loan Repayment

	Description	Funds are to provide effective oversight of the Community Development Block Grant, HOME Investment Partnership, Emergency Solutions Grant, and Housing for Persons with AIDS Programs to ensure compliance with specific program regulatory requirements as well as compliance with Uniform Administrative Requirements, Cost Principles and Audits Requirement for Federal Awards. Funds will also be used for repayment of Section 108 Loans and planning activities. In addition, funds will be awarded to subrecipients for capacity building to increase the capacity of the organization and to provide information to the public regarding community development activities in their neighborhoods.
	Basis for Relative Priority	Baltimore City takes oversight of Federal awards seriously. A portion of the four formula program funds are therefore set aside to ensure effective oversight and management of the programs.
10	Priority Need Name	Preventative & Emergency Services to the Homeless Youth
	Priority Level	High
	Population	Under age 25 who are experiencing homelessness and not with their parent/guardian; including pregnant and parenting youth
	Geographic Areas Affected	City-wide
	Associated Goals	
	Description	
	Basis for Relative Priority	

SP-30 Influence of Market Conditions – 91.215 (b)

SP-35 Table 53 Influence of Market Conditions

Affordable Housing Type	Market Characteristics that will influence the use of funds available for housing type
Tenant Based Rental Assistance (TBRA)	<ul style="list-style-type: none"> • Rental market relatively affordable • Barriers include: safe housing, concentration of affordable units, unlicensed properties, units that require expensive remediation to make safe and habitable (i.e. mold, pests, etc.) •
TBRA for Non-Homeless Special Needs	<ul style="list-style-type: none"> • Similar to that of above • Baltimore’s row-house stock (approximately 60% of housing stock) is difficult to make fully accessible

Affordable Housing Type	Market Characteristics that will influence the use of funds available for housing type
New Unit Production	<ul style="list-style-type: none"> • Financing rates remain favorable for new construction and market rate subsidized unit • Uncertainty of market conditions, including new supply and demand given worldwide pandemic • Most new market rate housing targets residents searching for luxury rental units • Market rents in much of the City are too low to support new construction
Rehabilitation	<ul style="list-style-type: none"> • Rehabilitation projects have rebounded strongly since market recovery in mid 2010s • Number of neighborhoods in east central, southeast central, and north central area continue to see unprecedented amount of rehab activity – there was concern that this amount of work would create a contractor and labor shortage that has so far not materialized
Acquisition, including preservation	<ul style="list-style-type: none"> • It is not currently anticipated that demand for rental housing will result in significant numbers of subsidized rental developments converting to market rate development as contracts expire. • As noted in the market analysis section, market rental rates in much of the City do not exceed subsidized rates.

SP-35 Anticipated Resources - 91.215(a) (4), 91.220(c)(1,2)

Introduction

The following table lists, by Federal program, resources expected to be available in year one of the Consolidated Plan to address priority Needs and specific objectives identified in the Strategic Plan. Future estimates are conservatively based on flat funding expectations from the most recent fiscal year award. Additionally, the list also identifies other Feder, City, State, and private resources that will be available to address the priority needs and specific objectives identified in the Annual Action Plan.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition and Admin Planning Economic Development Housing Public Improvements Public Services	\$22,271,075	\$1,100,000	\$0	\$23,371,075	\$89,084,300	Funds will be used for a wide range of activities that will benefit low- to moderate-income persons and households, assist in the elimination of slum and blight and for large scale redevelopment to revitalize distressed areas. Prior year funds will be used for creation of a park, affordable housing, blight elimination, stabilization, facade loan program and to provide loans to homeowners to renovate their homes.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	\$4,336,507	\$800,798	\$1,980,428	\$7,117,733	\$17,346,028	HOME funds will be used to fund construction and rehabilitation of housing to create affordable rental units for very low-income persons

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	\$8,305,670	\$0	\$0	\$8,305,670	\$33,222,680	The HOPWA program will fund numerous services specifically for persons with HIV/AIDS, including Tenant Based Rental Assistance, short term rent, mortgage, and utility assistance, counseling, information and referral, resource identification, supportive services relating to health, mental health, permanent housing, drug and alcohol abuse treatment and counseling, day care, nutrition, job training and assistance in accessing other benefits and services.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	\$1,905,804	\$0	\$0	\$1,905,804	\$7,623,216	The Emergency Solutions Grant program will fund day resource centers, respite care, operation of emergency shelters and transitional housing facilities, services provided within the shelters, rapid re-housing for up to twenty-four months to homeless persons and families, and homelessness prevention activities for individuals and families at risk of homelessness.
CDBG-CV	public - federal	COVID19 Response	\$13,100,000	\$0	\$0	\$13,100,000		Funding being used to provide a temporary Rent Support program and an Eviction Prevention program for those impacted by COVID-19 and the ensuing economic crisis.
ESG-CV	public - federal	COVID19 Response	\$6,500,000	\$0	\$0	\$6,500,000		

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOPWA -CV	public - federal	COVID19 Response	\$1,250,000	\$0	\$0	\$1,250,000		
Continuum of Care	public - federal	Permanent housing in facilities Short term or transitional housing facilities Supportive services	\$21,000,000	\$0	\$0	\$21,000,000	\$84,000,000	Provide transitional housing, permanent supportive housing and for continued housing subsidies under the Shelter Plus Care program.
General Fund	public - local	Acquisition Admin and Planning Homebuyer assistance Housing Other						General Funds will be used for acquisition, demolition, stabilization, construction of mixed income housing, homeownership assistance, support Healthy Neighborhoods and Choice neighborhood programs, redevelopment of obsolete and blighted public housing units.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Other	public - local	Acquisition Homebuyer assistance Housing New construction for ownership Permanent housing in facilities Other						Bond funds will be used for acquisition, demolition, relocation, infrastructure improvements, homeownership incentive programs, stabilization, provide permanent supportive housing for the homeless, and redevelopment efforts in... neighborhoods.
LIHTC	public - state	Housing Multifamily rental rehabilitation	\$46,380,267	\$0	\$0	\$46,380,267	\$160,000,000	LIHTC equity raised for the next 5 fiscal years. This assumes2.5 LIHTC 9% deals each year and one 4% deal of 200 units.
Other	public - state	Acquisition Public Improvements Other						State Capital Funds will be used for demolition of whole blocks. Project includes acquisition, relocation and greening as appropriate to achieve whole block outcomes. Properties are strategically selected to eliminate blight.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Other	public - state	Overnight shelter Services						Homeless Women's Crisis & Services Funds are to fund programs that provide Domestic Violence Shelter Services.
Other	public - state	Overnight shelter Services Supportive services Transitional housing						Emergency and Transitional Housing Services (ETHS) funds will be used to provide Street Outreach, operating costs of Emergency Shelters and Transitional Housing facilities
Other	public - state	Overnight shelter Services Transitional housing						Funds from the State Department of Social Services are to support the operations of Emergency Shelters
Other	public - state	Rental Assistance						Homeless Prevention Program Funds are to provide eviction prevention rental assistance to families that are at risk of homelessness.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Other	public - state	Service Linked Housing Funds are for staff costs for Resident Advocates for Permanent Supportive Housing						Service Linked Housing Funds are for staff costs for Resident Advocates for Permanent Supportive Housing
Other	private	Acquisition and Planning Homeowner rehab Housing Multifamily rental new construction Public Services	\$45,000,000	\$0	\$0	\$45,000,000	\$180,000,000	Funds leveraged by non-profits to be used for operating and capital support to undertake CDBG - eligible activities in Baltimore City.
Other	private	Homebuyer assistance	\$40,000,000	\$0	\$0	\$40,000,000	\$160,000,000	Private Mortgage debt leveraged by first time homebuyers.

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

In addressing housing and community development needs, Baltimore City will continue its policy of using federal grant funds to leverage State, foundation and private financing. Among the criteria by which potential development or public service proposals were analyzed, the amount of funds leveraged was one of the most important in deciding if the City would support a given activity.

In consideration of potential capital development projects for which HOME or CDBG funds will be requested, several factors are essential for approval. These include, but are not limited to: the amount of developer equity, private financing or lender commitments, tax credit and syndication proceeds, State participation, either through bonds or housing and community development and/or mortgage programs, foundation or institutional grants, community in-kind and sweat equity contributions, and volunteer provision of goods and services. As the HOME Program sets a limit on the amount that can be spent on the development of each housing unit, greater emphasis is placed on the leverage factor when such funds are involved. On occasion CDBG capital funds will be used to fill gaps in HOME funded projects. It should be noted that some CDBG funded activities - both operating and capital - serving very- and extremely-low income households do not leverage significant additional resources. In contrast, modest CDBG grants assisting first time homebuyers have extremely high grant to total expenditure ratios.

The other federal grants – ESG and HOPWA programs - are leveraged in a different manner. MOHS relies on Consolidated Plan funds to provide a foundation for our community and economic development activities. However, they are by no means the only investments the City or the community at large make in programs and services to support low- and moderate-income populations.

The amount of funding awarded is based on benefit to be derived and economies of scale, thereby leveraging efficiency and maximum cost-effectiveness. Although the fiscal impact and diversity of funding of ESG and HOPWA activities is often smaller than for CDBG and HOME projects, the efforts of volunteers, the value of donated materials and private or other government contributions are considered important factors before City commitments are made. Non-Profit agencies leverage private/public funds from Foundations, donations, other federal and state funds to supplement the CDBG funds available to them for operating and capital support.

The City meets the required HOME matching contribution in three ways:

- With General Obligation Bond funds
- Contribution of Land or Infrastructure
- Permanent cash contributions from developers, foundations and other sources

If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

Discussion

SP-40 Institutional Delivery Structure – 91.215(k)

Explain the institutional structure through which the jurisdiction will carry out its consolidated plan including private industry, non-profit organizations, and public institutions.

SP-40 Table 55 Institutional Delivery

Responsible Entity	Responsible Entity Type	Role	Geographic Area Served
Department of Housing & Community Development	Government		Jurisdiction
Mayor Office of Homeless Services	Government		Jurisdiction
BALTIMORE DEVELOPMENT CORPORATION	Other		Jurisdiction
Baltimore Metropolitan Council	Regional Organization		Region

Assessment of Strengths and Gaps in the Institutional Delivery System

The institutional delivery structure of community development in Baltimore is typically under duress due to declines in operating funds, curtailed access to city capital dollars, and reductions in staff. This is further exacerbated by the worldwide COVID-19 pandemic. The City is on a hiring freeze, in the last five years, non-profit partners have either shuttered or experienced such severe staff turnover they are incapable of adhering to federal guidelines for formula grants, and the City is facing severe operating and capital budget shortfalls in the next 3 fiscal years due to the pandemic.

Despite these challenges, Baltimore City has made strides, particularly in the past year to provide more coordinated services. Since DHCD split from HABC, a new leader took the helm of BDC, and the new office dedicated to Homeless Services, there has been sustained and substantial collaboration. All entities above have collaborated on each other's strategic planning efforts, as well as on the City's current response to the COVID19 pandemic, particularly on food distribution and temporary rent support to prevent widespread evictions.

Availability of services targeted to homeless persons and persons with HIV and mainstream services

SP-40 Table 56 Homeless Prevention Services Summary

Homelessness Prevention Services	Available in the Community	Targeted to Homeless	Targeted to People with HIV
Homelessness Prevention Services			
Counseling/Advocacy	X	X	
Legal Assistance	X	X	
Mortgage Assistance	X	X	
Rental Assistance	X	X	
Utilities Assistance	X	X	
Street Outreach Services			
Law Enforcement	X	X	
Mobile Clinics	X	X	
Other Street Outreach Services	X	X	
Supportive Services			
Alcohol & Drug Abuse	X	X	
Child Care	X	X	
Education	X	X	

Employment and Employment Training	X	X	
Healthcare	X	X	
HIV/AIDS	X	X	
Life Skills	X	X	
Mental Health Counseling	X	X	
Transportation	X	X	
Other			
Mainstream Benefits/SSI	X	X	

Describe how the service delivery system including, but not limited to, the services listed above meet the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth)

The Baltimore City Continuum of Care Action Plan lays the foundation to transform our homeless service system into an effective crisis response system that prevents housing loss when possible, quickly shelters and stabilizes those in need, and promptly facilitates connection back to permanent housing with any necessary supportive services. As the Collaborative Applicant of the CoC, the Mayor’s Office of Homeless services coordinates all local programming and initiatives to provide homeless services, in addition to administering all federal, state, and local funds for direct services to individuals and families experiencing homelessness or at-risk of homelessness.

Direct services are provided to homeless persons, including chronically homeless individuals and families, families with children, unaccompanied youth and young adults (under the age of 25), pregnant and parenting youth, veterans and their families through a highly cooperative and collaborative network of service providers contracted by MOHS. MOHS works to expand the available resources for homeless individuals and families by partnering and coordinating strategic initiatives with area health providers, community housing developers, legal services, philanthropic foundations and partners, the business community, and other nonprofits.

Describe the strengths and gaps of the service delivery system for special needs population and persons experiencing homelessness, including, but not limited to, the services listed above

The City of Baltimore's Continuum of Care (CoC) has a wide-ranging network of services for people experiencing homelessness that include permanent housing interventions and wraparound supportive services that include addressing health and mental health, employment and education, access to mainstream benefits, basic services, and food. The CoC and MOHS is committed to Housing First and invests strategically in evidence-based models such as progressive engagement, motivational interviewing, and client-centered services that are housing focused and quickly exit people from homelessness to stability. The CoC's Journey Home Board is a collective impact initiative which oversees the CoC and the City of Baltimore's 3-year Action Plan on Homelessness. The Boards comprised of local leaders, and its diverse membership is deeply committed to implementing the strategies of the Action Plan that will have a sustainable impact on preventing and ending homelessness.

The CoC gaps in services:

1. Affordable Housing (to include PSH)
2. Shelter capacity for unaccompanied youth (current shelter has only 10 beds)
3. Limited services and shelter for unaccompanied minors under 18
4. Coordinated Entry to Shelter (currently being developed)
5. Limited coordination with Education and Child Welfare System (currently being developed through YHDP)
6. Access to bridge housing for unsheltered
7. Improvements to physical shelters

Provide a summary of the strategy for overcoming gaps in the institutional structure and service delivery system for carrying out a strategy to address priority needs

DHCD, BDC, MOHS, MOCFS, and the BMC intend to continue to work together. Currently, MOHS, MOCFS and DHCD are finalizing an MOU for a robust eviction prevention program in response to the COVID-19 pandemic. This eviction program will include legal services, rapid rehousing, and temporary rent support. This coordinated eviction prevention effort could serve as a model for how these agencies can collaborate in non-pandemic times.

SP-45 Goals Summary – 91.215(a)(4)

Goals Summary Information

SP-45 Table 57 Goals Summary

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding (5 years)	Goal Outcome Indicator
1	Rehabilitation of primarily vacant/abandoned structures for homeownership	2020	2024	Affordable Housing	Low & Moderate Income Areas /Impact Areas	Affordable Housing	CDBG: \$5,268,000 State: \$800,000 Private Funds: \$7,380,000	Homeowner Housing Added: 125 homebuyer units – CDBG
2	New Construction of homeownership units	2020	2024	Affordable Housing	City Wide/ Low & Moderate Income Areas /Impact Areas	Affordable Housing	CDBG: \$700,000 Public/Private Funds: \$500,000	Homeowner Housing Added: 20 homeowner units
3	Implement projects to strengthen neighborhoods in Impact Investment Areas and Low/Mod Income Areas	2020	2024	Affordable Housing	City Wide/ Low & Moderate Income Areas /Impact Areas	Strengthen homeowner markets	CDBG: \$11,478,000 Public/Private Funds: \$324,5600,000	Public service activities other than Low/Moderate Income Housing Benefit: 16,805 Hou seholds
4	Assist Homeowners in Maintaining their Homes and Create/Maintain Healthy Homes)	2020	2024	Affordable Housing	City Wide/ Low & Moderate Income Areas /Impact Areas	Healthy Homes	CDBG: \$13,374,000 Other Fed - Lead: \$15,140,000 State Funds: \$11,702,600 Local Funds: 9,877,739 Private Funds: \$50,021,000	Homeowner Housing Rehabilitated: 4,700 Homeowner housing Units

5	Create/Increase Affordable Rental Housing	2020	2024	Affordable Housing	City Wide/ Low & Moderate Income Areas /Impact Areas	Affordable Housing	CDBG: \$ \$708,000 HOME: \$28,324,000 LIHTC: \$196,493,000 State: \$82,148,000 Private: \$418,8532,000	Rental units constructed: 1800 Household Housing Units Rental units rehabilitated: 750 Household Housing Unit
6	Preserve/Maintain Affordable Rental Housing	2020	2024	Affordable Housing	City Wide	Affordable Housing	HOME: \$ 0 LIHTC: \$ 0 Public/Private Investment:	Rental units rehabilitated: 4,000 affordable rental units preserved
7	Specialized housing for people with physical and mental needs	2020	2024	Non-Homeless Special Needs	City Wide	Affordable Housing	CDBG: \$613,800 HOPWA: \$30,624,400 HOME: \$2,585,000 LIHTC: \$18,591,000 Private Contributions: \$40,000,000	Rental units rehabilitated or new: 100 Household Housing Unit Tenant-based rental assistance / Rapid Rehousing: 3250 Households Assisted
8	Provide Housing Interventions for People experiencing homelessness & At-Risk of Experiencing Homelessness	2020	2024	Homeless	City Wide	Affordable Housing	CDBG: \$580,000 ESG: \$5,482,865 Continuum of Care: \$21,000,000 MDHSP: \$11,307,500 HOME: \$268,041 LIHTC: \$1,340,000 Other Fed – YHDP: \$18,496,680 Public/Private Contributions: \$8,450,000 (CDBG & HOME)	Tenant-based rental assistance / Rapid Rehousing: 1240 Households Assisted Homelessness Prevention: 1300 Persons Assisted Rental Units Created: 100

9	Emergency Shelter & Serv. to Homeless Persons	2020	2024	Homeless	City Wide	Preventive & Emergency Services to the Homeless	CDBG: \$580,000 ESG: \$4,413,029 Public/Private Contributions: \$30,000,000	Homeless Person Overnight Shelter: 50,000 Persons Assisted Services: 25,000 Persons Assisted
10	Implement Fair Housing Practices	2020	2024	Fair Housing	City Wide	Fair Housing	CDBG: \$400,000 Public/Private Contributions:	Other: 45 Other
11	Code Enforcement	2020	2024	Non-Housing Community Development	Special Code Enforcement Areas	Strategic neighborhood investment	CDBG: \$17,750,000 Public/Private Contributions: \$6,000,000	Housing Code Enforcement/Foreclosed Property Care: 150,000 housing units
12	Blight Elimination & Stabilization	<u>2020</u>	<u>2024</u>	Non-Housing Community Development	Strategic Demolition Areas	Strategic neighborhood investment	CDBG: \$10,000,000 General Fund: \$5,000,000 Public/Private Contributions: \$60,000,000	Buildings Demolished: 1900 buildings
13	Public Facilities & Public Open Space Improvements	<u>2020</u>	<u>2024</u>	Non-Housing Community Development	City Wide/ Low Moderate-Income Areas / Impact Areas	Strategic neighborhood investment	CDBG: \$12,000,000 Public/Private Contributions:	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 600 sites

14	Social, Economic & Community Development Services	<u>2020</u>	<u>2024</u>	Non-Housing Community Development	City Wide/ Low Moderate-Income Areas / Impact Areas		CDBG: \$32,700,000 HOPWA: \$500,000 Public/Private Contributions: \$154,000,000	Public service activities other than Low/Moderate Income Housing Benefit: 205,000 Persons Assisted
15	Research, Planning, and Oversight of Formula Funds & Section 108	<u>2020</u>	<u>2024</u>	Planning and Administration	City Wide	Planning and Administration	CDBG: \$20,700,000 HOPWA: \$1,250,000 HOME: \$2,400,000 ESG: \$930,000 Continuum of Care: \$ Public/Private Contributions: \$7,940,000	Other: 61 others
16	Section 108 Loan Repayment	<u>2020</u>	<u>2024</u>	Planning and Administration	City Wide	Planning and Administration	CDBG: \$6,960,000	Other: 1

Goals Description

1	Goal Name	Rehabilitation of primarily vacant/abandoned structures for homeownership
	Goal Description	<ul style="list-style-type: none"> • Provision of funds to support affordable homeownership units
2	Goal Name	New Construction of homeownership units
	Goal Description	<ul style="list-style-type: none"> • Provision of funds to support new affordable homeownership units
3	Goal Name	Incentivize Homeownership opportunities
		<ul style="list-style-type: none"> • Provide housing counseling services • Provide closing cost assistance to LMI households
4	Goal Name	Assist Homeowners in Maintaining their Homes/Healthy Homes
	Goal Description	<ul style="list-style-type: none"> • Provision of funds to assist owner-occupants maintain their homes through home repairs and rehabilitation • Provision of services to remediate exposure to lead and other toxins in homes with small children and pregnant women
5	Goal Name	Create/Increase Affordable Rental Housing
	Goal Description	<ul style="list-style-type: none"> • New construction subsidized rental housing inventory (HOME units) • Substantial rehabilitation of current market rate units to affordable units • TBRA (AHTF)

6	Goal Name	Preserve/Maintain Affordable Rental Housing
	Goal Description	<ul style="list-style-type: none"> • Maintaining neighborhood level baseline affordability, by preserving affordability of existing subsidized rental units • TBRA (HOPWA, ESG, AHTF – captures out years) • 202s, HOME units, Block Grant -
7	Goal Name	Specialized housing for people with physical and mental needs
	Goal Description	<ul style="list-style-type: none"> • Production and provision of housing for person with physical, and cognitive needs, i.e. NEDs and UFAS • TBRA provision through HOPWA funding
8	Goal Name	Provide Housing Interventions for People experiencing homelessness & At-Risk of Experiencing Homelessness

	Goal Description	<ul style="list-style-type: none"> • Continue with the Housing First program for chronic homeless and homeless persons, Continuum of Care and provide assistance to clients for utility and rental arrearages to avoid the risk of homelessness. • Provide permanent and transitional housing as well as comprehensive services to homeless persons and families under the Continuum of Care program. • Support housing for homeless veterans • Provide Homelessness Prevention services • Fund homeless shelters through the Continuum of Care and MOHS • Provide Rapid Rehousing services • Support communities in the development and implementation of a coordinated community approach to preventing and ending youth homelessness • Use a diverse set of projects to support youth and young adults to include permanent supportive housing, rapid re-housing, and diversion and kinship support services. • Serve youth under the age of 25 who are experiencing homelessness and not with their parent/guardian; including pregnant and parenting youth • Provide permanent supportive housing and services for youth transitioning from foster care, living on the street or unstably housed.
9	Goal Name	Shelter & Serv. to Homeless Persons
	Goal Description	<p>Funds will be utilized to provide</p> <p>(1) direct client services to homeless individuals, families and youth in emergency shelters and transitional housing facilities;</p> <p>(2) subsidize a portion of the operating costs of emergency shelters and transitional housing facilities;</p> <p>(3) provide operating support for Day Resource centers;</p> <p>(4) a Convalescent Care Program for medically fragile homeless individuals of Baltimore City, and</p> <p>(5) outreach services.</p>
10	Goal Name	Implement Fair Housing Practices

	Goal Description	<p>Implement fair housing practices to ensure that all populations are provided the opportunity to have access to affordable and decent housing throughout Baltimore City. These practices will include:</p> <ul style="list-style-type: none"> • Participating in the implementation of a pilot regional project-based voucher program, subject to HUD approval; • Support non-profit fair housing organizations • Revise inclusionary housing law to incentivize creation of affordable units that will work in Baltimore’s housing market • Implementation of newly created Baltimore Metropolitan Regional Analysis of Impediments to Fair Housing Plan • Participating in the implementation of the Opportunity Collaborative Regional Housing Plan; • Creating units that meet federal accessibility standards for persons with mobility and/or hear vision disabilities; • Creating units for NEDs that are not concentrated and that are located in stable communities with various amenities; • Helping fund a coordinator’s position at the Baltimore Metropolitan Council and participating in their efforts to implement a regional project-based voucher program.
11	Goal Name	Code Enforcement
	Goal Description	<ul style="list-style-type: none"> • Cleaning and Boarding, including efforts that support workforce for unemployed and returning residents • Enforcement housing code in low/moderate income neighborhoods • Strategic code enforcement to remediate vacant housing, facilitate reoccupation of vacant properties
12	Goal Name	Blight Elimination & Stabilization

	Goal Description	<ul style="list-style-type: none"> • Targeted demolition of vacant and abandoned structures • Building repairs to preserve structures for future rehabilitation that are important to community development
13	Goal Name	Public Facilities & Public Open Space Improvements
	Goal Description	<ul style="list-style-type: none"> • For public parks, CMOS • Rehab or build community centers
14	Goal Name	Social, Economic & Community Development Services
	Goal Description	<ul style="list-style-type: none"> • Provide workforce development services – GED services, adult literacy, adult job preparedness, life skills training, career placement • Provide transportation and other services to seniors • Recreation and education services • Legal services for eviction prevention, tenant/landlord issues, community nuisance abatement • Provide Technical Assistance to existing and/or new businesses, provide micro-enterprise assistance to startup businesses • Provide referrals to health, substance abuse counseling and services, crisis intervention • Provide through Section 3 program requirements, construction employment opportunities to low income persons • Use a diverse range of resources and activity types to invest in historically underinvested neighborhoods across Baltimore • Concerted investment in neighborhood improvements in the Impact Investment Areas to strengthen homeownership markets, as identified in DHCD’s Strategic Development Framework
15	Goal Name	Research, Planning, and Oversight of Formula Funds & Section 108

	Goal Description	<ul style="list-style-type: none"> • Provide effective planning, general management, oversight, coordination of federal funds under the four formula programs, and the distribution of CARES Act COVID funds and any other emergency funds • Provide quantitative analysis of research, planning and oversight of formula funds
16	Goal Name	Section 108 Loan Repayment
	Goal Description	<ul style="list-style-type: none"> • Funds will also be set aside for Section 108 Loan repayment and awarded to subrecipients to provide information to the public regarding activities in their communities and capacity building.

SP-50 Public Housing Accessibility and Involvement – 91.215(c)

Need to Increase the Number of Accessible Units (if Required by a Section 504 Voluntary Compliance Agreement)

The HABC is not under a Section 504 Voluntary Compliance agreement.

Activities to Increase Resident Involvements

The 2019 *Pathway to Success: Strategic Plan for HABC* identifies over a dozen programs designed to increase residents economic and educational opportunities. These programs focus on job training and economic self-sufficiency.

Is the public housing agency designated as troubled under 24 CFR part 902?

The HABC is not, and has not been, designated as troubled.

Plan to remove the 'troubled' designation

N/A

SP-55 Barriers to affordable housing – 91.215(h)

Barriers to Affordable Housing

Baltimore City was the first municipality to legislate residential segregation. Residential housing patterns first codified in 1910 still affect residential housing patterns today. An overlay of FHA and Baltimore City zoning maps from 1910 through the 1940s with Baltimore City's Housing Market Typology demonstrate the enduring effects of the City's efforts to segregate residents by race at the turn of the 20th century. This legacy, supported through state and federal policies until the late 1960s, and bolstered by racist real estate actors in the private sector are evident in Baltimore's residential patterns when examined by race and class.

The history of residential segregation in Baltimore City is reflected by the very real barriers that individuals and households face as they search for and maintain residence in affordable housing (rental or homeownership market). These barriers to affordable housing are both individual and structural. They include, but are not limited to the following:

- Lack of access to CBO (Community Based Opportunities), housing assistance programs
- Lack of access to government based assistance programs
- Mental Health

- Substance Abuse/ Chemical Dependency and/or Dual Diagnosis
- Underemployment/ Unemployment
- Decentralized and unreliable public transportation options
- Criminal Background and other legal issues
- Citizenship/ Immigration Status
- Exposure to DV/IPV and/ or communal violence
- Lack of upward mobility or stability in the job market

Strategy to Remove or Ameliorate the Barriers to Affordable Housing

In addition to the outlined goals and accompanying activities, the City intends to pursue the following:

- more concerted efforts to improve workforce development opportunities
- regional collaboration to implement fair housing practices
- regional collaboration to maintain and increase access to affordable rental and homeownership opportunities

SP-60 Homelessness Strategy – 91.215(d)

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The MOHS' Homeless Outreach program is designed to engage unsheltered constituents in non-traditional settings such as public parks, libraries, bus/ train stations, exit or entrance ramps to roads and highways, abandoned buildings, and other places not meant for human habitation. Homeless Outreach teams strive to meet people where they are, both geographically and emotionally, to ensure their survival on the streets, while building the trusting relationships necessary to connect individuals to services and housing as quickly as possible.

SP-65 Lead based paint Hazards – 91.215(i)

Actions to address LBP hazards and increase access to housing without LBP hazards.

LBP and healthy home hazard eradication is critical to the health and safety of young and developing children. Approximately, 750 homes will receive lead hazard control services and be made lead safe. The methodology for achieving this goal involves targeting high risk areas that are least likely to receive services available through other channels; the coordination and mobilization of private and public resources to develop the most cost effective methods for reducing lead-based paint hazards; home visits and education across a range of geographic, racial, and ethnic communities on lead hazard prevention through the Health Department and local community organizations; the integration of lead hazard reduction activities with housing rehabilitation, weatherization, and healthy home initiatives; and the collaboration, data sharing, and targeting between public health and other housing agencies such as Maryland Department of the Environment who maintains a registry of lead safe rental properties and DHCD Code Enforcement and Permit Division who issue violation notices for homes with cracking, flaking, and peeling paint on the exterior of properties and ensures that rental properties have a lead safe certificate.

How are the actions listed above related to the extent of lead poisoning and hazards?

The actions above are directly and indirectly related to reducing the incidence of childhood lead poisoning and reducing lead hazards in both owner-occupied and rental properties. The annual reports of the MDE indicate that the incidence of lead poisoning has been reduced by more than 90% over the past 20 years. The planned actions and services aim to further reduce lead poisoning and healthy home hazards.

How are the actions listed above integrated into housing policies and procedures?

DHCD housing inspections have incorporated lead safety checks for young children into standard operating procedures. Information about the Lead Hazard Reduction Program and Health Department and community services are mailed to houses with lead paint violations. The Lead Hazard The Lead Hazard Reduction Program has a 120-page HUD-approved operating manual that helps guide policy and procedure integration.

SP-70 Anti-Poverty Strategy – 91.215(j)

Jurisdiction Goals, Programs and Policies for reducing the number of Poverty-Level Families

The Plan notes the continued prevalence of poverty in Baltimore which has only declined slightly during the past five years. The strategic plan portion of the section emphasizes providing employment opportunities in low-income neighborhoods through Federal Section 3 requirements and CDBG supported training and employment programs.

Baltimore City Community Action Partnership (BCCAP) under the leadership of the Mayor's Office of Children and Family Success administers services and delivery systems through 5 centers that promote self-sufficiency and provide opportunities for low-income households. The goals of BCCAP are as follows:

- Increase public benefits and utility grants
- Increase ability to maintain affordable housing
- Strengthen economic security and asset building
- Expand financial education services and workshops
- Increase access to services

The centers offer direct services to residents covering a wide range of programs. BCCAP programs including:

- Office of Home Energy Programs (OHEP) helps families pay their utility bills

- Water bill assistance services for people who are in arrears, or need to enroll in an income based billing program
- Low Income Senior Citizen Water Discount Program homeowners and tenants (whose lease holds them responsible for paying the water bill) can apply for the discount annually. Those who qualify receive a 39% discount on their water and sewer rates charged on each quarterly bill
- Eviction Prevention Rapid Re-housing (EPRR) offers security deposits, rental assistance, and rental arrearages assistance
- Volunteer Income Tax Assistance (VITA) is a program offered at BCCAP centers that provides free tax preparation assistance to individuals that make \$53,000 or less
- Renters/Homeowners Tax Application Assistance is a program that provides property tax credits for renters who meet certain requirements
- Financial Planning Day is a free event that gives Baltimore residents an opportunity to speak one-on-one with professional financial planners and attend financial literacy workshops at no cost
- Earn Benefit Screening provides families assistance in accessing online government and nonprofit benefits

How are the Jurisdiction poverty reducing goals, programs, and policies coordinated with this affordable housing plan

BCCAP is currently undergoing a transition to a new case management system, as well is under new leadership (Mayor's Office of Children & Family Success), which should improve the client experience as well as expand BCCAP's reach. BCCAP has recently expanded its eviction prevention efforts working in concert with MOHS and DHCD.

SP-80 Monitoring – 91.230

Describe the standards and procedures that the jurisdiction will use to monitor activities carried out in furtherance of the plan and will use to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

CDBG

Program and Financial Compliance Officers within the CDBG Office are responsible for conducting the necessary monitoring that has been awarded funding through the CDBG Program. The primary purpose for this monitoring is to ensure that all subrecipients are maintaining appropriate documentation to support the applicable CDBG national objective(s) and eligibility category(s) outlined in the subrecipient agreement or memoranda of understanding. Toward this end, monitoring procedures are designed to focus on contract compliance, compliance with local and federal regulations, soundness of internal controls, eligibility of program costs, program income, adequacy of administrative and financial systems.

The monitoring review has two phases – In-house review (data collection and planning, review of quarterly reports) and on-site visit (review individual files, financial & income documents, income verification, exit interview). The conclusion of the on-site visit is followed by a monitoring letter.

HOME

The annual HOME compliance reviews are based on performance evaluations related to the use of HOME program funds in Baltimore City. The primary objective of this review is to ensure compliance with applicable federal laws, regulations, policies and procedures and to safeguard against improper use of federal funds.

The goals of monitoring are to identify deficiencies and provide corrective measures to improve, reinforce, or augment program performance. The emphasis will be on correction and prevention of deficiencies in the management and administration of HOME funds. Monitoring policies and procedures have been developed that address compliance with the regulatory obligations, eligibility of HOME activities, and internal management controls.

HOPWA

HOPWA Program monitoring is conducted by the Mayor's Office of Homeless Services. Monitoring consists of onsite visits, desk audits, and reviews of monthly expenditure reporting. Each organization is required to provide both quarterly and annual performance reports. Technical assistance and training are also conducted to ensure that projects and organizations meet their programmatic goals, as well as remain in contractual and regulatory compliance.

ESG

Monitoring is a vital component to the success of our funded providers and constituents serviced in Baltimore City. The monitoring process assesses performance and quality assurance through data collection, analytics, fiscal/ grant management and site visitation. Monitoring is critical for making informed decisions about program effectiveness, management efficiency, and appropriate client services. The monitoring process is typically facilitated annually as well as on a risk assessment/ as needed basis.

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

The following table lists, by Federal program, resources expected to be available in the first year of the July 2020 – June 2024 Consolidated Plan to address priority needs and specific objectives identified in the Plan. The amount of HUD formula grant funding made available for this year was, for the CDBG, HOME and ESG programs, slightly more than in CFY 2020. CDBG increased by 2.7%, HOME by 5.1%. and ESG by 4.9%. The HOPWA program saw a decrease of 0.9%. The list also identifies CARES Act Funding, other Federal, City, State and private resources that will be available to address the priority needs and specific objectives identified in the Annual Action Plan.

Anticipated Resources

Table 59 - Expected Resources – Priority Table

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing	\$22,271,075	\$1,100,000	\$0	\$23,371,075	\$89,084,300	Funds will be used for a wide range of housing and social service activities that will benefit low- to moderate-income

		Public Improvements Public Services						persons and households, assist in the elimination of slum and blight and support large scale redevelopment efforts to revitalize distressed areas. Prior year funds will be used to create affordable housing, eliminate blight, fund community facilities and provide loans to homeowners to renovate their homes.
HOME	public federal	-Acquisition Multifamily rental new construction Multifamily rental rehab	\$4,336,507	\$800,798	\$1,980,428	\$7,117,733	\$17,346,028	HOME funds will be used to fund construction and rehabilitation of housing to create affordable rental units for very low-income persons
HOPWA	public federal	-Permanent housing in facilities Permanent	\$8,305,670	\$0	\$0	\$8,305,670	\$33,222,680	The HOPWA program funds services specifically for persons with HIV/AIDS,

		housing placement Short term or transitional housing facilities STRMU Supportive services TBRA						including Tenant Based Rental Assistance, short term rent, mortgage, and utility assistance, counseling, information and referral, supportive services relating to health, mental health, permanent housing, drug and alcohol abuse treatment and counseling, day care, nutrition, job training and assistance in accessing other benefits and services.
ESG	public federal	-Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services	\$1,905,804	\$0	\$0	\$1,905,804	\$7,623,216	The Emergency Solutions Grant program will fund day resource centers, respite care, operation of emergency shelters and transitional housing facilities, services provided within the shelters, rapid re-housing for up to twenty-four months to homeless persons and families, and

		Transitional housing						homelessness prevention activities for individuals and families at risk of homelessness.
Continuum of Care	public federal	-Admin and Planning Permanent housing in facilities Rental Assistance Supportive services	21,000,000	\$0	\$0	21,000,000	84,000,000	Funds to provide permanent supportive housing, street outreach, and administer HMIS and Coordinated Access.
Other	public federal	-Acquisition and Admin Planning Economic Development Homeowner rehab Housing Multifamily rental new construction Public Services	\$3,356,000	\$0	\$0	\$3,356,000	\$13,424,000	Grants received from federal agencies by non-profits to be used for operating and capital support to undertake CDBG - eligible activities in Baltimore City.
Other	public federal	-Homeowner rehab -Lead Abatement	\$2430501	\$0	\$0	\$2430501	\$10,490,998	Funds from HUD multi-year grants (18 & 19) will be used reduce childhood poisoning, asthma triggers and

								other home-based environmental health and safety hazards in Baltimore's older homes.
Other	public federal	-Overnight shelter Services Transitional housing	\$616,556	\$0	\$0	\$616,556	\$1,233,112	Youth Homelessness Demonstration Program funds to reduce the number of youth experiencing homelessness.
Other	public federal	-Supportive services TBRA	\$468,650	\$0	\$0	\$468,650	\$937,300	Competitive Housing and Health grant funds are being used to support approximately 60 households with an HIV/AIDS member with TBRA.
Other	public federal	-Supportive services TBRA	\$474,833	\$0	\$0	\$474,833	\$949,667	Competitive "At the Door" Grant funds provides TBRA for 30 HH, 5 HH with transitional housing, and support services to HOPWA eligible HH returning to the community from prison. MOHS is the grantee and the project sponsor is AIRS.

LIHTC	public state	-Housing	\$46,380,267	\$0	\$0	\$46,380,267	\$160,000,000	LIHTC funding will be used for development of affordable rental housing.
Other	public state	-Acquisition Public Improvements	\$2,500,000	\$0	\$0	\$2,500,000	\$10,000,000	Funds will support the redevelopment of the 88-acre EBDI site to the north of Johns Hopkins Hospital.
Other	public state	-Homeowner rehab -Lead Abatement	\$330,804	\$0	\$0	\$330,804	\$802,866	Funds (match to HUD Multi-year grants) used to reduce childhood poisoning, asthma triggers and other home-based environmental health and safety hazards in Baltimore's older homes.
Other	public state	-Neighborhood Revitalization Demolition	\$10,000,000	\$0	\$0	\$10,000,000	\$40,000,000	State funds awarded to the City of Baltimore for strategic demolition of vacant structures. (BRNI)
Other	public state	-Overnight shelter Services Transitional housing	\$2,000,000	\$0	\$0	\$2,000,000	\$8,000,000	Funds from the State Department of Housing and Community Development for shelter, rapid rehousing, and homeless prevention.

Other	public state	- Housing and supportive services	\$883,645	\$0	\$0	\$883,645	\$2,000,000	Housing and supportive services for low-income persons living with HIV.
Other	public state	-Acquisition Admin and Planning Economic Development Homeowner rehab Housing Multifamily rental new construction Public Services	\$13,698,000	\$0	\$0	\$13,698,000	\$54,792,000	Funds from state agencies leveraged by non-profits to be used for operating and capital support to undertake CDBG - eligible activities in Baltimore City.
Other	public local	-Acquisition Homebuyer assistance Homeowner rehab Other	\$8,000,000	\$0	\$0	\$8,000,000	\$32,000,000	Bond funds for acquisition, homeownership incentive programs and vacant building stabilization. (per CIP)
Other	public local	-Overnight shelter Services	\$9,000,000	\$0	\$0	\$9,000,000	\$36,000,000	City general funds for emergency sheltering, street outreach, and day sheltering.
Other	public local	-Overnight shelter Services Transitional housing	\$244,000	\$0	\$0	\$244,000	\$900,000	Journey Home Funds raised by the CoC to support 1) utility arrearages, security deposits, moving costs, and furniture for people

								experiencing homelessness; and 2) stipends for the board members with lived experience and stipends for all Youth Action Board members.
Other	public local	-Homeowner rehab -Lead Abatement	\$627,902			\$627,902	\$2,569,394	Local General Fund match to HUD multi-year grants, used to reduce childhood poisoning, asthma triggers and other home-based environmental health and safety hazards in Baltimore's older homes.
Other	Private local	-Acquisition Admin and Planning Economic Development Homeowner rehab Housing Multifamily rental new construction Public Services	\$45,000,000	\$0	\$0	\$45,000,000	\$180,000,000	Private funds leveraged by non-profits used for operating and capital support to undertake CDBG - eligible activities in Baltimore City.

Other	Private local	Homebuyer assistance	\$40,000,000	\$0	\$0	\$40,000,000	\$160,000,000	Private Mortgage debt leveraged by first time homebuyers.
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Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

In addressing housing and community development needs, Baltimore City will continue its policy of using federal grant funds to leverage state, local, foundation and private financing. Among the criteria by which potential development or public service proposals are analyzed, the amount of funds leveraged is one of the most important in deciding if the City will support a proposed activity.

In consideration of potential capital development projects for which HOME or CDBG funds are requested, several factors are essential for approval. These include, but are not limited to: the amount of developer equity, private financing or lender commitments, tax credit and syndication proceeds, State and Local participation, either through bonds or housing and community development and/or mortgage programs, foundation or institutional grants, community in-kind and sweat equity contributions, and volunteer provision of goods and services. Consideration is also given to whether the proposed activity addresses identified needs in the Investment Impact Areas or Middle Market neighborhoods. As the HOME Program sets a limit on the amount that can be spent on the development of each housing unit, greater emphasis is placed on the leverage factor when such funds are involved. On occasion CDBG capital funds are used to fill gaps in HOME funded projects. It should be noted that some CDBG funded activities - both operating and capital - serving very- and extremely low- income households do not leverage significant additional resources. In contrast, modest CDBG grants assisting first time homebuyers have extremely high leverage to grant ratios.

The City meets the required HOME matching contribution in three ways:

- General Obligation Bond funds
- Contributions of Land or Infrastructure
- Permanent cash contributions from developers, foundations and other sources.

The other federal grants – ESG and HOPWA programs - are leveraged in a different manner. MOHS relies on Consolidated Plan funds to provide a foundation for community and economic development activities. However, MOHS receives funds from other federal sources and the State of Maryland to undertake a wide range of housing and social service activities. In addition, MOHS administers the CoC Program. MOHS and the Journey Home Board coordinate ESG, HOPWA, and CoC funds to support programs and services for homeless populations.

The city provides a dollar for dollar match in city general funds for the ESG program under the shelter and street outreach components. MOHS receives over \$5 million in general funds annually to operate a 275-bed emergency shelter, a 124-bed Men's

Overflow Shelter, a 60-bed Women's Overflow Shelter, a 131-bed shelter for families, and to provide street outreach to homeless individuals in unsheltered settings.

The amount of funding awarded is based on benefit to be derived and economies of scale, thereby leveraging efficiency and maximum cost-effectiveness. Although the fiscal impact and diversity of funding of ESG and HOPWA activities is often smaller than for CDBG and HOME projects, the efforts of volunteers, the value of donated materials, and private or other government contributions are considered important factors before City commitments are made. Non-Profit agencies leverage private/public funds from foundations, donations, other federal and state funds to supplement the CDBG funds available to them for operating and capital support.

If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

The city will continue to make the properties that it owns available for housing and a wide range of redevelopment projects. This will involve hundreds of properties in the five-year period covered by this Plan.

Discussion

As noted in the 2020 - 2025 Consolidated Plan, the housing and community development needs in Baltimore City are greater than can be met with Consolidated Plan and associated resources. The City will make every effort to leverage its resources to maximize their effectiveness, but such efforts will not, by themselves, increase the resource base to the level required to fully address all needs.

If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan
Discussion

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Table 60 – Goals Summary / Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding (5 years)	Goal Outcome Indicator
1	Rehabilitation of primarily vacant/abandoned structures for homeownership	2020	2024	Affordable Housing	Low & Moderate Income Areas /Impact Areas	Affordable Housing	CDBG: \$5,268,000 State: \$800,000 Private Funds: \$7,380,000	Homeowner Housing Added: 125 homebuyer units – CDBG
2	New Construction of homeownership units	2020	2024	Affordable Housing	City Wide/ Low & Moderate Income Areas /Impact Areas	Affordable Housing	CDBG: \$700,000 Public/Private Funds: \$500,000	Homeowner Housing Added: 20 homeowner units
3	Implement projects to strengthen neighborhoods in Impact Investment Areas and Low/Mod Income Areas	2020	2024	Affordable Housing	City Wide/ Low & Moderate Income Areas /Impact Areas	Strengthen homeowner markets	CDBG: \$11,478,000 Public/Private Funds: \$324,5600,000	Public service activities other than Low/Moderate Income Housing Benefit: 16,805 Hou seholds
4	Assist Homeowners in Maintaining their Homes and Create/Maintain Healthy Homes)	2020	2024	Affordable Housing	City Wide/ Low & Moderate Income Areas /Impact Areas	Healthy Homes	CDBG: \$13,374,000 Other Fed - Lead: \$15,140,000 State Funds: \$11,702,600 Local Funds: 9,877,739 Private Funds: \$50,021,000	Homeowner Housing Rehabilitated: 4,700 Homeowner housing Units

5	Create/Increase Affordable Rental Housing	2020	2024	Affordable Housing	City Wide/ Low & Moderate Income Areas /Impact Areas	Affordable Housing	CDBG: \$ \$708,000 HOME: \$28,324,000 LIHTC: \$196,493,000 State: \$82,148,000 Private: \$418,8532,000	Rental units constructed: 1800 Household Housing Units Rental units rehabilitated: 750 Household Housing Unit
6	Preserve/Maintain Affordable Rental Housing	2020	2024	Affordable Housing	City Wide	Affordable Housing	HOME: \$ 0 LIHTC: \$ 0 Public/Private Investment:	Rental units rehabilitated: 4,000 affordable rental units preserved
7	Specialized housing for people with physical and mental needs	2020	2024	Non-Homeless Special Needs	City Wide	Affordable Housing	CDBG: \$613,800 HOPWA: \$30,624,400 HOME: \$2,585,000 LIHTC: \$18,591,000 Private Contributions: \$40,000,000	Rental units rehabilitated or new: 100 Household Housing Unit Tenant-based rental assistance / Rapid Rehousing: 3250 Households Assisted
8	Provide Housing Interventions for People experiencing homelessness & At-Risk of Experiencing Homelessness	2020	2024	Homeless	City Wide	Affordable Housing	CDBG: \$580,000 ESG: \$5,482,865 Continuum of Care: \$21,000,000 MDHSP: \$11,307,500 HOME: \$268,041 LIHTC: \$1,340,000 Other Fed – YHDP: \$18,496,680 Public/Private Contributions: \$8,450,000 (CDBG & HOME)	Tenant-based rental assistance / Rapid Rehousing: 1240 Households Assisted Homelessness Prevention: 1300 Persons Assisted Rental Units Created: 100

9	Emergency Shelter & Serv. to Homeless Persons	2020	2024	Homeless	City Wide	Preventive & Emergency Services to the Homeless	CDBG: \$580,000 ESG: \$4,413,029 Public/Private Contributions: \$30,000,000	Homeless Person Overnight Shelter: 50,000 Persons Assisted Services: 25,000 Persons Assisted
10	Implement Fair Housing Practices	2020	2024	Fair Housing	City Wide	Fair Housing	CDBG: \$400,000 Public/Private Contributions:	Other: 45 Other
11	Code Enforcement	2020	2024	Non-Housing Community Development	Special Code Enforcement Areas	Strategic neighborhood investment	CDBG: \$17,750,000 Public/Private Contributions: \$6,000,000	Housing Code Enforcement/Foreclosed Property Care: 150,000 housing units
12	Blight Elimination & Stabilization	<u>2020</u>	<u>2024</u>	Non-Housing Community Development	Strategic Demolition Areas	Strategic neighborhood investment	CDBG: \$10,000,000 General Fund: \$5,000,000 Public/Private Contributions: \$60,000,000	Buildings Demolished: 1900 buildings
13	Public Facilities & Public Open Space Improvements	<u>2020</u>	<u>2024</u>	Non-Housing Community Development	City Wide/ Low Moderate-Income Areas / Impact Areas	Strategic neighborhood investment	CDBG: \$12,000,000 Public/Private Contributions:	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 600 sites

14	Social, Economic & Community Development Services	<u>2020</u>	<u>2024</u>	Non-Housing Community Development	City Wide/ Low Moderate-Income Areas / Impact Areas		CDBG: \$32,700,000 HOPWA: \$500,000 Public/Private Contributions: \$154,000,000	Public service activities other than Low/Moderate Income Housing Benefit: 205,000 Persons Assisted
15	Research, Planning, and Oversight of Formula Funds & Section 108	<u>2020</u>	<u>2024</u>	Planning and Administration	City Wide	Planning and Administration	CDBG: \$20,700,000 HOPWA: \$1,250,000 HOME: \$2,400,000 ESG: \$930,000 Continuum of Care: \$ Public/Private Contributions: \$7,940,000	Other: 61 others
16	Section 108 Loan Repayment	<u>2020</u>	<u>2024</u>	Planning and Administration	City Wide	Planning and Administration	CDBG: \$6,960,000	Other: 1

Projects

AP-35 Projects – 91.220(d)

Introduction

Baltimore City sets out needs and objectives for physical development on a scale that may affect entire neighborhoods. It also includes social service activities that will improve the quality of life for households living in neighborhoods. The need is essentially three fold; (1) Areas with heavy concentration of vacant buildings and abandoned lots need wholesale redevelopment; (2) Strengthening relatively stable markets with low rates of vacancy through code enforcement, demolition, community projects that provide a positive image, cleaning and boarding, public facilities and infrastructure improvements; and (3) economic and social service activities that improve the lives of low- and moderate-income persons and provide them access to much needed services.

Projects

Table 61 – Project Information

#	Project Name

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

As noted in the 2020-2024 Consolidated Plan, the housing and community development needs in Baltimore City are far greater than can be met with Annual Action Plan and associated resources. Our Federally mandated goal for the use of Consolidated Plan funds – creating decent and affordable housing, a suitable living environment and economic opportunity - is a very large one.

In developing objectives and outcomes, the City's intent is to address a broad set of needs across a geographically wide area, thus assisting those people with the most serious social and housing problems and at the same time strengthening living environments through, for example, aiding moderate-income persons who are buying a home. The City will spend the preponderance of federal Plan funds on the poorest of our citizens but will also use these funds to strengthen the overall fabric of the city by also assisting low and moderate-income persons.

Our prioritization process, therefore, is broad in scope, both in terms of geographical area and the number of categories of need addressed.

HOME funds will be spent to maximize leverage, thus creating the biggest impact, and to create new housing opportunities for lower income renters. New housing opportunities are provided in two ways. First, HOME will be used to create housing in the City's better neighborhoods as indicated by Baltimore's Housing Market Typology map. Second, HOME will be used to create affordable housing in large-scale development areas. These communities are experiencing enough concentrated redevelopment efforts that they are undergoing a transformation.

The geographic distribution for ESG funds is citywide. HOPWA funds are allocated to Baltimore City and to Anne Arundel, Baltimore, Carroll, Harford, Howard and Queen Anne's Counties.

AP-38 Project Summary

Project Summary Information

NPO OPERATING REQUESTS

1	Project Name	ACTION IN MATURITY/SENIOR SERVICES
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$35,000 Other Federal Funds: \$40,000 Private Contributions: \$125,000 STATE FUNDS: \$233,500
	Description	Funds to provide transportation services to seniors and persons with disabilities living in Baltimore City. HUD Matrix Code: 05A/Senior Services Eligibility: 570.208(a)(2) - Low-Mod Income Limited Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	4000 seniors
	Location Description	700 W. 40th Street, Baltimore, MD

	Planned Activities	Provide transportation services to seniors and persons with disabilities living in Baltimore City.
2	Project Name	BALTIMORE GREENSPACE/PLANNING
	Target Area	City Wide
	Goals Supported	Public Facilities & Improvements
	Needs Addressed	Neighborhood Revival
	Funding	CDBG: \$75,000 Public/Private Contributions: \$79,812
	Description	Funds to manage a database of Community Managed Open Spaces (CMOS), provide technical assistance to communities to increase the number of CMOS, help communities develop viable and self-sustaining public interest land projects, and support efficient disposition of city owned properties. HUD Matrix Code: 21A/ General Program Admin. Eligibility: 570.208(a)(1) - Area Benefit Activities
	Target Date	12/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	80 sites across the city will be cleaned and transformed into community gardens, passive pocket parks, or urban forests.
	Location Description	1212 N. Wolfe Street, Baltimore, Maryland 21213

	Planned Activities	Manage a database of Community Managed Open Spaces (CMOS), provide technical assistance to communities to increase the number of CMOS, assist communities develop viable and self-sustaining public interest land projects.
3	Project Name	BALTIMORE METROPOLITAN COUNCIL/FAIR HOUSING
	Target Area	City Wide
	Goals Supported	Implement Fair Housing Practices
	Needs Addressed	Fair Housing
	Funding	CDBG: \$90,000
	Description	Funds will be used to develop a Regional Fair Housing Plan. HUD Matrix Code - 21D Fair Housing Activities
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	1500 Whetstone Way Suite 300, Baltimore, MD 21230
	Planned Activities	Funds will be used to develop and implement a regional Fair Housing Plan.
4	Project Name	BALTIMORE OFFICE OF PROMOTION & THE ARTS/YOUTH SERVICES
	Target Area	City Wide

	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$50,000 Local Government General Fund: \$157,624
	Description	Funding for the Bright STARTS Program. The program provides free art instruction to youth ages 3-21 with workshops in such areas as visual, literary and performing arts during out of school hours and the summer through established after school, pre-school and community-based youth programs throughout Baltimore City. HUD Matrix Code - 05D Youth Services. Eligibility - 570.208(a)(2) - Low/Mod Income Limited Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	750 youth
	Location Description	10 E. Baltimore Street, Baltimore, Maryland 21202
	Planned Activities	Provide year round after school and summer activities. Youth ages 7-15 will be provided free after-school art instruction. Workshops are conducted in a variety of Baltimore City neighborhoods and include visual arts, theater, dance, music and creative writing.
5	Project Name	BALTIMORE OFFICE OF PROMOTION & THE ARTS/PF&I

	Target Area	Low Moderate-Income Areas
	Goals Supported	Public Facilities & Improvements
	Needs Addressed	Neighborhood Revival
	Funding	CDBG: \$95,000 Local Government General Fund: \$176,100
	Description	Funds will be used to support the Baltimore Community Arts Program. This program works with artists and neighborhood groups to abate graffiti revitalize blighted areas, beautify the streetscape, employ local artists and unite the community residents by engaging them in neighborhood improvement projects. HUD Matrix Code - 03 Public Facilities and Improvements. Eligibility: 570:208(a)(1) - Low Mod Area
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	3 murals
	Location Description	10 E. Baltimore Street, Baltimore, Maryland 21202
	Planned Activities	Artwork is created by local professional artists in collaboration with neighborhood residents and installed throughout Baltimore City.
6	Project Name	BANNER NEIGHBORHOODS/YOUTH SERVICES
	Target Area	Middle Market Neigh

	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$85,000 Public/Private Contributions: \$75,000
	Description	Funds to provide out of school and summer activities for youth of Southeast Baltimore. Activities include education support, recreational leagues/clubs, life skills development, job readiness, entrepreneurship training, and community improvement projects. HUD Matrix Code: 05D/Youth Services. Eligibility: 570.208(a)(2) Low-Mod Income Limited Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	260 youth
	Location Description	2911 Pulaski Highway, Baltimore, Maryland 21224
	Planned Activities	Year round after-school and summer activities for youth who will be provided reading assistance, art classes and community projects.
7	Project Name	BELAIR-EDISON HOUSING SERVICES, INC./ADMIN
	Target Area	City Wide
	Goals Supported	Oversight, Planning of Formula Funds & Section 108
	Needs Addressed	Planning and Administration

	Funding	CDBG: \$15,000
	Description	General management, oversight and coordination of CDBG activities. HUD Matrix Code: 21A/General Program Admin.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	3412 Belair Road, Baltimore, Maryland 21213
	Planned Activities	General management, oversight and coordination of CDBG activities.
8	Project Name	BELAIR-EDISON HOUSING SERVICES/HOUSING COUNSELING
	Target Area	City Wide
	Goals Supported	Strengthen Homeownership Markets
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$45,000 Local Government: \$41,000 Public/Private Contributions: \$82,500

	Description	Counseling services available to low- and moderate-income persons regarding financial planning, foreclosure prevention counseling and other aspects of home ownership. HUD Matrix Code:05U/Housing Counseling Eligibility: 570.208(a)(2) - Low Mod Income Limited Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	800 households
	Location Description	3412 Belair Road, Baltimore, Maryland 21213
	Planned Activities	Foreclosure, financial, and housing counseling services for low- and moderate-income persons.
9	Project Name	BELAIR-EDISON HOUSING SERVICES, INC./PUBLIC INFO
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$27,000
	Description	Provide information to the community regarding activities and services. HUD Matrix Code:21C/Public Information
	Target Date	6/30/2021

	Estimate the number and type of families that will benefit from the proposed activities	1500 households
	Location Description	3412 Belair Road, Baltimore, Maryland 21213
	Planned Activities	Provide information to the community regarding activities and services.
10	Project Name	BELAIR-EDISON HOUSING SERVICES, INC./ED/TA
	Target Area	Low Moderate-Income Areas
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$23,000 Public/Private Contributions: \$235,000
	Description	Technical assistance, advice and support services available to new or existing businesses in an effort to revitalize the Belair-Edison commercial district. HUD Matrix Code: 18B/ED: Technical Assistance Eligibility: 570.208(a)(1)-Low Mod Area
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	10 New or Existing Businesses
	Location Description	3412 Belair Road, Baltimore, Maryland 21213

	Planned Activities	Technical assistance, advice and support services available to new or existing businesses in an effort to revitalize the Belair-Edison commercial district.
11	Project Name	BON SECOURS OF MARYLAND FOUNDATION/PF&I
	Target Area	Low Moderate-Income Areas
	Goals Supported	Public Facilities & Improvements
	Needs Addressed	Neighborhood Revival
	Funding	CDBG: \$122,233 Public/Private Contributions: \$12,000
	Description	Funds for the Clean and Green Program. The program is a vacant-lot improvement and maintenance program that incorporates community revitalization, career development and urban agriculture strategies. The program works in collaboration with community associations, and residents to achieve multiple community priorities. HUD Matrix Code: 03/Public Facilities & Improvements Eligibility: 570.208 (a)(1)-Low Mod Area
	Target Date	12/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	40 Lots
	Location Description	26 N. Fulton Avenue, Baltimore, Maryland 21223

	Planned Activities	Convert vacant nuisance lots into passive and recreational green spaces that will enhance low- and moderate-income neighborhoods.
12	Project Name	BON SECOURS OF MARYLAND FOUNDATION/EMPLOYMENT TRAINING
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$67,767 Public/Private Contributions: \$55,000
	Description	Provide clean and green training to low- and moderate-income persons including ex-offenders. At least 10 LMI persons will complete a 6-month internship program and will be provided 6-months of career coaching post placement. HUD Matrix Code: 05H/Employment Training. Eligibility: 570.208 (a)(2)- Low-Mod Income Limited Clientele.
	Target Date	12/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	10 Persons
	Location Description	26 N. Fulton Avenue, Baltimore, Maryland 21213
	Planned Activities	Training to low- and moderate-income persons to become gainfully employed.

13	Project Name	CAROLINE FRIESS CENTER/EMPLOYMENT TRAINING
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$150,000 Public/Private Contributions: \$339,573
	Description	Funds to provide a 15-week tuition-free health field related education, training and placement program for unemployed and under employed women that reside in Baltimore City. HUD Matrix Code: 05H/Employment Training Eligibility: 570.208(a)(2)- Low Mod Income Limited Clientele
	Target Date	8/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	156 Women
	Location Description	900 Somerset St, Baltimore, MD 21202
	Planned Activities	Funds to provide a 15-week education and training and placement program for unemployed and under employed women that reside in Baltimore City.
14	Project Name	CASA DE MARYLAND/PUBLIC SERVICES (GENERAL)
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services

	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$60,000 Public/Private Contributions: \$33,850
	Description	A portion of the staff costs associated with the Baltimore Welcome Center. The Center assists low wage workers with ESOL classes, financial literacy, case management, outreach and other essential services, including job placement, workplace health and safety training, legal education and counseling, citizen support, and tax preparation assistance. HUD Matrix Code: 05/Public Services (General)Eligibility: 570.208(a)(2) Low Mod Income Limited Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	400 LMI Persons
	Location Description	2224 E. Fayette Street, Baltimore, Maryland 21231
	Planned Activities	Provide LMI persons with ESOL classes, financial literacy, case management, and referral services.
15	Project Name	CASA DE MARYLAND/EMPLOYMENT TRAINING
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty

	Funding	CDBG: \$67,000 Public/Private Contributions: \$174,898
	Description	Provide employment services to connect low- and moderate-income persons with safe jobs that pay a living wage. HUD Matrix Code: 05H/Employment Training Eligibility: 570:208(a)(2)/Low Mod Income Limited Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	30 LMI Persons
	Location Description	2224 E. Fayette Street, Baltimore, Maryland 21231
	Planned Activities	2224 E. Fayette Street, Baltimore, Maryland 21231
16	Project Name	CASA DE MARYLAND/LEGAL
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$15,000
	Description	Provide on-site tenant representation and legal counseling on tenant and employment issues, as well as access to representation in unpaid wage and employment discrimination cases.
	Target Date	6/30/2021

	Estimate the number and type of families that will benefit from the proposed activities	475 LMI Persons
	Location Description	2224 E. Fayette Street, Baltimore, Maryland 21231
	Planned Activities	Assist LMI persons with basic legal services, representation, and counseling on employment and tenant issues as well as conduct "Know Your Workplace" workshops.
17	Project Name	CASA DE MARYLAND/HOUSING COUNSELING
	Target Area	City Wide
	Goals Supported	Strengthen Homeownership Markets.
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$34,000 Public/Private Contributions: \$40,000
	Description	Spanish language counseling services available to low- and moderate-income persons regarding financial planning, foreclosure prevention counseling and other aspects of home ownership. HUD Matrix Code:05U/Housing Counseling Eligibility: 570.208(a)(2) - Low Mod Income Limited Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	300 LMI Persons

	Location Description	2224 E. Fayette Street, Baltimore, Maryland 21231
	Planned Activities	Spanish language counseling services available to low- and moderate-income persons regarding financial planning, foreclosure prevention counseling and other aspects of home ownership.
18	Project Name	CCCS (fka GUIDEWELL FINANCIAL SOLUTIONS)/HOUSING COUNSELING
	Target Area	City Wide
	Goals Supported	Strengthen Homeownership Markets
	Needs Addressed	Strengthen Homeownership Markets
	Funding	CDBG: \$75,000 Public/Private Contributions: \$259,625 STATE FUNDS: \$125,000
	Description	Funds will be used to support pre-purchase homebuyer education and counseling, fair housing rights education, homebuyer coaching, foreclosure prevention counseling, and budget and credit counseling services. HUD Matrix Code: 05U. Eligibility: 570.208(a)(2) Low Mod Income Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	700 LMI households
	Location Description	757 Frederick Road, Catonsville, Maryland 21228

	Planned Activities	Support, expand and enhance Pre-Purchase Homebuyer Education and Counseling, Fair Housing Rights Education, Comprehensive Homebuyer Coaching, Foreclosure Prevention Counseling, Reverse Mortgage Counseling, Budget and Credit Counseling. Will also be providing community workshops on financial issues.
19	Project Name	CENTRAL BALTIMORE PARTNERSHIP/ADMIN
	Target Area	City Wide
	Goals Supported	Oversight, Planning of Formula Funds & Section 108
	Needs Addressed	Planning and Administration
	Funding	CDBG: \$165,000
	Description	General management, oversight and coordination of CDBG funded City-wide Spruce-up activities. HUD Matrix Code: 21A/General Program Admin.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	25 E 20th St, Baltimore, MD 21218
	Planned Activities	General management, oversight and coordination of CDBG activities.
20	Project Name	CIVIC WORKS/ADMIN

	Target Area	City Wide
	Goals Supported	Oversight, Planning of Formula Funds & Section 108
	Needs Addressed	Planning and Administration
	Funding	CDBG: \$11,848
	Description	General management, oversight and coordination of CDBG-funded activities. HUD Matrix Code: 21A/General Program Admin.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	2701 St. Lo Drive, Baltimore, Maryland 21213
	Planned Activities	General management, oversight and coordination of CDBG-funded activities.
21	Project Name	CIVIC WORKS/PF & I
	Target Area	City Wide
	Goals Supported	Public Facilities & Improvements
	Needs Addressed	Neighborhood Revival
	Funding	CDBG: \$148,152

	Description	Funds for a community service and training program aimed at improving vacant lots or underutilized community spaces. Vacant lots will be improved as public parks, community gardens, vegetable gardens or other landscaped community spaces. HUD Matrix Code: 03F/Public Facilities & Improvements Eligibility: 570.208(a)(1) Low Mod Area
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	6 Sites
	Location Description	2701 St. Lo Drive, Baltimore, Maryland 21213
	Planned Activities	Community service and training program aimed at converting vacant lots into mini-parks, community gardens, tot lots or landscaped areas.
22	Project Name	COLDSTREAM-HOMESTEAD-MONTEBELLO CORPORATION/ADMIN
	Target Area	Middle Market Neighborhoods
	Goals Supported	Oversight, Planning of Formula Funds & Section 108
	Needs Addressed	Planning and Administration
	Funding	CDBG: \$32,206 Public/Private Contributions: \$84,840

	Description	Provide community-based programs and services in the CHM community by: (1) improving public safety and crime awareness (2) expanding youth and health services (3) improving sanitation (4) enhancing employment and business opportunities and (5) improving access to competent social services. HUD Matrix Code: 21A/General Program Admin. Eligibility: LMI Area
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	3220-A The Alameda, Baltimore, Maryland 21218
	Planned Activities	General management, oversight and coordination of CDBG funded neighborhood revival activities.
23	Project Name	COLDSTREAM-HOMESTEAD-MONTEBELLO CORPORATION/PUBLIC INFO.
	Target Area	Middle Market Neighborhoods
	Goals Supported	Oversight, Planning of Formula Funds & Section 108
	Needs Addressed	Planning and Administration
	Funding	CDBG: \$8,052
	Description	Provide information to the community regarding activities and services. HUD Matrix Code: 21C/Public Information

	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	3,000 LMI persons
	Location Description	3220-A The Alameda, Baltimore, Maryland 21218
	Planned Activities	Provide information to the community regarding activities and services.
24	Project Name	COLDSTREAM-HOMESTEAD-MONTEBELLO CORPORATION/CRIME PREVENTION
	Target Area	Middle Market Neighborhoods
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Neighborhood Revival
	Funding	CDBG: \$12,077
	Description	Conduct 4 crime prevention meetings with the Neighborhood Safety Team to identify problems, facilitate solutions and work with residents and appropriate City agencies to improve public safety and reduce crime within the community. HUD Matrix Code: 051/Crime Awareness/Prevention Eligibility: 570.208(a)(1)/Low-Mod Area
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	3,000 LMI ho

	Location Description	3220-A The Alameda, Baltimore, Maryland 21218
	Planned Activities	Recruit 5 new members to Neighborhood Safety Team. Conduct 15 crime prevention meetings with the Neighborhood Safety Team. Eliminate one public nuisance area. Refer 15 vacant properties or lots to codes enforcement for corrective actions. Remove 120 tons of debris from community.
25	Project Name	COLDSTREAM-HOMESTEAD-MONTEBELLO CORPORATION/YOUTH
	Target Area	Middle Market Neighborhoods
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$27,174 Public/Private Contributions: \$40,000
	Description	Funds to conduct a support and safety program for youth ages 10-17 that reside within the Coldstream Homestead Montebello area. The program will conduct summer and after school activities that provide support and safety that young people need to improve academic performance, make appropriate life choices and overcome obstacles in their personal lives and environment. HUD Matrix Code: 05D/Youth Services Eligibility: 570.208(a)(2)/Low Mod Income Limited Clientele

	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	20 Youth
	Location Description	3220-A The Alameda, Baltimore, Maryland 21218
	Planned Activities	Conduct a children and youth support safety program, as well as a summer and after-school programs.
26	Project Name	COLDSTREAM-HOMESTEAD-MONTEBELLO CORPORATION/PUBLIC SERVICES (GENERAL)
	Target Area	Middle Market Neighborhoods
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$4,026
	Description	Refer low- to moderate-income persons to housing, health, sanitation, employment and crime prevention services. HUD Matrix Code: 05/Public Services (General)Eligibility: 570.208(a)(1)/Low Mod Area
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	100 LMI Persons
	Location Description	3220-A The Alameda, Baltimore, Maryland 21213

	Planned Activities	Refer low- to moderate-income persons to housing, health, sanitation, employment and crime prevention services.
27	Project Name	COMMUNITY LAW CENTER/LEGAL SERVICES
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Strategic Neighborhood Investment
	Funding	CDBG: \$81,300 Private Contributions: \$150,500
	Description	Funds will be used to provide free legal services, including direct legal representation and counsel to community-based organizations that serve low- to moderate-income areas of Baltimore City. Technical assistance will be provided to community organizations such as capacity building activities, returning vacant properties to productive use, creating or improving green spaces, increasing public safety and reducing crime and trash through nuisance abatement actions, liquor board and zoning processes, and other issues that concern communities. HUD Matrix Code: 05C/Legal Services. Eligibility: 570.208 (a)(1)/Low Mod Area
	Target Date	6/30/2021

	Estimate the number and type of families that will benefit from the proposed activities	32 Community-Based Organizations
	Location Description	3355 Keswick Road, Suite 200, Baltimore, Maryland 21218
	Planned Activities	Funds will be used to provide free legal services, including direct legal representation and counsel to community-based organizations that serve low- to moderate-income areas of Baltimore City. Legal services will be provided by staff attorneys or volunteer attorneys through a pro-bono program. Technical assistance will be provided to community organizations such as capacity building activities, returning vacant properties to productive use, creating or improving green spaces, increasing public safety and reducing crime and trash through nuisance abatement actions, liquor board and zoning processes, and other issues that may concern a community.
28	Project Name	COMMUNITY MEDIATION PROGRAM/PUBLIC SERVICES (GENERAL)
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$60,000 Public/Private Contributions: \$80,000

	Description	Provide mediation services at no cost to individuals, families, community groups, businesses, landlords and tenants to resolve conflicts peacefully. HUD Matrix Code: 05K/Public Services (General) Eligibility: 570.208(a)(2)/Low Mod Income Limited Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	1000 Persons
	Location Description	3333 Greenmount Avenue, Baltimore, Maryland 21218
	Planned Activities	Provide mediation services at no cost to individuals, families, community groups, businesses, landlords and tenants to resolve conflicts peacefully.
29	Project Name	COMPREHENSIVE HOUSING ASSISTANCE, INC./HSG. COUNSELING
	Target Area	City Wide
	Goals Supported	Strengthen Homeownership Markets.
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$46,750 Other Federal: \$18,175 Private Contributions: \$64,500 STATE FUNDS: \$44,000

	Description	Funds to provide one-on-one pre-purchase counseling, one-on-one default and delinquency counseling and conduct home buyer workshops on home ownership and related topics. HUD Matrix Code: 05U/Housing Counseling Eligibility: 570.208(a)(2)/Low Mod Income Limited Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	100 LMI Homeowners. 80 LMI Homebuyers.
	Location Description	5809 Park Heights Avenue, Baltimore, Maryland 21218
	Planned Activities	Counseling to low- and moderate-income persons regarding financial and other aspects of home ownership as well as foreclosure prevention counseling to low- and moderate-income homeowners who are at risk of losing their homes.
30	Project Name	CREATIVE ALLIANCE/YOUTH
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$80,000 Private Contributions: \$327,400

	Description	Operating support for an after-school/summer arts program to provide youth with free, after school, summer and weekend arts education program. HUD Matrix Code: 05D/Youth Services Eligibility: 570.208(a)(2) Low Moderate-Income Limited Clientele
	Target Date	8/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	750 LMI Youth
	Location Description	3134 Eastern Avenue, Baltimore, Maryland 21224
	Planned Activities	After-school, weekend, and summer arts program for children and youth will provide history, reading, and art education.
31	Project Name	DRUID HEIGHTS CDC/ADMIN
	Target Area	City Wide
	Goals Supported	Oversight, Planning of Formula Funds & Section 108
	Needs Addressed	Planning and Administration
	Funding	CDBG: \$47,000
	Description	General management, oversight and coordination of the CDBG funded activities. HUD Matrix Code: 21A/General Program Administration
	Target Date	8/31/2021

	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	2140 McCulloh Street, Baltimore, Maryland 21217
	Planned Activities	General management, oversight and coordination of the CDBG funded activities.
32	Project Name	DRUID HEIGHTS CDC/PUBLIC INFORMATION
	Target Area	Middle Market Neighborhood
	Goals Supported	Oversight, Planning of Formula Funds & Section 108
	Needs Addressed	Planning and Administration
	Funding	CDBG: \$43,000
	Description	Provides information and other resources to area residents regarding community development and other activities. HUD Matrix Code: 21C/Public Information
	Target Date	8/31/20201
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	2140 McCulloh Street, Baltimore, Maryland 21217
Planned Activities	Provides information and other resources to area residents regarding community development and other activities.	

33	Project Name	DRUID HEIGHTS CDC/HOUSING COUNSELING
	Target Area	City Wide
	Goals Supported	Strengthen Homeownership Markets.
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$75,000 Public/Private Contributions: \$20,000
	Description	Provide comprehensive housing counseling services by conducting pre-purchase and foreclosure prevention workshops and one-on-one individual housing counseling services. HUD Matrix Code: 05U/Housing Counseling Eligibility: 570.208(a)(2)/Low Mod Income Limited Clientele
	Target Date	8/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	100 LMI households
	Location Description	2140 McCulloh Street, Baltimore, Maryland 21217
	Planned Activities	Provide comprehensive housing counseling services by conducting pre-purchase and foreclosure prevention workshops and one-on-one individual housing counseling services.
34	Project Name	DRUID HEIGHTS CDC/CONSTRUCTION OF HOUSING
	Target Area	Low Moderate-Income Areas

	Goals Supported	Rehabilitation and/or Creation of Homeowner Units
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$90,000 Public/Private Contributions: \$50,000 STATE FUNDS: \$41,000
	Description	Staff costs associated with the construction, settlement and sale of two (2) town homes in the Druid Heights neighborhood of Baltimore City. HUD Matrix Code:12/Construction of Housing Eligibility: 570.208(a)(3)/Low Mod Housing
	Target Date	8/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	Create new housing for two (2) LMI families which meet federal, state and location income guidelines.
	Location Description	2200 block of Druid Hill Ave.
	Planned Activities	Activity-delivery costs associated with the creation of affordable housing for sale to LMI persons.
35	Project Name	DRUID HEIGHTS CDC/YOUTH
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$37,500

	Description	Provide after school academic tutoring and homework assistance in reading, math and writing. Additionally, conduct an 8-week summer educational and cultural enrichment camp for low- to moderate-income area youth. HUD Matrix Code:05D/Youth Services Eligibility: 570.208(a)(2)/Low Mod Limited Clientele
	Target Date	8/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	65 LMI Youth
	Location Description	2140 McCulloh Street, Baltimore, Maryland 21217
	Planned Activities	Provide after school academic tutoring and homework assistance in reading, math and writing. Additionally, conduct an 8-week summer educational and cultural enrichment camp for low- to moderate-income area youth.
36	Project Name	DRUID HEIGHTS CDC/EMPLOYMENT TRAINING
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$37,500

	Description	Provide ex-offenders with support services to assist them in returning to the Druid Heights, Upton. Sandtown-Winchester, Harlem Park, Reservoir and Penn-North communities by partnering with a network of social service providers that will assist ex-offenders in securing employment, job training, life skills, substance abuse treatment, counseling and educational assistance. HUD Matrix Code:05H/Employment Training Eligibility: 570.208(a)(2)/Low Mod Income Limited Clientele
	Target Date	8/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	35 LMI Ex-Offenders
	Location Description	2140 McCulloh Street, Baltimore, Maryland 21217
	Planned Activities	Ex-offenders will be assisted to re-enter the work force and integrate back into mainstream society.
37	Project Name	DRUID HEIGHTS CDC/REHAB. ADMIN
	Target Area	City Wide
	Goals Supported	Rehabilitation and/or Creation of Homeowner Units
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$50,000

	Description	Staff costs associated with the rehabilitation of two (2) properties for sale to low-moderate-income households. HUD Matrix Code: 14H/Rehabilitation Administration. Eligibility: 570.208(a)(3) - Low Mod Housing
	Target Date	8/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	2 Units
	Location Description	2207 and 2209 Druid Hill Avenue, Baltimore, Maryland 21217
	Planned Activities	Staff costs associated with the rehabilitation of two (2) properties for sale to low-moderate-income households.
38	Project Name	EPISCOPAL DIOCESE OF MD/PUBLIC SERVICES - GENERAL
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$42,000
	Description	Funds to support staff costs of the Guardian Angel food pantry. HUD Matrix Code: 05Z/Public Services (General) Eligibility: 570.208 (a)(2) Low Mod Income Limited Clientele

	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	70 LMI households
	Location Description	335 W. 27th Street, Baltimore MD 21211
	Planned Activities	Funds to support staff costs of the Guardian Angel food pantry. Services also include referrals to other services, assistance with birth certificates and ID, and a clothing closet.
39	Project Name	FAIR HOUSING ACTION CENTER (fka BNI) / FAIR HOUSING ACTIVITIES
	Target Area	City Wide
	Goals Supported	Implement Fair Housing Practices
	Needs Addressed	Fair Housing
	Funding	CDBG: \$120,000
	Description	Funds will be used to provide fair housing information and advocacy services to tenants and homebuyers. HUD Matrix Code - 21D Fair Housing Activities
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	250 households

	Location Description	c/o MCRC 2209 Maryland Avenue, Baltimore, MD 21218
	Planned Activities	Funds will be used to provide fair housing information and advocacy services.
40	Project Name	FAMILY LEAGUE/PUBLIC SERVICES (YOUTH)
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$300,000 Gen Funds: \$6.471,375
	Description	Funds to support the Baltimore's Community Schools and Out of School Time programs. The Out-of-School Time (OST) program provides STEM, art, and academic supports to students through 12th grade during the after-school hours. CDBG funds will subsidize the operations of three of the 60 Baltimore Community Schools. HUD Matrix Code: 05D/Public Services (Youth)Eligibility: 570.208(a)(2) Low Mod Income Limited Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	290 LMI Youth

	Location Description	701 Rappolla Street, Baltimore, Maryland, 31 S. Schroeder Street, Baltimore, Maryland 21223, 2501 Frederick Avenue, Baltimore, Maryland 21223
	Planned Activities	Funds to support the Baltimore's Community Schools and Out of School Time programs. The Out-of-School Time (OST) program provides STEM, art, and academic supports to students through 12th grade during the after-school hours. CDBG funds will subsidize the operations of three of the 60 Baltimore Community Schools.
41	Project Name	FAMILY TREE/PUBLIC SERVICES (GENERAL)
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$34,850
	Description	Funds to implement the family Clearinghouse Parenting for Success initiative. The program offers centralized service brokering, case management services and emergency telephone access through a 24-hour, toll free Parent Helpline. The call line provides immediate responses to questions, concerns, referral needs, support and crisis counseling. HUD Matrix Code: 05/Public Services (General)Eligibility: 570.208 (a)(2) Low Mod Income Limited Clientele

	Target Date	12/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	360 LMI Households
	Location Description	2108 N. Charles Street, Baltimore, Maryland 21218
	Planned Activities	"Parenting for Success" initiative. The program provides parent education classes, family management workshops, weekly parent support groups and crisis intervention.
42	Project Name	FRANCISCAN CENTER/GENERAL PUBLIC SERVICE
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$100,000 Public/Private Contributions: \$188,884
	Description	Funds will support operations at the Franciscan Center including its food, eviction prevention, health and transportation services. \$60,000 will be utilized for COVID-19 Response Activities. Matrix Code 05Z, Eligibility: LMI clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	6,000 LMI Households.

	Location Description	101 W. 23rd Street, Baltimore, Maryland 21218
	Planned Activities	Funds will support operations at the Franciscan Center including its food, eviction prevention, health and transportation services.
43	Project Name	GARWYN OAKS UNITED NEIGHBORS/PUBLIC INFO
	Target Area	City Wide
	Goals Supported	Oversight, Planning of Formula Funds & Section 108
	Needs Addressed	Planning and Administration
	Funding	CDBG: \$38,000
	Description	Provides information and other resources to area residents regarding community development and other activities. HUD Matrix Code: 21C/Public Information
	Target Date	7/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	1700 households
	Location Description	2300 Garrison Boulevard - Suite 140
	Planned Activities	Provide information and other resources to area residents regarding community development and other activities.
44	Project Name	GARWYN OAKS UNITED NEIGHBORS/HOUSING COUNSELING

	Target Area	City Wide
	Goals Supported	Strengthen Homeownership Markets.
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$26,290
	Description	Provide one-on-one pre-purchase and post purchase counseling, technical assistance to prospective homebuyers for home improvements and property maintenance, and individual counseling and technical assistance to households at risk of foreclosure. HUD Matrix Code: 05U/ Housing Counseling Eligibility:570.208(a)(2)/Low Mod Income Limited Clientele
	Target Date	7/1/2021
	Estimate the number and type of families that will benefit from the proposed activities	252 LMI Persons
	Location Description	2300 Garrison Boulevard - Suite 140, Baltimore, Maryland 21216
	Planned Activities	Provide one-on-one pre-purchase, post purchase, technical assistance to prospective homebuyers for home improvements and property maintenance and provide individual counseling and technical assistance to households at risk of foreclosure.
45	Project Name	GARWYN OAKS UNITED NEIGHBORS/ADMIN

	Target Area	City Wide
	Goals Supported	Oversight, Planning of Formula Funds & Section 108
	Needs Addressed	Planning and Administration
	Funding	CDBG: \$25,710
	Description	General management, oversight and coordination of CDBG funded activities. HUD Matrix Code: 21A/General Program Administration
	Target Date	7/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	2300 Garrison Boulevard, Suite 140, Baltimore, Maryland 21216
	Planned Activities	General management, oversight and coordination of CDBG funded activities.
46	Project Name	GOVANS ECUMENICAL DEVELOPMENT CORPORATION/MENTAL HEALTH SERVICES
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty Services to Non-Homeless Special Needs Population Preventive & Emergency Services to the Homeless

	Funding	CDBG: \$60,000 Public/Private Contributions: \$135,000 STATE FUNDS: \$200,604
	Description	General management and oversight of various public services at five housing facilities. HUD Matrix Code: 05O/Mental Health Services. Eligibility: 24 CFR 570.208(a)(1) Low-mod income area.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	500 low-mod income persons will be helped.
	Location Description	1010 E. 33rd Street, Baltimore, Maryland 21218
	Planned Activities	Provision of programs that provide various services including food, emergency funds to prevent evictions and utility shut-offs, assistance with job search activities, assistance with medical and mental health case management, and other needs at its five locations.
47	Project Name	GREATER BALTIMORE COMMUNITY HOUSING RESOURCE BOARD/FAIR HOUSING
	Target Area	City Wide
	Goals Supported	Implement Fair Housing Practices
	Needs Addressed	Fair Housing
	Funding	CDBG: \$30,000

	Description	Provide fair housing services designed to further the fair housing objectives of the Fair Housing Act by educating the public on the range of housing opportunities available to them without regard to race, color, religion, sex, national origin, familial status or disability; and conduct mortgage discrimination studies, distribute Fair Housing information and advocacy, and broadcast radio and TV programming to advance Fair Housing in Baltimore City. HUD Matrix Code: 21D/Fair Housing Activities. Eligibility: 570.208(a)(1)/Low-Mod Areas
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	30,000 persons
	Location Description	P.O. Box 66180, Baltimore, Maryland 21239
	Planned Activities	Provide fair housing services designed to further the fair housing objectives of the Fair Housing Act by educating the public on the range of housing opportunities available to them without regard to race, color, religion, sex, national origin, familial status or disability.
48	Project Name	GREATER BAYBROOK ALLIANCE/ED/TA
	Target Area	Low Moderate-Income Areas
	Goals Supported	Social, Economic & Community Development Services

	Needs Addressed	Neighborhood Revival
	Funding	CDBG: \$13,740
	Description	TA will be provided to retain existing businesses, reduce the commercial vacancy rate, create a stronger commercial real estate market and business district, and attract new businesses. HUD Matrix Code: 18B/ED/TA. Eligibility: 570.203(c)/Low Mod Area
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	3 commercial lots or businesses
	Location Description	301 E. Patapsco Avenue, Baltimore, Maryland 21225
	Planned Activities	TA will be provided to retain existing businesses, reduce the commercial vacancy rate, create a stronger commercial real estate market and business district, and attract new businesses.
49	Project Name	GREATER BAYBROOK ALLIANCE – PUBLIC INFO
	Target Area	Low Moderate-Income Areas
	Goals Supported	Oversight, Planning of Formula Funds & Section 108
	Needs Addressed	Planning and Administration
	Funding	CDBG: \$38,774

	Description	Funds will be used to publicize various programs available to residents of the community and recruit interested volunteers and leaders. HUD Matrix Code: 21C/Public Information. 570.200 (g) Low/Mod Income Area
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	301 East Patapsco Avenue, Baltimore MD 21225
	Planned Activities	Funds will be used to publicize various programs available to residents of the community and recruit interested volunteers and leaders.
50	Project Name	GREATER BAYBROOK ALLIANCE – ADMIN
	Target Area	Low Moderate-Income Areas
	Goals Supported	Oversight, Planning of Formula Funds & Section 108
	Needs Addressed	Planning and Administration
	Funding	CDBG: \$32,485 Public/Private Contributions: \$75,000 STATE - Capital Improvements: \$1,975,000 STATE FUNDS: \$100,000
	Description	General management, oversight and coordination of CDBG funded activities. HUD Matrix Code: 21A/ General Program Admin

	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	301 East Patapsco Avenue, Baltimore MD 21225
	Planned Activities	General management, oversight and coordination of CDBG funded activities.
51	Project Name	GREEN & HEALTHY HOMES INITIATIVE
	Target Area	City Wide
	Goals Supported	Create Lead and Asthma Free Housing
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$185,400
	Description	Staff costs to oversee the Green and Healthy Homes Program. The primary focus of the program is to reduce lead hazards and prevent childhood poisoning in homes with pregnant women and children under the age of 6 in specific zip codes. Services may also be provided in other areas of the city to families and children who have been diagnosed with elevated blood lead levels. Relocation assistance may also be provided to families to move them from lead hazard housing to certified lead-free housing. HUD Matrix Code: 14I/Lead Based/Lead Hazard Test/Abate Eligibility: 570.208(b)(2) Slum Blight Spot

	Target Date	8/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	200 households will receive information, remediation and/or relocation.
	Location Description	2714 Hudson Street, Baltimore, Maryland 21224
	Planned Activities	Staff and program costs to oversee the Green and Healthy Homes Program.
52	Project Name	GROW HOME INITIATIVE/PLANNING
	Target Area	City Wide
	Goals Supported	Planning
	Needs Addressed	Planning & Admin
	Funding	CDBG: \$85,000 Public/Private Contributions: \$176,230
	Description	Staff costs associated with planning for community & economic development by improving under-used parks in south & southwest Baltimore. HUD Matrix Code: 20/Planning. Eligibility: 570.208(a)(1) - Area Benefit Activities
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	12 S Conkling St, Baltimore, MD 21224

	Planned Activities	Staff costs associated with planning for community & economic development by improving under-used parks in south & southwest Baltimore. Seven (7) parks will be under consideration for park beautification, community revitalization, and local employment, as well as community capacity building in surrounding neighborhoods.
53	Project Name	HABITAT FOR HUMANITY OF THE CHESAPEAKE/REHAB. ADMIN
	Target Area	City Wide
	Goals Supported	Rehabilitation and/or Creation of Homeowner Units
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$265,000 Public/Private Contributions: \$620,000
	Description	Staff costs associated with the rehabilitation of properties in the Woodbourne/McCabe and Sandtown Winchester neighborhoods for sale to low- and moderate-income households. HUD Matrix Code: 14H/Rehabilitation Administration Eligibility: 570.208(a)(3)/Low Mod Income Housing
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	2 Units

	Location Description	
	Planned Activities	Activity-delivery costs associated with the rehabilitation of properties to create home ownership opportunities for low- and moderate-income families.
54	Project Name	HARBEL COMMUNITY ORGANIZATION/CRIME PREVENTION
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$47,400
	Description	Oversight of the Northeast Citizens Patrol (NECOP), a partnership between Harbel and the Northeast District Police to assist community efforts to prevent crime and bring safety and stability in the communities of Belair-Edison, Harford and Rosemont. HUD Matrix Code:05I/Crime Awareness/Prevention Eligibility: 570.208(a)(1)/Low Mod Area
	Target Date	8/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	30 households
	Location Description	5807 Harford Road, Baltimore, Maryland 21214

	Planned Activities	Community efforts to prevent crime and bring safety and stability in the communities of Belair-Edison, Harford and Rosemont.
55	Project Name	HARBEL COMMUNITY ORGANIZATION/HOUSING COUNSELING
	Target Area	City Wide
	Goals Supported	Assist LMI Households in Becoming Homeowners Strengthen Homeownership Markets.
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$37,600
	Description	Provide pre-purchase housing counseling, default and delinquency counseling, credit repair and other home ownership services to low- and moderate-income persons. HUD Matrix Code: 05U/Housing Counseling Eligibility: 570.208(a)(2)/Low Mod Income Limited Clientele
	Target Date	8/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	300 LMI Persons
	Location Description	5807 Harford Road, Baltimore, Maryland 21214

	Planned Activities	Provide pre-purchase housing counseling, default and delinquency counseling, credit repair and other home ownership services to low- and moderate-income persons.
56	Project Name	HISTORIC EAST BALTIMORE COMMUNITY ACTION COALITION/PUBLIC SERVICES (SUBSTANCE ABUSE)
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$28,000 Public/Private Contributions: \$457,000
	Description	Subsidize a portion of the operations of Dee's Place, a free 24-hour substance abuse recovery center. The center provides substance abuse recovery services and refers clients recovering from alcohol and drug addiction to individual counseling and Narcotics Anonymous and Alcoholic Anonymous meetings. HUD Matrix Code: 05F/Substance Abuse Services Eligibility: 570.208(a)(2)/Low Mod Income Limited Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	1000 persons

	Location Description	
	Planned Activities	Individuals seeking recovery from alcohol and drug addiction will be assisted with referrals to services to recover from alcohol and/or drug addiction.
57	Project Name	HISTORIC EAST BALTIMORE COMMUNITY ACTION COALITION/ADMIN
	Target Area	City Wide
	Goals Supported	Oversight, Planning of Formula Funds & Section 108
	Needs Addressed	Planning and Administration
	Funding	CDBG: \$7,000
	Description	General management, oversight and coordination of CDBG eligible activities. HUD Matrix Code: 21A/General Program Admin
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	1212 N. Wolfe Street, Baltimore, Maryland 21213
	Planned Activities	General management, oversight and coordination of CDBG eligible activities.
58	Project Name	HISTORIC EAST BALTIMORE COMMUNITY ACTION COALITION/REHAB ADMIN.
	Target Area	Low Moderate-Income Areas

	Goals Supported	Rehabilitation and/or Creation of Homeowner Units Assist Homeowners in Maintaining their Homes
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$45,000 STATE FUNDS: \$100,000
	Description	Funds will provide staff and operating support for the rehab of residential properties for existing and new low-income homeowners in the HEBCAC area. HUD Matrix Code: 14(H) Rehab Admin Eligibility: 570.208 (a)(3) Low/Mod Income Housing
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	10 units will be rehabbed for new homebuyers and owner-occupants.
	Location Description	1212 N. Wolfe Street, Baltimore, Maryland 21213
	Planned Activities	Funds will be used for rehab of properties in the HEBCAC area for existing and new low-income homeowners.
59	Project Name	HOME FREE USA/ HOUSING COUNSELING
	Target Area	City Wide
	Goals Supported	Assist LMI Households in Becoming Homeowners
	Needs Addressed	Affordable Housing Neighborhood Revival

	Funding	CDBG: \$75,000 State Funds: \$25,000 Public/Private Contributions: \$155,000
	Description	Funds will be used to support housing counseling services for low-income first-time home buyers. HUD Matrix Code: 05U/Housing Counseling Eligibility: 570.208 (a)(2) Low/Mod Limited Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	200 Households
	Location Description	765 Washington Blvd, Baltimore MD 21230
	Planned Activities	Funds will be used to support housing counseling services for 200 low-income first-time home buyers.
60	Project Name	I'M STILL STANDING COMMUNITY CORPORATION (ISSCC)/EMPLOYMENT TRAINING
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$100,000

	Description	Provide participants with employment training in fields of IT training, Cyber Security (A+, Network+, Security+ CCENT and CCNA) and Internet of Things; HVAC; Solar Power; Literacy Skills, Computer Skills, Customized Training and other training as needed (e.g. Amazon warehousing training). HUD Matrix Code: 05H/Employment Training Eligibility: 570.208(a)(2)/Low Mod Income Limited Clientele
	Target Date	6.30.2021
	Estimate the number and type of families that will benefit from the proposed activities	120 low/mod income students
	Location Description	424 South Pulaski Street, Baltimore, Maryland 21223
	Planned Activities	Provide participants with employment training in fields of IT training, Cyber Security (A+, Network+, Security+ CCENT and CCNA) and Internet of Things; HVAC; Solar Power; Literacy Skills, Computer Skills, Customized Training and other training as needed.
61	Project Name	INNOVATIVE HOUSING INSTITUTE/SUBSISTENCE PAYMENTS
	Target Area	City Wide
	Goals Supported	Housing for Non-Homeless Special Needs Populations
	Needs Addressed	Affordable Housing

	Funding	CDBG: \$75,000 Local Government: \$300,000
	Description	Oversight and implementation of the Enhanced Leasing Assistance Program (ELAP). CDBG funds are to provide one-time subsistence assistance grants to non-elderly persons with a disability and to assist disabled persons with relocation expenses. HUD Matrix Code: 05Q/Subsistence Payments Eligibility: 570.208(a)(2)/Low Mod Income Limited Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	90 LMI
	Location Description	22 Light Street, Suite 300, Baltimore, Maryland 21202
	Planned Activities	Assist disabled low- and moderate-income families through the Enhanced Leasing Assistance Program.
62	Project Name	INTERSECTION OF CHANGE/JUBILEE ARTS/PUBLIC SERVICE (GENERAL)
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty

	Funding	CDBG: \$40,000 State Funding: \$12,000 Local General Fund: \$125,000 Private Contributions: \$270,450
	Description	Funds to support a comprehensive arts program that provides classes and cultural opportunities to adults and children in the Sandtown-Winchester, Upton and surrounding communities. HUD Matrix Code:05/Public Services (General)Eligibility:570.208(a)(2)/Low Mod Income Limited Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	2500 LMI persons
	Location Description	1928 Pennsylvania Avenue, Baltimore, Maryland 21217
	Planned Activities	Comprehensive arts program that provides classes and cultural opportunities to adults and children.
63	Project Name	INTERSECTION OF CHANGE (MARTHA'S PLACE)
	Target Area	City Wide
	Goals Supported	Provide Housing for Homeless & At-Risk of Homeless Shelter & Serv. to Homeless Persons, Youth & Vets
	Needs Addressed	Services to Non-Homeless Special Needs Population

	Funding	CDBG: \$46,000 Private Contributions: \$185,296 Other (earned, endowment, etc.) Funds: 62,500
	Description	Operating costs associated with Martha's Place, a long-term supportive housing program for homeless women seeking rehabilitation services from drug and alcohol abuse. HUD Matrix Code: 03T/Operating Costs of Homeless/AIDS patients programs Eligibility: 570.208(a)(2)/Low Mod Limited Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	16 persons
	Location Description	
	Planned Activities	Provides shelter and a structured recovery program for homeless women with addictions.
64	Project Name	INTERSECTION OF CHANGE - STRENGTH TO LOVE/Employment Training
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty

	Funding	CDBG: \$35,000 State Funds: \$25,000 Local General Funds: 128,000 Private Contributions: \$241,500 Other (earned, endowment, etc.) Funds: \$55,000
	Description	Funds to operate an urban farm while providing employment training to ex-offenders returning to the community from incarceration. The farm includes 16 grow houses totaling 96,000 square feet that produce organic greens intended for local consumption, addresses community food dessert issues and offers employment to ex-offenders. HUD Matrix Code: 05H/Employment Training Eligibility: 570.208(a)(2)/Low Mod Income Limited Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	24 persons
	Location Description	1875 Lorman Street Baltimore, MD 21217
	Planned Activities	Funds to operate an urban farm while providing employment training to ex-offenders returning to the community from incarceration.
65	Project Name	JUBILEE BALTIMORE, INC./NON-RESIDENTIAL HISTORIC PRESERVATION
	Target Area	Low Moderate-Income Areas

	Goals Supported	Blight Elimination & Stabilization
	Needs Addressed	Neighborhood Revival
	Funding	CDBG: \$25,000 Other (earned, endowment, etc.) Funds: \$275,000
	Description	Funds for staff costs for pre-development work that will involve feasibility studies on several projects, including architectural, engineering, and market research work. HUD Matrix Code: 16B/Non-Residential Historic Preservation Eligibility: 570.208(b)(2) Slum Blight Spot
	Target Date	12/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	1 properties
	Location Description	13-21 E. North Avenue, Baltimore MD
	Planned Activities	Pre-development work that will involve feasibility studies on several projects, including architectural, engineering, and market research work of former Odell's building in Station North.
66	Project Name	JUBILEE BALTIMORE, INC. /REHAB. ADMIN
	Target Area	City Wide
	Goals Supported	Assist Homeowners in Maintaining their Homes
	Needs Addressed	Affordable Housing

	Funding	CDBG: \$25,000 Private Contributions: \$125,000
	Description	Staff costs associated with providing assistance to eight (8) low income residents of Greenmount West neighborhood. Homeowners will be assisted in facade improvements and home repair and counseled on how to access other funds for home improvements. HUD Matrix Code: 14H/Rehabilitation Administration Eligibility: 570.208(a)(3) Low Mod Housing
	Target Date	12/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	8 Households
	Location Description	25 East 20th Street, Baltimore, Maryland 21218
	Planned Activities	Assist eight (8) low income residents of Greenmount West neighborhood. Staff costs associated with providing assistance to eight (8) low income residents of Greenmount West neighborhood. Homeowners will be assisted in facade improvements and home repair and counseled on how to access other funds for home improvements.
67	Project Name	JULIE COMMUNITY CENTER/YOUTH
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services

	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$7,000 Private Contributions: \$20,000
	Description	Provide a variety of youth enrichment and educational activities in a safe and supportive environment. Conduct a summer program for five (5) weeks from the last week of June through July. Conduct the after-school program from September through June. HUD Matrix Code: 05D/Youth Services Eligibility: 570.208(a)(2)/Low Mod Income Limited Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	48 LMI Youth
	Location Description	100 S. Washington Street, Baltimore, Maryland 21231
	Planned Activities	Provide a variety of enrichment and educational activities in a safe and supportive environment. Conduct a summer program for five (5) weeks from the last week of June through July. Conduct the after-school program from September through June.
68	Project Name	JULIE COMMUNITY CENTER/PUBLIC SERVICE (HEALTH SERVICES)
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services

	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$20,000 Private Contributions: \$20,000
	Description	Provide case management, health education and blood pressure screenings and/or referrals to other health services through the Neighborhood Health Promoters program. HUD Matrix Code: 05M/Health Services Eligibility: 570.208(a)(2)/Low Mod Income Limited Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	280 LMI persons
	Location Description	100 S. Washington Street, Baltimore, Maryland 21231
	Planned Activities	Provide case management, health education and blood pressure screenings and/or referrals to other health services through the Neighborhood Health Promoters program.
69	Project Name	JULIE COMMUNITY CENTER/EMPLOYMENT TRAINING
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$12,000 Private Contributions: \$4,200

	Description	Provide adult education services to low- and moderate-income persons. Adult education classes will include pre-GED, GED and post-GED instructions as well as workforce readiness and other employment training. HUD Matrix Code: 05H/Employment Training Eligibility: 570.208(a)(2)/Low Mod Income Limited Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	10 LMI Adults
	Location Description	100 S. Washington Street, Baltimore, Maryland 21231
	Planned Activities	Provide adult education services to low- and moderate-income persons. Adult education classes will include pre-GED, GED and post-GED instructions as well as workforce readiness and other employment trainings.
70	Project Name	JULIE COMMUNITY CENTER/PUBLIC SERVICES (GENERAL)
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$10,000 Other (earned, endowment, etc.) Funds: \$5,400

	Description	Assist low- and moderate-income persons access social services or provide emergency assistance by supporting local food pantries and provide referrals to food, clothing, utilities, jobs and housing assistance. HUD Matrix Code: 05 Public Services (General)Eligibility: 570.208(a)(2)/Low Mod Income Limited Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	140 LMI persons
	Location Description	100 S. Washington Street, Baltimore, Maryland 21231
	Planned Activities	Assist low- and moderate-income persons access social services or provide emergency assistance by supporting local food pantries and provide referrals to food, clothing, utilities, jobs and housing assistance.
71	Project Name	LATINO ECONOMIC DEVELOPMENT CORPORATION/HOUSING COUNSELING
	Target Area	City Wide
	Goals Supported	Strengthen Homeownership Markets.
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$60,000 Other Federal Funds: \$35,000

	Description	Funds will be used to provide housing counseling, financial education, credit management and foreclosure assistance to low-mod income households. HUD Matrix Code: 05U. Eligibility: 570.208(a)(2) Low-Mod Income Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	160 low-mod income households
	Location Description	10 E. North Avenue, Baltimore, Maryland 21202
	Planned Activities	160 Low-mod income households will participate in housing counseling and credit building financial services, in Spanish.
72	Project Name	LATINO ECONOMIC DEVELOPMENT CORPORATION/MICRO ENTERPRISE ASST.
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$100,000 Public/Private Contributions: \$249,965

	Description	Funds will be used for staff costs for oversight of the Baltimore Small Business Lending program. The goal is to provide micro-loans, technical assistance and business planning services to small, not yet bankable businesses owned by low- to moderate-income people. HUD Matrix Code: 18C/Micro Enterprise Assistance Eligibility: 570.208(a)(2) Low Mod Limited Clientele
	Target Date	1/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	20 Aspiring Business Owners
	Location Description	10 E. North Avenue, Baltimore, Maryland 21202
	Planned Activities	Staff costs for oversight of micro-loans. Businesses owners will be provided technical assistance and business planning.
73	Project Name	LEARNING IS FOR TOMORROW/EMPLOYMENT TRAINING
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$63,370 State Funding: \$300,000 Local Government Funds: \$10,000 Private Contributions: \$80,000

	Description	Program offers personalized, participatory and comprehensive literacy and support services to low- and moderate-income persons. Program curriculum includes literacy, math, life skills, tutoring and computer labs. HUD Matrix Code: 05H/Employment Training Eligibility: 570.208(a)(2) Low Mod Income Limited Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	90 LMI Persons
	Location Description	901 N. Milton Avenue, Baltimore, Maryland 21205
	Planned Activities	Program offers personalized, participatory and comprehensive literacy and support services to low- and moderate-income persons.
74	Project Name	LIBERTY'S PROMISE/YOUTH SERVICES
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$75,000 Private Contributions: \$67,070

	Description	Provide low- and moderate-income immigrant or refugee youth with an after school and civic engagement program - Civics and Citizenship program, a similar program in Spanish and a paid programming internship program. The programs will be conducted at Patterson and Benjamin Franklin High Schools in Baltimore City. HUD Matrix Code: 05D/Youth Services. Eligibility: 570.208(a)(2)/Low Mod Income Limited Clientele
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	50 Youth
	Location Description	1201 Cambria Street, Baltimore, Maryland 21225
	Planned Activities	Provide low- and moderate-income immigrant or refugee youth with an after school and civic engagement program Civics and Citizenship program, a similar program in Spanish and a paid programming internship program. The programs will be conducted at Patterson and Benjamin Franklin High Schools in Baltimore City.
75	Project Name	LIVING CLASSROOMS/CLEANING & BOARDING
	Target Area	City Wide
	Goals Supported	Code Enforcement
	Needs Addressed	Neighborhood Revival

	Funding	CDBG: \$450,000 Other Federal Funds: \$1,199,985
	Description	Funds for oversight of the Project SERVE Program. The program hires low- to moderate-income residents to clean and occasionally board publicly and privately-owned vacant properties as instructed by the City Department of Public Works, Bureau of Solid Waste. HUD Matrix Code:15/Code Enforcement Eligibility: 570.208(a)(1)/Low Mod Area
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	4,000 vacant properties will be cleaned and/or boarded. The program will also be a training platform whereby 20 LMI persons are taught job skills to assist them become gainfully employed.
	Location Description	802 S Caroline St., Baltimore, MD 21231
	Planned Activities	Funds for oversight of the Project SERVE Program. The program hires low- to moderate-income residents to clean and occasionally board publicly and privately-owned vacant properties as instructed by the City's Department of Public Works, Bureau of Solid Waste.
76	Project Name	LIVING CLASSROOMS/ADULT RESOURCE CENTER/EMPLOYMENT TRAINING
	Target Area	Low Moderate-Income Areas
	Goals Supported	Social, Economic & Community Development Services

	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$125,000 Other Federal Funds: \$75,000 Private Contributions: \$35,000
	Description	Funds to provide workforce development services to 40 low- and moderate-income adults who are residents of public housing developments. HUD Matrix Code: 05H/Employment Training Eligibility: 570.208(a)(2)/Low Mod Income Limited Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	75 adults
	Location Description	103 S. Caroline St, Baltimore, MD 21213
	Planned Activities	The Foundations Adult Resource Center will provide 75adults residing in public housing with work readiness, industry certification, case management support, career coaching, and career readiness workshops
77	Project Name	LIVING CLASSROOMS/POWERHOUSE/YOUTH
	Target Area	Low Moderate-Income Areas
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty

Funding	CDBG: \$150,000 Private Contributions: \$336,000
Description	Funds to provide free after school, evening and summer programming that supports in-school learning by aligning its academic enrichment curricula and cultural arts education programs with the Baltimore City School curriculum and objectives. Services will be provided to low- to moderate-income youth who reside within the Perkins Homes public housing development. HUD Matrix Code: 05D/Youth Services Eligibility: 570.208(a)(2)/Low Mod Income Limited Clientele
Target Date	6/30/2021
Estimate the number and type of families that will benefit from the proposed activities	100 Youth
Location Description	802 Caroline Street, Baltimore, Maryland 21231
Planned Activities	Provide free after school, evening and summer programming that supports in-school learning by aligning its academic enrichment curricula and cultural arts education programs with the Baltimore City School curriculum and objectives. Services will be provided to low- to moderate-income youth who reside within the Perkins Homes public housing development.

78	Project Name	MARYLAND LEGAL AID/LEGAL SERVICES
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Neighborhood Revival
	Funding	CDBG: \$75,000 Other federal Funds: \$220,000 Private Contributions: \$835,643
	Description	Funds will be used to support legal services and representation for low-income renters. HUD Matrix Code: 05c/Legal Services Eligibility: 570.208(a)(2) Low/Mod Income Limited Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	2,770 Persons
	Location Description	500 E. Lexington Street, Baltimore, Maryland 21202
	Planned Activities	Funds will be used to support legal services and representation for low-income renters.
79	Project Name	MARYLAND NEW DIRECTIONS/EMPLOYMENT TRAINING
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty

Funding	CDBG: \$150,000 Public/Private Contributions: \$416,500
Description	Staff costs to operate the employment preparation program that will provide no-cost comprehensive career counseling, employment readiness training, job coaching, computer literacy training, barrier management, job placement and post-employment support to assist unemployed and underemployed low- and moderate-income Baltimore residents reach financial independence. HUD Matrix Code: 05H/Employment Training Eligibility: 570.208(a)(2)/Low Mod Income Limited Clientele
Target Date	6/30/2021
Estimate the number and type of families that will benefit from the proposed activities	285 LMI Persons
Location Description	2700 N. Charles Street, Suite 200, Baltimore, Maryland 21218

	Planned Activities	An employment preparation program that will provide no-cost comprehensive career counseling, employment readiness training, job coaching, computer literacy training, barrier management, job placement and post-employment support to assist unemployed and underemployed low- and moderate-income Baltimore residents reach financial independence by preparing them for jobs that will provide a living wage and future promotional opportunities.
80	Project Name	MARYLAND VOLUNTEER LAWYERS SERVICES/LEGAL SERVICES
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$50,000 Other federal Funds: \$200,000 Private Contributions: \$193,144
	Description	Funds will be used to support legal services and representation for low-income renters. HUD Matrix Code: 05c/Legal Services Eligibility: 570.208(a)(2) Low/Mod Income Limited Clientele
	Target Date	6/30/2021

	Estimate the number and type of families that will benefit from the proposed activities	1,000 Persons
	Location Description	201 N Charles St #1400, Baltimore, MD 21201
	Planned Activities	Funds will be used to support legal services and representation for low-income renters.
81	Project Name	MORGAN STATE/INSTITUTE FOR URBAN RESEARCH/PLANNING
	Target Area	City Wide
	Goals Supported	Oversight, Planning of Formula Funds & Section 108
	Needs Addressed	Planning and Administration
	Funding	CDBG: \$60,000

Description	CDBG funds to cover staff costs related to data gathering, studies, analysis, research support, the preparation of special reports, neighborhood profiles and the dissemination of information that will assist two (2) neighborhoods in Baltimore City expand their community outreach and development efforts. The overall goal of the Special Project for Neighborhoods is to provide a broad range of technical assistance, research support and information dissemination. Additionally, IUR will conduct two (2) seminar/educational workshops covering issues that will assist in community and economic development activities including, but not limited to, home ownership programs, sources of grant funding, youth development initiatives, and census data collection and use. HUD Matrix Code: 20/Planning. Eligibility: 570.208 (a)(1) Low Mod Income Area.
Target Date	3/1/2021
Estimate the number and type of families that will benefit from the proposed activities	2 community-based organizations
Location Description	1700 E. Coldspring Lane, Montebello D-212, Baltimore, Maryland 21251

	Planned Activities	Data gathering, studies, analysis, research support, the preparation of special reports, neighborhood profiles and the dissemination of information that will assist neighborhoods in Baltimore City expand their community outreach and development efforts. The IUR will produce special reports for two (2) Baltimore neighborhoods. The overall goal of the Special Project for Neighborhoods is to provide a broad range of technical assistance, research support and information dissemination. Additionally, IUR will conduct seminar/educational forums covering issues that will assist in community and economic development activities including, but not limited to, homeownership programs, sources of grant funding, youth development initiatives, and census data collection and use.
82	Project Name	NEIGHBORHOOD DESIGN CENTER/PLANNING
	Target Area	City Wide Low Moderate-Income Areas
	Goals Supported	Oversight, Planning of Formula Funds & Section 108
	Needs Addressed	Planning and Administration
	Funding	CDBG: \$200,000 Public/Private Contributions: \$13,000

	Description	Provide pro-bono community design, planning and technical assistance to support community development projects in low- and moderate-income areas of Baltimore City, including outreach presentations. Also, work with community associations and community development corporations in developing neighborhood master plans to guide redevelopment to address vacant land and abandoned housing, community safety, business and art districts improvements and block improvement projects. HUD Matrix Code: 20/Planning. Eligibility: 570.208 (a)(1) Low Mod Income Area
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	40 neighborhood-based organizations
	Location Description	120 W. North Avenue, Suite 306, Baltimore, Maryland 21201
	Planned Activities	Assist with community-wide strategic planning and concept designs.
83	Project Name	NEIGHBORHOOD HOUSING SERVICES/ADMIN
	Target Area	City Wide
	Goals Supported	Oversight, Planning of Formula Funds & Section 108
	Needs Addressed	Planning and Administration

	Funding	CDBG: \$75,000 Private Funds: \$9,104,750
	Description	General management, oversight and coordination of CDBG funded activities. HUD Matrix Code: 21A/General Program Admin. Eligibility: 570.208 (a)(2) Low Mod Income clientele.
	Target Date	8/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	25 E. 20th Street, Suite 170, Baltimore, Maryland 21218
	Planned Activities	General management, oversight and coordination of CDBG funded activities.
84	Project Name	NEIGHBORHOOD HOUSING SERVICES/HOUSING COUNSELING
	Target Area	City Wide
	Goals Supported	Assist LMI Households in Becoming Homeowners
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$75,000 Other Federal Funds: \$22,000

	Description	Counseling services available to low- and moderate-income persons regarding financial planning, pre-purchase, default, foreclosure prevention/delinquency counseling and other aspects of home ownership. HUD Matrix Code: 05U/Housing Counseling Eligibility: 570.208 (a)(2) Low Mod Income Limited Clientele
	Target Date	8/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	500 LMI Persons
	Location Description	25 E. 20th Street, Suite 170, Baltimore, Maryland 21218
	Planned Activities	Counseling services available to low- and moderate-income persons regarding aspects of home ownership and foreclosure prevention counseling.
85	Project Name	NEIGHBORHOOD HOUSING SERVICES/REHAB ADMIN
	Target Area	City Wide
	Goals Supported	Assist Homeowners in Maintaining their Homes
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$250,000 State Funds: \$1,001,00

	Description	Activity-delivery costs to provide rehabilitation estimates, financing, construction monitoring, rehab loan packaging, and a facade loan program. Funds will also support administration of the Revolving Loan fund. HUD Matrix Code: 14H/Rehab Admin. Eligibility: 570.208 (a) (3) Low Mod Housing
	Target Date	8/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	87 LMI Homeowners
	Location Description	25 E. 20th Street, Suite 170, Baltimore, Maryland 21218
	Planned Activities	Rehabilitation estimates, financing construction monitoring, rehab loan packaging, purchase and facade improvements.
86	Project Name	NEIGHBORHOOD HOUSING SERVICES/PUBLIC INFO
	Target Area	City Wide
	Goals Supported	Oversight, Planning of Formula Funds & Section 108
	Needs Addressed	Planning and Administration
	Funding	CDBG: \$25,000 Local Government: \$75,000
	Description	Provides information to the community regarding services, resources and other activities. HUD Matrix Code: 21C/Public Information. Eligibility: 570.208 (1)(2) Low Mod Income Clientele

	Target Date	8/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	1000 households
	Location Description	25 E. 20th Street, Suite 170, Baltimore, Maryland 21218
	Planned Activities	Provides information to the community regarding services, resources and other activities.
87	Project Name	NEIGHBORHOOD HOUSING SERVICES/RLF
	Target Area	City Wide
	Goals Supported	Assist Homeowners in Maintaining their Homes
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$400,000
	Description	Revolving Loan Fund - Program income generated from existing loans funded with CDBG will be used to leverage additional resources provided by local financial institutions to assist families with the purchase and/or rehabilitation of properties for home ownership. Anticipated program income is (\$400,000). HUD Matrix Code: 14A/Rehab: Single Unit Residential Eligibility: 570.208(a)(3) Low Mod Housing
	Target Date	8/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 20 Homeowners

	Location Description	25 E. 20th Street, Suite 170, Baltimore, Maryland 21218
	Planned Activities	Funds will be used to leverage resources provided by financial institutions to assist families with rehabilitation of owner-occupied properties or rehabilitation for homeownership.
88	Project Name	PARK HEIGHTS RENAISSANCE/HOUSING COUNSELING
	Target Area	City Wide
	Goals Supported	Strengthen Homeownership Markets
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$45,000 State Funds: \$30,000
	Description	Provide comprehensive housing counseling services including one-on-one pre-purchase home ownership counseling, default and delinquency resolution counseling to low-to moderate-income persons. HUD Matrix Code: 05U/Housing Counseling Eligibility: 570.208(a)(2)/Low Mod Income Limited Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	240 LMI Persons
	Location Description	3939 Reisterstown Road, Baltimore, Maryland 21215

	Planned Activities	Housing Counseling services available to low- and moderate-income persons.
89	Project Name	PARK HEIGHTS RENAISSANCE/REHAB ADMIN
	Target Area	City Wide
	Goals Supported	Assist Homeowners in Maintaining their Homes
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$42,650 Private Contributions: \$252,500 Local Government: \$75,000
	Description	Staff costs to oversee a Rehabilitation Deferred Loan (RDL) program. Under this program, a total of four (4) lows- to moderate income homeowners in the Park Heights neighborhood will be provided rehab loans for renovations to their properties. Staff will assist homeowners with design, cost estimates, contractor selection, financial and construction management. HUD Matrix Code: 14H/Rehab. Admin. Eligibility: 570.208(a)(3)/Low Mod Housing
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	4 Homeowners
	Location Description	3939 Reisterstown Road, Baltimore, Maryland 21215

	Planned Activities	Assist homeowners with design, cost estimates, contractor selection, financial and construction management.
90	Project Name	PARKS AND PEOPLE FOUNDATION/EMPLOYMENT TRAINING/BRANCHES
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$75,000 Private Contributions: \$125,000 Other Fed Funds: \$73,000
	Description	Funds will support the operating costs of a program to provide training, education and employment to youth, ages 14-20 to maintaining public parks, build green spaces and learn about the environment. HUD Matrix Code: 05H/Employment Training Eligibility: 570.208(a)(2) Low Mod Income Limited Clientele
	Target Date	1/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	35 LMI youth
	Location Description	2100 Liberty Heights Avenue, Baltimore, Maryland 21217

	Planned Activities	Provide training, education and employment opportunities to youth.
91	Project Name	PARKS AND PEOPLE FOUNDATION/CHILD CARE SERVICES/SUPER KIDS CAMP
	Target Area	Low Moderate-Income Areas
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$22,000 STATE FUNDS: \$351,808
	Description	Operate a 5-week summer day camp for low- to moderate-income kids enrolled in the Baltimore Public School System. The camp will provide academic reading and math components during the morning and literacy, cultural, artistic and scientific experience activities in the visual arts, language arts, music, environmental education, sailing and the natural sciences in the afternoon. HUD Matrix Code:05L - Child Care Services Eligibility:570.208(a)(2)-Low Mod Income Limited Clientele
	Target Date	8/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	500 Youth

	Location Description	2100 Liberty Heights Avenue, Baltimore, Maryland 21217
	Planned Activities	A summer academic enrichment program for LMI children.
92	Project Name	PARKS AND PEOPLE FOUNDATION/CHILD CARE SERVICES/CORE PARKS IMPROVEMENT/REHABILITATION NEIGHBORHOOD FACILITIES
	Target Area	Low Moderate-Income Areas
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Neighborhood Revitalization
	Funding	CDBG: \$75,000 STATE FUNDS: \$90,000 Private Funds: \$105,000
	Description	Need text. HUD Matrix Code: 03E – Neighborhood Facilities Rehabilitation. Eligibility: 570.201(C)-Low Mod Income Area
	Target Date	8/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	3 parks
	Location Description	2100 Liberty Heights Avenue, Baltimore, Maryland 21217. Parks are at: 1800-1820 West Saratoga Street, 2100-2138 Herbert Street, and tbd.

	Planned Activities	Need text.
93	Project Name	PASS IT ON/CHILD CARE SERVICES/Youth Program
	Target Area	Low Moderate-Income Areas
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$42,000 Private Funds: \$150,600 Other (earned, etc.): \$35,234
	Description	Operate an after-school STEAM program for Harlem Park elementary & middle school students. The Project's objectives are to demonstrably improve students' technology skills, and to encourage the pursuit of STE(A)M-related educational and career pathways. HUD Matrix Code: 05D - Youth Services Eligibility: 570.208(a)(2)-Low Mod Income Limited Clientele
	Target Date	8/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	60 Youth
	Location Description	1401 W. Lafayette Street, Baltimore, Maryland 21217
	Planned Activities	Operate an after-school STEAM program for Harlem Park elementary & middle school students.

94	Project Name	PEOPLE ENCOURAGING PEOPLE/REHAB FOR RENTAL
	Target Area	City Wide
	Goals Supported	Housing for Non-Homeless Special Needs Populations
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$80,000 Private funds: \$48,234
	Description	Funds will cover a portion of staff costs associated with the rehabilitation and development of properties to create rental housing opportunities for non-elderly persons with disabilities and for the homeless. HUD Matrix Code: 14H/Rehabilitation Admin. Eligibility: 570:208(a)(3) Low Mod Housing
	Target Date	8/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	3 Units rehabbed.
	Location Description	22 S. Howard Street, CU1, Baltimore MD, 21201
	Planned Activities	Rehabilitation and development of properties to create rental housing opportunities for non-elderly persons with disabilities and for the homeless. Activities include rehab admin of 3 currently owned units.
95	Project Name	PIGTOWN MAIN STREET, INC./PUBLIC SERVICES (GENERAL)

Target Area	City Wide
Goals Supported	Social, Economic & Community Development Services
Needs Addressed	Neighborhood Revival
Funding	CDBG: \$15,000 Private Contributions: \$50,000
Description	CDBG funds to promote economic opportunities to Washington Village/Pigtown residents by assisting locally owned small business, creating jobs for local residents, enhancing public safety along the commercial border, investing in landscaping, and organizing community events. HUD Matrix Code:05/Public Services (General)Eligibility: 570.208(a)(1)- Low Mod income Area
Target Date	6/30/2021
Estimate the number and type of families that will benefit from the proposed activities	2600 LMI Persons
Location Description	763 Washington Blvd., Baltimore, Maryland 21230
Planned Activities	Eliminate common community blight, such as graffiti, illegal dumping and tall grass/weeds by registering, reporting and tracking incidents through the Baltimore City 311 service. Assist with greening, landscaping, and streetscape improvements to revitalize the neighborhood and attract businesses and residents.

96	Project Name	PIGTOWN MAIN STREET, INC./ED/TA
	Target Area	Low Moderate-Income Areas
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Neighborhood Revival
	Funding	CDBG: \$60,000 State Government: \$115,000 Private Contributions: \$40,000
	Description	Provide one-on-one technical assistance and advice to locally owned small businesses. TA will be provided to retain existing businesses, reduce the commercial vacancy rate, create a stronger commercial real estate market and business district, and attract new businesses. HUD Matrix Code: 18B: ED/ Technical Assistance. Eligibility: 570.208(a)(1)- Low Mod Income Area
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	40 Businesses
	Location Description	763 Washington Blvd., Baltimore, Maryland 21230

	Planned Activities	Provide one-on-one technical assistance and advice to locally owned small businesses. TA will be provided to retain existing businesses, reduce the commercial vacancy rate, create a stronger commercial real estate market and business district, and attract new businesses.
97	Project Name	PIVOT/EMPLOYMENT TRAINING
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$70,000 State Funds: \$113,000 Private Contributions: \$ 25,000 Other (earned, endowed, etc.): \$30,000
	Description	Funds to provide education, training and placement program for employed women who are re-entering society after incarceration. HUD Matrix Code: 05H/Employment Training Eligibility: 570.208(a)(2)- Low Mod Income Limited Clientele
	Target Date	8/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	40 Women
	Location Description	1725 East Baltimore St., Baltimore, MD 21231

	Planned Activities	Funds to provide education, training and placement program for employed women who are re-entering society after incarceration.
98	Project Name	PUBLIC JUSTICE CENTER/LEGAL SERVICES
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$100,000 State Funds: \$300,000 Private Funds: \$150,000
	Description	Provide legal services and training in tenant rights to low- and moderate-income families to prevent unnecessary or unjust evictions that cause homelessness and neighborhood destabilization and improve housing conditions by addressing substandard living conditions. HUD Matrix Code: 05C/Legal Services. Eligibility: 570.208(a)(2)/Low Mod Limited Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	660 households
	Location Description	1 N. Charles Street, Baltimore, Maryland 21201

	Planned Activities	Provide legal services and training in tenant rights to low- and moderate-income families to prevent unnecessary or unjust evictions that cause homelessness and neighborhood destabilization and improve housing conditions by addressing substandard living conditions.
99	Project Name	REBUILD METRO/REHAB ADMIN
	Target Area	Low Moderate-Income Areas
	Goals Supported	Provide Affordable Rental Housing
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$90,000 Other Funds (earned, endowed, etc.): \$1,529,533
	Description	Staff and operating costs associated with the rehabilitation of properties to create rental housing opportunities for low- and moderate-income households in the East Baltimore area in and around the Johnston Square, Oliver and EBDI neighborhoods of Baltimore City. HUD Matrix Code: 14H/Rehab: Administration Eligibility: 570.208(a)(3) Low Mod Housing
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	6 Units

	Location Description	Johnston Square, Oliver and EBDI neighborhoods.
	Planned Activities	Staff and operating costs associated with the rehabilitation of 6 properties to create rent-to-own housing opportunities for low- and moderate-income households in the Johnston Square, Oliver and EBDI neighborhoods of Baltimore City.
100	Project Name	REBUILDING TOGETHER BALTIMORE/REHAB ADMIN
	Target Area	City Wide
	Goals Supported	Assist Homeowners in Maintaining their Homes
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$75,000 Private Contributions: \$408,000 STATE FUNDS: \$75,000
	Description	Funds will cover a portion of the staff and other costs to implement a home repair program within select target communities, free of charge to single family homes occupied by low- and moderate-income households. HUD Matrix Code: 14H/Rehab Admin Eligibility: 570.208(a)(3)/Low Mod Housing
	Target Date	8/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	40 LMI Households
	Location Description	5513 York Road, Baltimore, Maryland 21212

	Planned Activities	Funds will cover a portion of the staff and other costs related to repairing homes owned and occupied by low- and moderate-income persons residing in Baltimore City.
101	Project Name	RESERVOIR HILL IMPROVEMENT COUNCIL/PUBLIC SERVICES (GENERAL)
	Target Area	Low Moderate-Income Areas
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$36,000 State Funds: \$40,000
	Description	Public Safety and Sanitation: Organize residents to monitor and report on crime occurring within the community and conduct neighborhood cleanups. HUD Matrix Code:05/Public Services (General)Eligibility: 570.208(a)(1)/Low Mod Area
	Target Date	10/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	2000 LMI households
	Location Description	2001 Park Avenue, Baltimore, Maryland 21217
	Planned Activities	Public Safety and Sanitation: Organize residents to monitor and report on crime occurring within the community and conduct neighborhood cleanups.

102	Project Name	RESERVOIR HILL IMPROVEMENT COUNCIL/PUBLIC INFO
	Target Area	Low Moderate-Income Areas
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$24,000 Private Contributions: \$42,500
	Description	Provide information to neighborhood residents regarding community development and other activities. HUD Matrix Code: 21C/Public Information
	Target Date	10/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	150 households
	Location Description	2001 Park Avenue, Baltimore, Maryland 21217
	Planned Activities	Provide information to neighborhood residents regarding community development and other activities.
103	Project Name	ROBERTA'S HOUSE/PUBLIC SERVICES (GENERAL)
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty

	Funding	CDBG: \$100,000 Other Fed Funds: \$265,000 State funds: 693,033 Local General Funds: \$189,044 Private Contributions: \$693,050
	Description	Funds to provide grief counseling and bereavement support services to low- and moderate-income youth and their families who have experienced acute emotional distress related to a death and/or traumatic loss. HUD Matrix Code:05/Public Services (General)Eligibility: 570.208(a)(2)/Low Mod Income Limited Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	750 adults and youth
	Location Description	2510 St. Paul Street, Baltimore Maryland 21218
	Planned Activities	Grief counseling, bereavement programs for adults and children who experience acute emotional distress related to a death and/or traumatic loss.
104	Project Name	SOUTH BALTIMORE LEARNING CENTER/EMPLOYMENT TRAINING
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty

	Funding	CDBG: \$65,000 Private Contributions: \$334,000 STATE FUNDS: \$611,724
	Description	Provide Adult Basic Education (ABE)/GED classes, the External Diploma Program, one-on-one tutoring, career/employ ability counseling, academic support counseling, life skills training and computer instruction. HUD Matrix Code:05H/Employment Training Eligibility: 570.208(a)(2)/Low Mod Income Limited Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	400 adults
	Location Description	28 E. Ostend Street, Baltimore, Maryland 21230
	Planned Activities	Provide Adult Basic Education (ABE), Pre-GED and GED tutoring and Career Employability counseling to low- and moderate-income persons in Baltimore City.
105	Project Name	SOUTHEAST COMMUNITY DEVELOPMENT CORP/HOUSING COUNSELING
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty

	Funding	CDBG: \$116,000 Private Contributions: \$30,000 STATE FUNDS: \$46,000
	Description	Provide housing counseling services to first time home buyers and default counseling to household at risk of losing their homes. HUD Matrix Code: 05U/Housing Counseling Eligibility: (a)(2)/Low Mod Income Limited Clientele
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	600 households
	Location Description	3323 Eastern Avenue, Baltimore, Maryland 21224
	Planned Activities	Provide housing counseling services to first time homebuyers and default counseling to household at risk of losing their homes.
106	Project Name	SOUTHEAST COMMUNITY DEVELOPMENT CORP/ADMIN
	Target Area	City Wide
	Goals Supported	Oversight, Planning of Formula Funds & Section 108
	Needs Addressed	Planning and Administration
	Funding	CDBG: \$29,000

	Description	General management, oversight and coordination of CDBG funded activities. HUD Matrix Code: 21A/General Program Administration. Eligibility: 570.208 (a)(2) low mod income clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	3323 Eastern Avenue, Baltimore, Maryland 21224
	Planned Activities	General management, oversight and coordination of CDBG funded activities.
107	Project Name	SOUTHEAST COMMUNITY DEVELOPMENT CORP/REHAB ADMIN
	Target Area	City Wide
	Goals Supported	Assist Homeowners in Maintaining their Homes
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$65,000
	Description	Staff and operating costs associated with the rehabilitation of properties to create home buyers housing opportunities for low- and moderate-income households in Southeast Baltimore neighborhoods. HUD Matrix Code: 14H/Rehab: Administration Eligibility: 570.208(a)(3) Low Mod Housing
	Target Date	6/30/2021

	Estimate the number and type of families that will benefit from the proposed activities	5 units rehabbed for home buyers
	Location Description	3323 Eastern Avenue, Baltimore, Maryland 21224
	Planned Activities	Staff and operating costs associated with the rehabilitation of properties to create home buyers housing opportunities for low- and moderate-income households in Southeast Baltimore neighborhoods.
108	Project Name	ST. AMBROSE HOUSING AID CENTER/HOME SHARING
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$75,000 Private Contributions: \$393,934
	Description	Match low- to moderate-income owner occupants with low-to moderate income tenants seeking affordable housing. Services to be provided include housing counseling, housing referrals and home assessment services. HUD Matrix Code: 05U/Housing Counseling Eligibility: 570.208(a)(2)/Low Mod Income Limited Clientele
	Target Date	6/30/2021

	Estimate the number and type of families that will benefit from the proposed activities	60 LMI tenants & 60 LMI homeowners
	Location Description	321 E. 25th Street, Baltimore, Maryland 21218
	Planned Activities	Match low- to moderate-income owner occupants with low- to moderate-income tenants seeking affordable housing. Services to be provided include housing counseling, housing referrals and home assessment services.
109	Project Name	ST. AMBROSE HOUSING AID CENTER/HOUSING COUNSELING
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$300,000 Local Government: \$396,050 STATE FUNDS: \$596,509

	Description	Provide one-on-one pre-purchase housing counseling services to low-to moderate income persons and educate them on buying a first-time home. Additionally, provide one-on-one foreclosure prevention counseling to low- and moderate-income persons facing foreclosure through default on their mortgage. HUD Matrix Code: 05U/Housing Counseling Eligibility: 570.208(a)(2)/Low Mod Income Limited Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	545 households
	Location Description	321 E. 25th Street, Baltimore, Maryland 21218
	Planned Activities	Provide HUD approved housing counseling services to low-to moderate income persons and educate them on buying a first-time home. Additionally, provide one-on-one foreclosure prevention counseling to low- and moderate-income persons facing foreclosure through default on their mortgage.
110	Project Name	ST. AMBROSE HOUSING AID CENTER/HOUSING UPGRADES TO BENEFIT SENIORS (HUBS)/ OWNER-OCCUPIED REHAB
	Target Area	City Wide
	Goals Supported	Affordable Housing

	Needs Addressed	Help homeowners maintain their homes
	Funding	CDBG: \$25,000
	Description	Provide aging-in-place home rehab and modification administration to senior homeowners. HUD Matrix Code: 14A/Single Unit Rehab: 570.202(a)(1)/Low Mod Housing
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	85 senior homeowners
	Location Description	321 E. 25th Street, Baltimore, Maryland 21218
	Planned Activities	Provide aging-in-place home rehab and modification administration to senior homeowners.
111	Project Name	STRONG CITY BALTIMORE/ADULT LITERACY
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$55,000 Private Contributions: \$57,500 STATE FUNDS: \$480,000

	Description	Oversight of the Adult Literacy and English Language Acquisition (ELA) programs. The programs provide free literacy classes and tutoring in reading, writing and math to low- and moderate-income persons in Baltimore City. HUD Matrix Code: 05H/Employment Training Eligibility: 570.208(a)(2)/Low Mod Income Limited Clientele
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	500 adults
	Location Description	3503 N. Charles Street, Baltimore, Maryland 21218
	Planned Activities	Oversight of the Adult Literacy and English Language Acquisition (ELA) programs. The programs provide free literacy classes and tutoring in reading, writing and math to low- and moderate-income persons in Baltimore City.
112	Project Name	STRONG CITY BALTIMORE - THE CLUB AT COLLINGTON SQUARE/YOUTH
	Target Area	Low Moderate-Income Areas
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$50,000 Public/Private Contributions: \$203,598

	Description	Funds will support the Club at Collington Square, and after school and summer camp serving 90 K-through-7th grade children in the Collington Square neighborhood of East Baltimore. HUD Matrix Code: 05D Youth Services. Eligibility: 570.208(a)(1) Low/Mod Area
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	120 children
	Location Description	2110 Mura Street, Baltimore MD 21213
	Planned Activities	Funds will support the Club at Collington Square, and after school and summer camp serving 90 K-through-7th grade children in the Collington Square neighborhood of East Baltimore.
113	Project Name	THE DEVELOPMENT CORPORATION/HOUSING COUNSELING
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$40,000 Other Fed Funds: \$10,000 Public/Private Contributions: \$41,000

	Description	Provide one-on-one housing counseling services in financial planning, pre-purchase, rental, and post-purchase counseling. Additionally, provide loss mitigation, mortgage default and delinquency counseling to low- and moderate-income persons at risk of losing their homes. HUD Matrix Code: 05U/Housing Counseling Eligibility: 570.208(a)(2)/Low Mod Limited Clientele
	Target Date	8/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	25 LMI Persons
	Location Description	3521 W. Belvedere Avenue, Baltimore, Maryland 21215
	Planned Activities	Provide one-on-one housing counseling services in financial planning, pre-purchase, rental, and post-purchase counseling. Additionally, provide loss mitigation, mortgage default and delinquency counseling to low- and moderate-income persons at risk of losing their homes.
114	Project Name	THE VILLAGE LEARNING PLACE/YOUTH SERVICES
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty

Funding	CDBG: \$49,000 Private Contributions: \$657,872 STATE FUNDS: \$45,575
Description	Funds will be used to increase academic achievement of low- and moderate-income youth who reside in the Greater Charles Village/Barclay neighborhoods by providing free educational and cultural services. Services include free after school and summer program with access to computers and library resources; early literacy exposure to help young children develop early language and comprehension skills through read-aloud and story time sessions; provide cultural and educational opportunities to neighborhood parents and adults. HUD Matrix Code: 05D/Youth Services Eligibility: 570.208(a)(2)/Low Mod Limited Clientele
Target Date	6/30/2021
Estimate the number and type of families that will benefit from the proposed activities	500 children.
Location Description	2510 St. Paul Street, Baltimore, Maryland 21218

	Planned Activities	Funds will be used to increase academic achievement of low- and moderate-income youth who reside in the Greater Charles Village/Barclay neighborhoods by providing free educational and cultural services. Services include: free after school and summer programs with access to computers and library resources; early literacy exposure to pre-school children to help develop early language and comprehension skills through read-aloud and story time sessions; cultural and educational opportunities to neighborhood parents and adults to help them instill the value of educational achievement in the children and youth they care for.
115	Project Name	UPTON PLANNING COMMITTEE/Admin.
	Target Area	Low Moderate-Income Areas
	Goals Supported	Oversight, Planning of Formula Funds & Section 108
	Needs Addressed	Planning and Administration
	Funding	CDBG: \$14,800
	Description	General management, oversight and coordination of CDBG funded activities. HUD Matrix Code:21A/General Program Administration
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	

	Location Description	P.O. Box 16433, Baltimore, Maryland 21217
	Planned Activities	General management, oversight and coordination of CDBG funded activities.
116	Project Name	UPTON PLANNING COMMITTEE/Planning
	Target Area	Low Moderate-Income Areas
	Goals Supported	Oversight, Planning of Formula Funds & Section 108
	Needs Addressed	Planning and Administration
	Funding	CDBG: \$55,000
	Description	Continue with community outreach and sustainable plan development for neighborhood revitalization. HUD Matrix Code:21C/ Planning
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	7,000 low-mod income residents
	Location Description	P.O. Box 16433, Baltimore, Maryland 21217
	Planned Activities	General management, oversight and coordination of CDBG funded activities.
117	Project Name	UPTON PLANNING COMMITTEE/PUBLIC SERVICES (GENERAL)
	Target Area	Low Moderate-Income Areas
	Goals Supported	Social, Economic & Community Development Services

	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$15,200 STATE FUNDS: \$99,000
	Description	Provide a wide range of services including but not limited to: plan and manage community programs in the Upton neighborhood, conduct community cleanups, work with residents to remedy code violations, and redevelop green spaces for gardening. HUD Matrix Code:05-Public Services (General). Eligibility: 570.208(a)(1)-Low Mod income Area
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	36 LMI households
	Location Description	Upton Neighborhood, Baltimore. 21217 ZIP.
	Planned Activities	Provide a wide range of services including but not limited to: plan and manage community programs in the Upton neighborhood, conduct community cleanups, work with residents to remedy code violations, and redevelop green spaces for gardening.
118	Project Name	WOMEN'S HOUSING COALITION, INC./ OP. COSTS OF HOMELESS PROGRAMS
	Target Area	City Wide
	Goals Supported	Shelter & Serv. to Homeless Persons, Youth & Vets

Needs Addressed	Affordable Housing
Funding	CDBG: \$70,000 Continuum of Care: \$884,214 Private Funds: \$313,391 Other (earned, endowed, etc.): \$325,213
Description	Funds will cover a portion of the operating costs to provide permanent housing, case management, referrals, life skills training and other services to formerly homeless women that are dual diagnosed. HUD Matrix Code: 03T/Operating Costs of Homeless/AIDS Patients Program Eligibility: 570.208(a)(2)/Low Mod Limited Clientele
Target Date	6/30/2021
Estimate the number and type of families that will benefit from the proposed activities	135 Households
Location Description	119 E. 25th Street, Baltimore, Maryland 21218
Planned Activities	Funds will cover a portion of the operating costs to provide permanent housing, case management, referrals, life skills training and other services to formerly homeless women that are dually diagnosed.

PUBLIC AGENCY REQUESTS

119	Project Name	DHCD – BALTIMORE SHINES - CAPITAL
	Target Area	City Wide
	Goals Supported	Assist homeowners with maintaining their homes
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$200,000 Private Funding: \$200,000
	Description	Funds will provide no-interest loans to install solar panels on the roofs of 20 low-income owner-occupied homes in the City. HUD Matrix Code: 14F/Rehab; Energy Efficiency Improvements. Eligibility: 570.208(a)(3) - Low Mod Housing
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	20 low-mod income owner-occupants
	Location Description	417 E. Fayette Street, Baltimore, Maryland 21202
Planned Activities	Funds will provide no-interest loans to install solar panels on the roofs of 20 low-income owner-occupied homes in the City.	
120	Project Name	DHCD - BUDGETS AND ACCOUNTING/ADMIN

	Target Area	City Wide
	Goals Supported	Oversight, Planning of Formula Funds & Section 108
	Needs Addressed	Planning and Administration
	Funding	CDBG: \$250,000
	Description	Funding will cover DHCD staff responsible for IDIS draws, fiscal operations, and other accounting eligible activities as they relate to the CDBG program. HUD Matrix Code: 21A/General Program Admin.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	417 E. Fayette Street, Baltimore, Maryland 21202
	Planned Activities	Funding will cover DHCD staff responsible for IDIS draws, fiscal operations, and other eligible activities as they relate to the CDBG program.
121	Project Name	DHCD - CODE ENFORCEMENT/INSPECTIONS AND ENFORCEMENT
	Target Area	Code Enforcement Target Area
	Goals Supported	Code Enforcement

	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$2,000,000
	Description	Funds will support housing and property inspections and code enforcement. HUD Matrix Code: 15/Code Enforcement. Eligibility: 570.208(a)(1) Low-Mod Income area
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	39,000 properties
	Location Description	417 E. Fayette St., Baltimore, MD 21202
	Planned Activities	Conduct housing and property inspections and code enforcement on properties in Baltimore City Designated Code Enforcement Neighborhoods.
122	Project Name	DHCD - DAWSON SAFE HAVEN CENTER/YOUTH
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$300,000

	Description	Operating support for a community center which provides a safe, nurturing environment for children residing in the Oliver Community. Services include computer lab, homework assistance and other after-school programs. HUD Matrix Code: 05D/Youth Services Eligibility: 570.208(a)(2) Low Mod Income Limited Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	50 LMI Youth
	Location Description	1400 Federal Street, Baltimore, Maryland 21213
	Planned Activities	Community center which provides a safe, nurturing environment for children residing in the Oliver Community.
123	Project Name	DHCD - DEFERRED LOAN PROGRAM/REHAB: SINGLE UNIT RESIDENTIAL - CAPITAL
	Target Area	City Wide
	Goals Supported	Assist Homeowners in Maintaining their Homes
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$750,000

<p>Description</p>	<p>The Deferred Loan Program offers below market-rate rehabilitation loans to low, very low and moderate-income owner-occupied households whose properties are in critical need of repair. The underwriting staff in the DHCD Office of Rehabilitation will determine eligibility for specific loan programs following review of the application, income verification, credit reports, tax assessment and property value. Loans are available to households below 80% of Baltimore City median income levels. The homeowner makes no monthly payments, and all payments are deferred until after the sale, refinance or transfer of title to the property. Typical repairs qualifying for this assistance include but are not limited to furnace, electrical, and plumbing repair, and accessibility improvements for elderly/handicapped homeowners. HUD Matrix Code: 14A Rehab; Single Unit Residential. Eligibility: 570.208(a)(3) Low Mod Housing</p>
<p>Target Date</p>	<p>6/30/2021</p>
<p>Estimate the number and type of families that will benefit from the proposed activities</p>	<p>100 Low-Income Homeowners</p>

	Location Description	417 E. Fayette Street, Baltimore, Maryland 21202
	Planned Activities	The Deferred Loan Program offers below market-rate rehabilitation loans to low-income owner-occupied households whose homes are in critical need of repair.
124	Project Name	DHCD - DIRECT HOME OWNERSHIP ASSISTANCE PROGRAM - CAPITAL
	Target Area	City Wide
	Goals Supported	Assist LMI Households in Becoming Homeowners
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$800,000

Description	The Direct Home Ownership Assistance Program can give qualified first-time home buyer \$5,000 toward closing cost expenses. To qualify for this assistance the borrowers must meet the following requirements: Be a first-time home-buyers(s); Occupy the property as their primary residence; Household income cannot exceed 80% of area median as set by HUD income guidelines; Must complete homeownership counseling and receive a certificate of completion from a City Approved Counseling Agency; and must contribute a minimum of \$1,000 towards purchase. HUD Matrix Code: 13B/Direct Homeownership Assistance Eligibility: 570.208(a)(3) Low Mod Income Housing
Target Date	6/30/2021
Estimate the number and type of families that will benefit from the proposed activities	160 Homeowners
Location Description	417 E. Fayette Street, Baltimore, Maryland 21202
Planned Activities	The First Time Homebuyer Program can give qualified first-time homebuyer \$5,000 toward settlement expenses.

125	Program Name	DHCD - EMERGENCY ROOF REPAIR PROGRAM/REHAB. - CAPITAL
	Target Area	City Wide
	Goals Supported	Assist Homeowners in Maintaining their Homes
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$500,000

Description	The Roof Repair Program offers loans to low-income homeowners, with property title and deed. Applicants with special needs and seniors receive priority. City-Wide households below 50% of the Baltimore City median income levels may apply for a deferred loan of up to \$8,500 for roof repairs. The loan amount is reduced 20% for each year of occupancy after the award is made. After five years of occupancy, the owner has no obligation to repay. No monthly payment is required of the homeowner. All application fees and closing cost are included in the loan amount. All homes, including units with up to two dwellings as long as the owner resides on the property, has current homeowners' insurance on the dwelling, and meets the income guidelines, qualify. HUD Matrix Code: 14A/Rehab; Single Unit Residential Eligibility: 570.208(a)(3) - Low Mod Housing
Target Date	6/30/2021
Estimate the number and type of families that will benefit from the proposed activities	60 LMI Homeowners
Location Description	417 E. Fayette Street, Baltimore, Maryland 21202

	Planned Activities	The Emergency Roof Repair Program offers loans to low-income homeowners to make critical and timely roof repairs. Priority given to seniors and people with disabilities.
126	Project Name	DHCD - IMPACT INVESTMENT AREA HOMEOWNERSHIP INCENTIVE - CAPITAL
	Target Area	Impact Investment Designated Areas
	Goals Supported	Assist LMI Households in Becoming Homeowners
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$400,000

Description	The Impact Investment Area Homeownership Incentive provides qualified home buyers \$5,000 toward closing cost expenses. To qualify for this assistance the borrowers must meet the following requirements: Be purchasing a home within the boundaries of one of four Impact Investment Areas, as designated by DHCD; Occupy the property as their primary residence; Household income cannot exceed 80% of area median as set by HUD income guidelines; Must complete homeownership counseling and receive a certificate of completion from a City Approved Counseling Agency; and must contribute a minimum of \$1,000 towards purchase. HUD Matrix Code: 13B/Direct Homeownership Assistance Eligibility: 570.208(a)(3) Low Mod Income Housing
Target Date	6/30/2021
Estimate the number and type of families that will benefit from the proposed activities	90 Homeowners
Location Description	417 E. Fayette Street, Baltimore, Maryland 21202
Planned Activities	The Impact Investment Area Homeownership Incentive provides qualified homebuyers with \$5,000 toward settlement expenses.

127	Project Name	DHCD – IMPACT INVESTMENT AREA REHAB FOR HOMEBUYER/REHABILITATION SINGLE FAMILY HOUSING - CAPITAL
	Target Area	Impact Investment Designated Areas
	Goals Supported	Rehabilitation of vacant/abandoned structures for homeownership
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$723,700
	Description	The Impact Investment Area Rehab for Homebuyer the rehabilitation of approximately 24 vacant units in the Impact Investment Areas for sale to low-moderate income home buyers. HUD Matrix Code: 14A/Rehabilitation of Single Fam. Housing. Eligibility: 570.208(a)(3) Low Mod Housing
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	24 affordable homes added to Owner-Occupied inventory
	Location Description	417 E. Fayette Street, Baltimore, Maryland 21202

	Planned Activities	The Impact Investment Area Rehab for Homebuyer the rehabilitation of approximately 24 vacant units in the Impact Investment Areas for sale to low-moderate income home buyers.
128	Project Name	DHCD - INDIRECT COSTS
	Target Area	City Wide
	Goals Supported	Oversight, Planning of Formula Funds & Section 108
	Needs Addressed	Planning and Administration
	Funding	CDBG: \$700,000
	Description	Indirect costs chargeable to the City's Cost Allocation Plan for the CDBG Program. HUD Matrix Code: 21B/Indirect Costs
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	417 E. Fayette St., Baltimore, MD 21202
	Planned Activities	Indirect costs chargeable to the City's Cost Allocation Plan for the CDBG Program.
129	Project Name	DHCD - LEAD-BASED PAINT ABATEMENT

Target Area	City Wide
Goals Supported	Create Lead and Asthma Free Housing
Needs Addressed	Reduce Poverty
Funding	CDBG: \$500,000 Other Fed. Funds: \$2,430,501 State Funds: \$330,804 Local Funds: \$627,902
Description	Funds will be used to support staff costs associated with the elimination of lead-based paint hazards to help protect children and their families from health and safety hazards in their homes. HUD Matrix Code: 14I/Lead Based/Lead Hazard Test/Abate Eligibility: 570.208(b)(2) Slum Blight Spot
Target Date	6/30/2021
Estimate the number and type of families that will benefit from the proposed activities	185 Homes
Location Description	417 E. Fayette St., Baltimore, MD 21202
Planned Activities	The elimination of lead-based paint hazards to help protect children and their families from health and safety hazards in their homes.

130	Project Name	DHCD – PLANNED DEMOLITIONS/CLEARANCE AND DEMOLITION - CAPITAL
	Target Area	Code Enforcement Target Area
	Goals Supported	Code Enforcement
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$2,056,464
	Description	Funds will support housing and property inspections and code enforcement. HUD Matrix Code: 04/Clearance and Demolition. Eligibility: 570.208(a)(1) Low-Mod Income area
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	64 properties
	Location Description	417 E. Fayette St., Baltimore, MD 21202
Planned Activities	Conduct planned demolition on blighted properties in Baltimore City.	
131	Project Name	DHCD - RESEARCH AND STRATEGIC PLANNING/PLANNING
	Target Area	City Wide

	Goals Supported	Oversight, Planning of Formula Funds & Section 108
	Needs Addressed	Planning and Administration
	Funding	CDBG: \$300,000
	Description	Provides research, policy and planning support to enhance the efficiency and effectiveness of community development efforts. HUD Matrix Code: 20/Planning
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	417 E. Fayette Street, Baltimore, Maryland 21202
	Planned Activities	Research, policy and planning support to enhance the efficiency and effectiveness of community development efforts.
132	Project Name	HEALTH DEPT/DIVISION OF AGING AND CARE SERVICES/SENIOR SERVICES
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty

Funding	CDBG: \$500,000 Other Federal: \$298,513 Stare Government: \$19,703 Local General Fund: \$ 657,397 Private Contributions: \$25,000
Description	Funds to provide adults, age 55 and older, and persons with disabilities with immediate access to information, assistance, and resource linkage to senior benefits, recreational and social activities, nutrition and nutrition counseling, career/job training, inter-generational activities, congregate meals, and consumer and health education opportunities while promoting lifelong learning and healthy living. Services are provided at 3 senior centers. HUD Matrix Code: 05A/Senior Services Eligibility: 570:208(a)(2)/Low-Mod Income Limited Clientele
Target Date	6/30/2021
Estimate the number and type of families that will benefit from the proposed activities	45,000 Seniors

	Location Description	<ul style="list-style-type: none"> • Sandtown Winchester Senior Center - 1601 Baker Street, Baltimore, Maryland 21217 • Oliver Senior Center - 1700 N. Gay Street, Baltimore, Maryland 21213 • Waxter Center - 1000 Cathedral Street, Baltimore, Maryland 21201
	Planned Activities	Funds to provide adults, age 55 and older, and persons with disabilities with immediate access to information, assistance, and resource linkage to senior benefits, recreational and social activities, nutrition and nutrition counseling, career/job training, inter-generational activities, congregate meals, and consumer and health education opportunities while promoting lifelong learning and healthy living. Services are provided at 3 senior centers.
133	Project Name	DEPARTMENT OF PUBLIC WORKS /CLEANING & BOARDING/CODE ENFORCEMENT
	Target Area	City-wide
	Goals Supported	Code Enforcement
	Needs Addressed	Neighborhood Revival
	Funding	CDBG: \$1,100,000

	Description	A portion of the staff costs to clean and board vacant structures in areas which are deteriorating/deteriorated and are a threat to public health and safety. This activity will assist in eliminating unsafe conditions and aid in arresting decline in areas occupied by low- and moderate-income persons. HUD Matrix Code:15/Code Enforcement Eligibility: 570.208(a)(1)/Low Mod Area
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	45,000 Vacant properties
	Location Description	200 Holiday Street, Suite 600, Baltimore, Maryland 21202
	Planned Activities	Clean and board vacant structures in areas which are deteriorating/deteriorated and are a threat to public health and safety.
134	Project Name	DEPARTMENT OF RECREATION AND PARKS/YOUTH
	Target Area	City Wide
	Goals Supported	Social, Economic & Community Development Services

	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$439,661
	Description	Funds to support enrichment activities during after-school/evenings, weekends and summer with programs at 5 recreation centers and various city parks, fields and courts. Youth ages 5 to 18 will be served. HUD Matrix Code: 05D/Youth Services. Eligibility: 570.208(a)(2)/Low Mod Income Limited Clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	2700 LMI Youth
	Location Description	2100 Brookfield Avenue, 2710 E. Hoffman Street, 2304 Greenmount Avenue, 120 W. Mosher Street, 4600 Lanier Avenue
	Planned Activities	Provide sports programs for youth ages 10-17 at 18 recreation centers. Also provide enrichment activities for at-risk inner-city youth ages 5-17 during after-school, evening and summer camp.
135	Project Name	HOUSING AUTHORITY OF BALTIMORE CITY/DPW/RAT RUBOUT PROGRAM
	Target Area	City Wide

	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Reduce Poverty
	Funding	CDBG: \$75,000 Local Government: \$125,000
	Description	Funds to oversee the Rat Rubout Program. The program is a collaboration between HABC and DPW and will provides rodent baiting and elimination services to 12 communities. HUD Matrix Code: 05/Public Services (General) Eligibility: 570.208(a)(1) Low Mod Area
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	5,000 households will benefit from rodent elimination program.
	Location Description	417 E. Fayette St., Baltimore, MD 21202
	Planned Activities	Funds to oversee the Rat Rubout Program. HABC will institute a twice a year application of the Program. The program will be a collaboration between HABC and DPW and will cover 12 public communities.
136	Project Name	MOCFS/COMMUNITY ACTION CENTERS/PUBLIC SERVICES (GENERAL)

Target Area	City Wide
Goals Supported	Social, Economic & Community Development Services
Needs Addressed	Reduce Poverty
Funding	CDBG: \$892,415
Description	Five (5) Centers respond directly to specific needs within communities. The centers provide public services and implement programs to remove barriers to self-sufficiency and reduce reliance on public programs. Services include but are not limited to energy assistance, energy conservation education, weatherization, financial empowerment, food and nutrition, and referrals to other government and non-profit agencies to address areas of mental health, substance abuse, housing and employment development. HUD Matrix Code: 05/Public Services (General) Eligibility: 570.208(a)(2) Low Mod Income Limited Clientele
Target Date	6/30/2021
Estimate the number and type of families that will benefit from the proposed activities	43,000 LMI Persons

	Location Description	6225 York Road, Baltimore, Maryland 21212 3939 Reisterstown Town Road, Baltimore, Maryland 21215 606 Cherry Hill Road, Baltimore, Maryland 21224 3411 Bank Street, Baltimore, Maryland 21224 1400 E. Federal Street, Baltimore, Maryland 21213
	Planned Activities	Provide energy assistance, energy conservation education, weatherization, financial empowerment, food and nutrition, and provide referrals to other government and non-profit agencies to address areas of mental health, substance abuse, housing and employment development.
137	Project Name	MAYORS OFFICE - MOSMBWB MAINSTREETS/ADMIN
	Target Area	Low Moderate-Income Areas
	Goals Supported	Social, Economic & Community Development Services
	Needs Addressed	Neighborhood Revival
	Funding	CDBG: \$150,000 Local Government: \$232,000

Description	Funds to provide staff costs for the Baltimore Main Street Coordinating program. Program will provide technical assistance to neighborhood Main Street programs and affiliated businesses in low-mod income neighborhoods. HUD Matrix Code: 21A/Gen Program Admin. Eligibility: 570.208(a)(1) - Low Mod Income Area
Target Date	6/30/2021
Estimate the number and type of families that will benefit from the proposed activities	
Location Description	3000 Druid Park Drive, Suite B, Baltimore, MD 21215
Planned Activities	Technical Assistance will be provided to MainStreet business districts and their affiliated businesses.

CDBG CAPITAL REQUESTS

138	Project Name	CENTRAL BALTIMORE PARTNERSHIP – CITY-WIDE SPRUCE-UP/PFI
	Target Area	Low Moderate-Income Areas
	Goals Supported	Public Facilities & Improvements

Needs Addressed	Neighborhood Revival
Funding	CDBG: \$535,000 State Funds: \$300,000 Private Contributions: \$28,200
Description	Provide funding to seven (7) neighborhood-based CDCs to implement Spruce-Up Plans. HUD Matrix Code: 03E/PFI – Neighborhood Facilities. Eligibility: 570.208(a)(1) Low-Mod Income area
Target Date	6/30/2021
Estimate the number and type of families that will benefit from the proposed activities	158,410 residents of low-mod income areas
Location Description	Eligible neighborhoods include: Belair-Edison, Central Baltimore, Broadway East, Druid Heights, Brooklyn/Curtis Bay, Greater Rosemont, Southeast Baltimore, and Southwest Baltimore.
Planned Activities	Provide funding to seven (7) neighborhood-based CDCs to implement Spruce-Up Plans which may include projects that spur economic development, enhance the marketability of housing, improve the integration of retail districts in residential areas, improve neighborhood amenities, improve

		streetscapes and wayfinding, and improve public safety and the environment around schools
139	Project Name	CLERGY UNITED FOR THE TRANSFORMATION OF SANDTOWN (CUTS)/PFI
	Target Area	Low Moderate-Income Areas
	Goals Supported	Public Facilities & Improvements
	Needs Addressed	Neighborhood Revival
	Funding	CDBG: \$150,000 Local Government: \$50,000
	Description	Funds will be used for the development of the Sandtown Community Development Center. The Center will be a multipurpose senior center and will house community services. HUD Matrix Code: 03/Public Facilities and Improvements. Eligibility: 570.208(a)(1) Low Mod Area
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 5,000 low income households will eventually have better access to senior and community services.
	Location Description	1409-1411 Presstman Street, Baltimore MD

	Planned Activities	Phase 2 - renovation of Sandtown Community Center – electrical, plumbing, HVAC, and furniture resulting in turnkey status.
140	Project Name	EAST BALTIMORE DEVELOPMENT INITIATIVE SECTION 108 LOAN
	Target Area	City Wide
	Goals Supported	Oversight, Planning of Formula Funds & Section 108
	Needs Addressed	Planning and Administration
	Funding	CDBG: \$1,596,400
	Description	Payment on \$21,200,000 Section 108 loan to assist with the acquisition, relocation and demolition of properties to create sites for development of a biotech park and new housing under Phase 1 of the East Baltimore Development Project. Matrix Code: 19F/Repayment of Section 108 Loan Principal
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	417 E. Fayette Street, Baltimore, Maryland 21202

	Planned Activities	Payment on \$21,200,000 Section 108 loan to assist with the acquisition, relocation and demolition of properties to create sites for development of a biotech park and new housing under Phase 1 of the East Baltimore Development Project.
141	Project Name	FRANCISCAN CENTER/PFI
	Target Area	Low Moderate-Income Areas
	Goals Supported	Public Facilities & Improvements
	Needs Addressed	Neighborhood Revival
	Funding	CDBG: \$45,000
	Description	Renovation of community center that provides emergency assistance and supportive outreach to economically disadvantaged people. HUD Matrix Code: 03E/PFI – Neighborhood Facilities. Eligibility: 570.208(a)(1) Low-Mod Income area
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	12,000 LMI persons
	Location Description	101 W. 23rd Street, Baltimore, MD 21218
	Planned Activities	Flooring replacement on three levels of community center that provided emergency

		assistance, meals, and other services and referrals to low-moderate income clientele.
142	Project Name	HEAVENLY GRACE/PFI
	Target Area	Low Moderate-Income Areas
	Goals Supported	Economic Development
	Needs Addressed	Neighborhood Revival
	Funding	CDBG: \$70,000
	Description	Installation of replacement roof on non-profit assisted living training facility. HUD Matrix Code: 14E/ – Rehab: Public or Private Owned Commercial/Industrial. Eligibility: 570.208(a)(4)(vi)(F) Low/mod job creation and retention, public facility/improvement benefit
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	1 site
	Location Description	3201 Windsor Avenue Baltimore City 21216
	Planned Activities	Installation of replacement roof on non-profit assisted living training facility.
143	Project Name	INTERSECTION OF CHANGE/STRENGTH TO LOVE/PFI

	Target Area	Low Moderate-Income Areas
	Goals Supported	Economic Development
	Needs Addressed	Neighborhood Revival
	Funding	CDBG: \$33,000 Private funding: \$50,000
	Description	Capital costs for renovation of processing shed & Greenhouse construction at urban farm. HUD Matrix Code: 14E/ – Rehab: Public or Private Owned Commercial/Industrial. Eligibility: 570.208(a)(4)(vi)(F) Low/mod job creation and retention, public facility/improvement benefit
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	1 site
	Location Description	1855 Kavanaugh Street, Baltimore, MD 21217
	Planned Activities	Capital costs for renovation of processing shed & Greenhouse construction at urban farm.
144	Project Name	NEIGHBORHOOD HOUSING SERVICES/RLF
	Target Area	City Wide
	Goals Supported	Assist Homeowners in Maintaining their Homes

Needs Addressed	Affordable Housing
Funding	CDBG: \$400,000
Description	Revolving Loan Fund - Program income generated from existing loans funded with CDBG will be used to leverage additional resources provided by local financial institutions to assist families with the purchase and/or rehabilitation of properties for home ownership. Anticipated program income is (\$400,000).HUD Matrix Code: 14A/Rehab: Single Unit Residential Eligibility: 570.208(a)(3) Low Mod Housing
Target Date	6/30/2021
Estimate the number and type of families that will benefit from the proposed activities	Approximately 20
Location Description	25 E. 20th Street, Suite 170, Baltimore, Maryland 21218
Planned Activities	Revolving Loan Fund - Program income generated from existing loans funded with CDBG will be used to leverage additional resources provided by local financial institutions to assist families with the purchase and/or rehabilitation of properties for home ownership. Anticipated program income is

		(\$400,000). HUD Matrix Code: 14A/Rehab: Single Unit Residential Eligibility: 570.208(a)(3) Low Mod Housing
154	Project Name	PARK HEIGHTS RENAISSANCE/HOUSING CONSTRUCTION &/OR MAINTAIN OWNER-OCCUPIED HOUSING
	Target Area	Low Moderate-Income Areas
	Goals Supported	Affordable Housing
	Needs Addressed	Neighborhood Revival
	Funding	CDBG: \$125,000 State Funds: \$53,000 Local Gov Funds: \$1,172,646
	Description	Renovate 13 vacant units and make façade improvements to 8 owner-occupied units
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	1 "Model Home" constructed and sold to low-mod income household.
	Location Description	3939 Reisterstown Road, Suite 268, Baltimore MD 21215
	Planned Activities	Renovate 13 vacant units and make façade improvements to 8 owner-occupied units

146	Project Name	PARKS AND PEOPLE/INVEST. PROJECT/PFI
	Target Area	Low Moderate-Income Areas
	Goals Supported	Public Facilities & Improvements
	Needs Addressed	Neighborhood Revival
	Funding	CDBG: \$435,000 State Funds: \$450,000 Private Funds: \$50,000
	Description	Creation of 3 recreation parks. HUD Matrix Code: 03F Parks, Recreational Facilities. Eligibility: 570.208(a)(1) Low/ mod area benefit.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	3 sites
	Location Description	6101 Harford Rd, 2000 Cecil Ave; 1002 Harford Road
Planned Activities	Creation of 3 recreation parks.	
147	Project Name	SOUTHEAST COMMUNITY DEVELOPMENT CORPORATION/Acquisition & Rehab
	Target Area	Low Moderate-Income Areas
	Goals Supported	Provide Affordable Housing

	Needs Addressed	Affordable Housing
	Funding	CDBG: \$150,000 State Funds: \$150,000 Private Funds: \$1,450,250
	Description	Funds for the acquisition, rehabilitation and development of properties to create home-buyer housing opportunities for low- and moderate-income households in Southeast Baltimore neighborhoods. Matrix Code: 14G/Acquisition and rehab of housing. 570.208(a)(3) Low Mod Housing
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	5 units
	Location Description	323 Eastern Ave #200, Baltimore, MD 21224
	Planned Activities	Funds for the acquisition, rehabilitation and development of properties to create home buyers housing opportunities for low- and moderate-income households in Southeast Baltimore neighborhoods.
148	Project Name	THE LEAGUE FOR PEOPLE WITH DISABILITIES/PFI
	Target Area	Low Moderate-Income Areas

	Goals Supported	Public Facilities & Improvements
	Needs Addressed	Neighborhood Revival
	Funding	CDBG: \$100,000 State Funds: \$34,000 Local Gov Funds: \$45,000
	Description	Renovation of three lots for parking for disabled clients and staff. Matrix Code: 03B/Facilities for Persons with Disabilities. 570.208(a)(2) Low Mod Income clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	1 site
	Location Description	1204 Springfield, 1207 43rd Street and 1209 43rd Street-Baltimore, MD 21239
	Planned Activities	Renovation of three lots for parking for disabled clients and staff.
149	Project Name	UNITED WAY OF CENTRAL MD/PFI
	Target Area	Low Moderate-Income Areas
	Goals Supported	Public Facilities & Improvements
	Needs Addressed	Neighborhood Revival
	Funding	CDBG: \$200,000

		Private funds: \$458,496
	Description	Construction of a new Family Center at Excel Academy, to serve as a day care center. HUD Matrix Code: 03E/PFI – Neighborhood Facilities. Eligibility: 570.208(a)(1) Low-Mod Income area
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	1 site
	Location Description	1001 W. Saratoga Street Baltimore, MD 21223
	Planned Activities	Construction of a new Family Center at Excel Academy, to serve as a day care center.
150	Project Name	VILLAGE LEARNING PLACE, INC. /PFI
	Target Area	Low Moderate-Income Areas
	Goals Supported	Public Facilities & Improvements
	Needs Addressed	Neighborhood Revival
	Funding	CDBG: \$48,000 State Funds: \$100,000 Private Funds: \$150,000

	Description	Repairs to VLP historic building. HUD Matrix Code: 03E/PFI – Neighborhood Facilities. Eligibility: 570.208(a)(1) Low-Mod Income area
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	1 site
	Location Description	2521 St. Paul St., Baltimore, MD 21218
	Planned Activities	Restore/upgrade the masonry façade, slate roof, gutters & downspouts; repointing & resurfacing the garden fountain; replace floor on lower-level classrooms.
151	Project Name	YOUTH EMPOWERED SOCIETY (YES)/PFI
	Target Area	Low Moderate-Income Areas
	Goals Supported	Public Facilities & Improvements
	Needs Addressed	Neighborhood Revival
	Funding	CDBG: \$280,000 Private Funds: \$332,400 Other (endowed, earned, etc.): \$250,000

	Description	Renovate building for a new and larger homeless youth Drop-In Center. Matrix Code: 03C/Homeless Facilities. 570.208(a)(2) Low Mod Income clientele
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	1 site
	Location Description	220-222 W. Saratoga Street, Baltimore, MD, 21201
	Planned Activities	Renovate building for a new and larger homeless youth Drop-In Center.

ESG PROJECTS

152	Project Name	ESG - ST. VINCENT DE PAUL OF BALTIMORE/BEANS AND BREAD/SERVICES
	Target Area	City Wide
	Goals Supported	Shelter & Serv. to Homeless Persons, Youth & Vets
	Needs Addressed	Preventive & Emergency Services to the Homeless
	Funding	ESG: \$96,000

	Description	Beans & Bread (B&B) is a comprehensive homeless day resource program that offers supportive services in the areas of housing, health, mental health, recovery, and employment that are designed to help homeless individuals achieve self-sufficiency. B&B's homeless day resource program provides clients with a range of basic services that include access to day shelter, case management, meals (breakfast and lunch), showers and laundry, assistance in securing personal identification, and access to phones and mail services.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	500 individuals
	Location Description	402 S. Bond Street Baltimore, MD, 21231
	Planned Activities	Provides clients with a range of basic services that include access to day shelter, case management, meals (breakfast and lunch), showers and laundry, assistance in securing personal identification, and access to phones and mail services.
153	Project Name	ESG - MANNA HOUSE/SERVICES
	Target Area	City Wide

Goals Supported	Shelter & Serv. to Homeless Persons, Youth & Vets
Needs Addressed	Preventive & Emergency Services to the Homeless
Funding	ESG: \$43,300
Description	The agency operates a Drop In Center (DIC) 365 days a year for homeless individuals and low- to moderate-income individuals with basic needs assistance. Provides case management, help with getting medical insurance, showers, clothes, hygiene items, bus tokens, telephone, fax, birth certificates, state ID, mail, prescription co-pays, paperwork, apartment search, screening for HIV, blood pressure and diabetes, help with expunging criminal records, applying for medical insurance and other entitlements. Makes referrals as appropriate for health care, housing, legal services etc.
Target Date	6/30/2021
Estimate the number and type of families that will benefit from the proposed activities	500 individuals
Location Description	435 E. 25th St. Baltimore, MD 21218

	Planned Activities	Provides clients with a range of basic services that include access to day shelter, case management, meals (breakfast and lunch), showers and laundry, assistance in securing personal identification, and access to phones and mail services.
154	Project Name	ESG - ASSOCIATED CATHOLIC CHARITIES/WEINBERG HOUSING AND RESOURCE CENTER/SHELTER
	Target Area	City Wide
	Goals Supported	Shelter & Serv. to Homeless Persons, Youth & Vets
	Needs Addressed	Preventive & Emergency Services to the Homeless
	Funding	ESG: \$75,000
	Description	This project provides emergency shelter and supportive services to 275 single adults each night year-round and expands for seasonal shelter during winter months.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	275 beds available per night for single adults. More in winter months.
	Location Description	620 Fallsway, Baltimore, MD, 21202
	Planned Activities	Funds will be used to provide intensive case management services, and some minimal operational costs.

155	Project Name	MAYOR'S OFFICE OF HOMELESSNESS - STREET OUTREACH/SERVICES
	Target Area	City Wide
	Goals Supported	Shelter & Serv. to Homeless Persons, Youth & Vets
	Needs Addressed	Preventive & Emergency Services to the Homeless
	Funding	ESG: \$125,000
	Description	Provide street outreach to homeless individuals living on the streets and in places not meant for human habitation that are identified from a network of community agencies and citizens, as well as street canvassing. All the services provided are targeted with the express goal of connecting clients to a variety of housing options. Often cases require assistance obtaining identity documents, income & benefits, and linkages to medical & behavioral health care
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	100 single adults
	Location Description	7 E. Redwood Street, 5th Floor Baltimore, MD, 21202

	Planned Activities	Provide street outreach to homeless individuals living on the streets and in places not meant for human habitation.
156	Project Name	HEALTH CARE FOR THE HOMELESS – CONVALESCENT CARE PROGRAM/SHELTER
	Target Area	City Wide
	Goals Supported	Shelter & Serv. to Homeless Persons, Youth & Vets
	Needs Addressed	Preventive & Emergency Services to the Homeless
	Funding	ESG: \$195,000
	Description	The Health Care for the Homeless Convalescent Care Program (CCP) will provide medical and mental health assessment, nursing services, case management, shelter, food, and transportation to medically compromised persons experiencing homelessness. HCH will screen and/or serve individuals who are not sick enough for hospitalization, but who require 24-hour shelter, nursing care, and supportive services to complete their recovery or to prevent an exacerbation of the symptoms, which would result in hospitalization. This project is co-located with the Weinberg Housing Resource Center at 620 Fallsway.
	Target Date	6/30/2021

	Estimate the number and type of families that will benefit from the proposed activities	250 single adults
	Location Description	421 Fallsway Baltimore, MD, 21201
	Planned Activities	Provide medical and mental health assessment, nursing services, case management, shelter, food, and transportation to medically compromised persons experiencing homelessness.
157	Project Name	ESG - HISTORIC EAST BALTIMORE COMMUNITY ACTION COALITION/SHELTER
	Target Area	City Wide
	Goals Supported	Shelter & Serv. to Homeless Persons, Youth & Vets
	Needs Addressed	Preventive & Emergency Services to the Homeless
	Funding	ESG: \$150,000
	Description	HEBCAC operates a 10-bed emergency shelter for unaccompanied homeless youth, ages 18-24. Program services include case management, pre-GED/GED classes, life skills, career readiness/connection to employment and mental health clinical services.
	Target Date	6/30/2021

	Estimate the number and type of families that will benefit from the proposed activities	60 unaccompanied homeless youth
	Location Description	1212 N. Wolfe Street Baltimore, MD, 21213
	Planned Activities	Provide shelter and supportive services to 18 to 24 year-old youth.
158	Project Name	ST. VINCENT DE PAUL OF BALTIMORE - RAPID RE-HOUSING/SERVICES
	Target Area	City Wide
	Goals Supported	Provide Housing for Homeless & At-Risk of Homeless
	Needs Addressed	Affordable Housing
	Funding	ESG: \$300,000
	Description	Provide rapid re-housing services that are tenant-based, utilizing scattered-site units throughout Baltimore City for single adults. This project is transitions from HCAM to SVDP. Project provides intensive case management, housing support, workforce development services, one time client assistance to remove barriers to housing and rental assistance through a model of progressive engagement.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	60 households, adult-only (singles and couples). Transition from Health Care Access Maryland.
	Location Description	2305 N. Charles St., Suite 300 Baltimore, MD 21218
	Planned Activities	Provide rapid re-housing assistance to individuals.

159	Project Name	ESG - HOUSE OF RUTH/ HOMELESS PREVENTION & RAPID REHOUSING/SERVICES
	Target Area	City Wide
	Goals Supported	Provide Housing for Homeless & At-Risk of Homeless
	Needs Addressed	Preventive & Emergency Services to the Homeless
	Funding	ESG: \$103,806
	Description	Provide Housing for Homeless & At-Risk of Homeless
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	20 individuals, households and/or families
	Location Description	Not Disclosed – Domestic Violence Organization
	Planned Activities	Provide rapid re-housing assistance to families and individuals.
160	Project Name	ESG - ST. VINCENT DE PAUL OF BALTIMORE – FRONT DOOR RAPID REHOUSING/SERVICES
	Target Area	City Wide
	Goals Supported	Provide Housing for Homeless & At-Risk of Homeless
	Needs Addressed	Affordable Housing
	Funding	ESG: \$160,000
	Description	Front Door will provide rapid re-housing services that are tenant-based, utilizing scattered-site units throughout Baltimore City. FD provides intensive case management, housing support, workforce development

		services, one-time client assistance to remove barriers to housing and rental assistance through a model of progressive engagement.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	100 families with children
	Location Description	2305 N. Charles St., Suite 300 Baltimore, MD 21218
	Planned Activities	Provide rapid re-housing assistance to families.
161	Project Name	UNITED WAY OF CENTRAL MARYLAND – EVICTION PREVENTION PROGRAM/SERVICES
	Target Area	City Wide
	Goals Supported	Homeless Prevention
	Needs Addressed	Preventive & Emergency Services to the Homeless
	Funding	ESG: \$382,767
	Description	This program will provide case management services to families in need of housing relocation services through the City's Eviction Prevention Program, operated through the Community Action Partnership under the Mayor's Office of Children and Family Success. Families will be provided with case management services to help them locate and secure new housing and connect to mainstream benefits and/or employment resources to ensure long-term housing stability.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	720 households.

	Location Description	1800 Washington Blvd #340, Baltimore, MD 21230
	Planned Activities	Funds will be used to support case management staff personnel costs and operating costs for the housing relocation case management program.
162	Project Name	MOVEABLE FEAST, INC/DAY SERVICES
	Target Area	City Wide
	Goals Supported	Shelter & Serv. To Homeless Persons
	Needs Addressed	Preventive & Emergency Services to the Homeless
	Funding	\$81,996
	Description	Provide meals at three drop-in centers that target individuals that are at risk of becoming homeless or are currently experiencing homelessness.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	1000 individuals
	Location Description	901 N. Milton Baltimore, MD 21205
	Planned Activities	Provides meals at three drop-in centers.
163	Project Name	ESG - MAYOR'S OFFICE OF HUMAN SERVICES/ ADMIN.
	Target Area	City Wide
	Goals Supported	Oversight, Planning of Formula Funds & Section 108
	Needs Addressed	Planning and Administration
	Funding	ESG: \$142,935

	Description	Funds will be used for staff costs associated with the general management, oversight, and coordination of the ESG program.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	7 E. Redwood Street, 5th Floor Baltimore, MD, 21202
	Planned Activities	Funds will be used for staff costs associated with the general management, oversight, and coordination of the ESG program.
164	Project Name	ESG - MAYOR'S OFFICE OF HUMAN SERVICES/ HMIS
	Target Area	City Wide
	Goals Supported	Oversight, Planning of Formula Funds & Section 108
	Needs Addressed	Planning and Administration
	Funding	ESG: \$50,000
	Description	The Homeless Management Information System is used to collect client data, track performance outcomes, and monitor homeless services.
	Target Date	6/30/2021

	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	7 E. Redwood Street, 5th Floor Baltimore, MD 21202
	Planned Activities	Funds will be used to support staffing and operations costs associated with implementing the HMIS system.

HOME PROJECTS

165	Project Name	HOME ADMINISTRATION
	Target Area	City Wide
	Goals Supported	Oversight, Planning of Formula Funds & Section 108
	Needs Addressed	Planning and Administration
	Funding	HOME: \$321,482
	Description	Staff costs associated with the oversight and co-ordination of HOME activities.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	417 E. Fayette Street, Baltimore, Maryland 21202

	Planned Activities	General oversight and co-ordination of HOME activities.
166	Project Name	HOME/CHDO RESERVE FUNDS
	Target Area	City Wide
	Goals Supported	Oversight, Planning of Formula Funds & Section 108
	Needs Addressed	Planning and Administration
	Funding	HOME: \$482,222
	Description	Funds are a mandatory set-aside to be used for housing development projects, which are sponsored, owned, and/or developed by Community-Based Housing Development Organizations (CHDOs) which have been certified as such by the City in accordance with organizational and other specifications set forth in the HOME regulations.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	417 E. Fayette Street, Baltimore, Maryland 21202

	Planned Activities	Housing development projects, which are sponsored, owned, and/or developed by Community-Based Housing Development Organizations (CHDOs) which have been certified as such by the City in accordance with organizational and other specifications set forth in the HOME regulations.
167	Project Name	HOME - CITY-WIDE RENTAL PROJECTS
	Target Area	City Wide
	Goals Supported	Provide Affordable Rental Housing
	Needs Addressed	Affordable Housing
	Funding	HOME: \$4,796,175 LIHTC: \$46,380,267 Other State: \$13,030,004 Private: \$31,993,072

Description	Funds are budgeted for those rental housing projects that are in the early stages of the application process but have yet to be assigned a priority according to consistency with the Consolidated Plan and feasibility and have yet to be approved for underwriting. The budgeted amount would produce approximately 291 rental units. 277 units will be new construction, of which at least 4 will be units for special needs persons and 24 units will assigned to the chronically homeless, under the City's maximum funding guidelines. 48 existing rentals with rental vouchers units will be rehabbed. Funds may also be used to supplement funding for other projects that have a demonstrated need for additional financing within the City's guidelines. (This includes \$2,781,226 in projected and accrued Program Income).
Target Date	6/30/2021
Estimate the number and type of families that will benefit from the proposed activities	291 rental households total including 4 units for households with a special needs member, and 24 units for chronically homeless persons or households.
Location Description	City-Wide

	Planned Activities	Rental housing projects that are in the early stages of application process but have yet to be assigned a priority according to consistency with the Consolidated Plan and feasibility and have yet to be approved for underwriting. The budgeted amount would produce a mix of approximately 291 rental units under the City's maximum funding guidelines.
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HOPWA PROJECTS

168	Project Name	HOPWA - ANNE ARUNDEL COUNTY
	Target Area	City Wide
	Goals Supported	Housing for Non-Homeless Special Needs Populations
	Needs Addressed	Affordable Housing
	Funding	HOPWA: \$563,955
	Description	Funds shall be utilized to provide tenant based rental assistance and support services through the County's Housing Agency and for a portion of Agency's administrative costs.
	Target Date	6/30/2021

	Estimate the number and type of families that will benefit from the proposed activities	Approximately 32 low-income households living with HIV/AIDS will be receiving tenant-based rental assistance and supportive services.
	Location Description	Administrative Agency: Arundel Community Development Services, Inc. 2666 Riva Road, Annapolis, MD 21401 Housing and services will be provided by the Housing Commission of Anne Arundel County. 7477 Baltimore Annapolis Blvd. Glen Burnie, MD 21061
	Planned Activities	Funds shall be utilized to provide tenant based rental assistance and support services through the County's Housing Agency and for a portion of Agency's administrative costs.
169	Project Name	HOPWA - BALTIMORE COUNTY DEPARTMENT OF HEALTH
	Target Area	Baltimore County
	Goals Supported	Housing for Non-Homeless Special Needs Populations
	Needs Addressed	Affordable Housing
	Funding	HOPWA: \$1,442,113 Other Federal Funds: \$474,833

	Description	Funds will be utilized for the purpose of providing tenant-based rental assistance, project-based rental assistance and support services to individuals with HIV/AIDS and their families in Baltimore County and for a portion of the Agency's administrative costs.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 120 low-income households, living with HIV/AIDS
	Location Description	Baltimore County Health Department 6401 York Road, Baltimore, MD 21212
	Planned Activities	Funds will be utilized for the purpose of providing tenant-based rental assistance, project-based rental assistance and support services to individuals with HIV/AIDS and their families in Baltimore County and for a portion of the Agency's administrative costs.
170	Project Name	HOPWA - HARFORD COUNTY GOVERNMENT
	Target Area	Harford County
	Goals Supported	Housing for Non-Homeless Special Needs Populations
	Needs Addressed	Affordable Housing
	Funding	HOPWA: \$209,469

	Description	Funds to provide tenant-based rental assistance to individuals with HIV/AIDS and their families in Carroll County and for a portion of the Agency's administrative costs.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 20 low-income households, living with HIV/AIDS will be assisted with tenant-based rental assistance.
	Location Description	Harford County Office of Community and Economic Development: Housing Office 15 S. Main Street, Suite 106, Bel Air, MD 21014
	Planned Activities	Funds to provide tenant-based rental assistance to individuals with HIV/AIDS and their families in Carroll County and for a portion of the Agency's administrative costs.
171	Project Name	HOPWA - HOWARD COUNTY HOUSING COMMISSION
	Target Area	Howard County
	Goals Supported	Housing for Non-Homeless Special Needs Populations
	Needs Addressed	Affordable Housing
	Funding	HOPWA: \$273,921

	Description	Funds to provide tenant-based rental assistance to individuals with HIV/AIDS and their families in Howard County and for a portion of the Agency's administrative costs.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 19 low-income households living with HIV/AIDS will be assisted with tenant-based rental assistance.
	Location Description	Howard County Housing Commission 9770 Patuxent Woods Drive, Columbia, MD 21046
	Planned Activities	Funds to provide tenant-based rental assistance to individuals with HIV/AIDS and their families in Howard County and for a portion of the Agency's administrative costs.
172	Project Name	HOPWA - MOHS ADMIN.
	Target Area	City of Baltimore
	Goals Supported	Housing for Non-Homeless Special Needs Populations
	Needs Addressed	Affordable Housing
	Funding	HOPWA: \$249,170
	Description	Staff costs associated with the general management, oversight, and coordination of the HOPWA program.

	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	Mayor's Office of Homeless Services 7 E. Redwood Street, 5th Floor, Baltimore, MD 21202
	Planned Activities	Staff costs associated with the general management, oversight, and coordination of the HOPWA program.
173	Project Name	HOPWA - MOHS SUPPORTIVE SERVICES
	Target Area	City Wide
	Goals Supported	Housing for Non-Homeless Special Needs Populations
	Needs Addressed	Services to Non-Homeless Special Needs Population
	Funding	HOPWA: \$100,000
	Description	HOPWA funds will be utilized by MOHS as well as awarded to non-profit organizations to serve individuals with HIV/AIDS and their families who are of low-income and homeless or at risk of homelessness.
	Target Date	6/30/2021

	Estimate the number and type of families that will benefit from the proposed activities	Approximately 150 low-income persons living with HIV/AIDS will receive supportive services.
	Location Description	Mayor's Office of Homeless Services 7 E. Redwood Street, 5th Floor, Baltimore, MD 21202
	Planned Activities	HOPWA funds will be awarded to non-profit organizations that serve individuals with HIV/AIDS and their families who are homeless or at risk of homelessness.
174	Project Name	HOPWA - CARROLL COUNTY
	Target Area	Carroll County
	Goals Supported	Housing for Non-Homeless Special Needs Populations
	Needs Addressed	Affordable Housing
	Funding	HOPWA: \$64,452
	Description	Funds will be used to provide short-term rental and mortgage assistance to individuals with HIV/AIDS and their families.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 00 low-income persons living with HIV/AIDS will be assisted with support services, rental, mortgage, and utility assistance

	Location Description	Carroll County Health Department 290 S. Center Street, Westminster, MD 21157
	Planned Activities	Funds will be used to provide support services and short-term rent, mortgage, and utility assistance to individuals living with HIV/AIDS.
175	Project Name	HOPWA – CITY OF BALTIMORE/ TENANT-BASED RENTAL ASSISTANCE
	Target Area	City Wide
	Goals Supported	Housing for Non-Homeless Special Needs Populations
	Needs Addressed	Affordable Housing
	Funding	HOPWA: \$5,378,420 Other Federal: \$468,650
	Description	Funds will be used to cover tenant-based rental assistance, inspections and MOHS staff associated with providing direct TBRA services approximately 450 rental subsidies in Baltimore City.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 400 low-income households with HIV/AIDS

	Location Description	Mayor's Office of Human Services – Homeless Services Program 7 E. Redwood Street, 8th Floor, Baltimore, MD 21202
	Planned Activities	Funds will be used to provide tenant based rental assistance to individuals with HIV/AIDS and their families.
176	Project Name	HOPWA - QUEEN ANNE'S COUNTY
	Target Area	Queen Anne's County
	Goals Supported	Housing for Non-Homeless Special Needs Populations
	Needs Addressed	Affordable Housing
	Funding	HOPWA: \$24,170
	Description	Funds to provide tenant-based rental assistance to individuals with HIV/AIDS and their families in Queen Anne's County and for a portion of the Agency's administrative costs.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, 5 low-income households, living with HIV/AIDS will be assisted with tenant-based rental assistance.

	Location Description	Queen Anne's County Housing & Community Services 104 Powell Street, Centreville, MD 21617
	Planned Activities	Funds to provide tenant-based rental assistance to individuals with HIV/AIDS and their families in Queen Anne's County.

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

To implement the strategies and goals identified in the Framework for Community Development, four (4) Impact Investment Areas are identified for transformational investments that will capitalize on ongoing revitalization activities. These Impact Investment Areas (IIAs) are:

- East: Johnston Square, Broadway East, East Baltimore Midway, Coldstream Homestead Montebello;
- West: Upton, Druid Heights, Penn North;
- Southwest: Poppleton, Hollins Market, Franklin Square, Union Square, Mt. Clare/New Southwest, Barre Circle, Washington Village/Pigtown;
- Park Heights: Park Circle, Greenspring, Towanda-Grantley, Parklane, Central Park Heights, Lucille Park, Cylburn, Levindale, Langston Hughes, Pimlico Good Neighbors, Arlington.

These are neighborhoods that offer near-term opportunities to achieve inclusive, economically sustainable growth supported by a comprehensive multi-agency City strategy and major public investments. As these areas stabilize and grow, they will serve as strong community assets that will help fuel subsequent transformational development in adjacent communities.

Additionally, in PY 2020 CDBG funds will continue to be focused on “low/ and moderate income neighborhoods throughout Baltimore city. In these areas Baltimore City DHCD will work proactively to stem blighting conditions and build homeownership and community investment. The effort in these areas will be to prevent deterioration.

In PY 2020 The City of Baltimore will also continue to utilize a Special Code Enforcement Area and a Strategic Demolition Area. The use of these two areas will be for codes enforcement and demolition only for the purpose of eliminating blight and deterioration and stabilizing housing unit that are vacant but hold promise for redevelopment in future years.

The use of ESG, HOME and CDBG funds can and will occur in all corners of the city, although the majority of funds are spent in low- and moderate-income areas. HOPWA funds are allocated on a regional basis although the majority of funds are spent in the city.

Geographic Distribution

Table 62 - Geographic Distribution

Target Area	Percentage of Funds
City Wide	49.6%
Low & Moderate Income Neighborhood Development Areas	17.0%
East IIA	4.2%
Park Heights IIA	2.1%
Southwest IIA	1.8%
West IIA	1.7%
Special Code Enforcement Areas	14.8%
Strategic Demolition Areas	8.6%

Rationale for the priorities for allocating investments geographically

The City Wide designation includes funds that are being used to support programs that impact or may impact any area in the city. For example, activities such as homeownership counseling, homebuyer incentives, services for homeless persons, and other similar programs may be utilized by people residing anywhere in the city. Likewise, administrative activities by the Department of Housing and Community Development benefit all areas in the city and are thus classified as City Wide.

In the Low & Moderate Income Neighborhood Development Areas, the effort will require careful stewardship of existing community resources, and preventative measures to sustain and improve relatively stable communities. Many Low & Moderate Income Neighborhood Development Areas have benefitted from past CDBG investment and continue to build capacity to set and achieve goals.

In keeping with the 2020-2025 Consolidated Plan, DHCD intends to engage in patient investment in the four Investment Impact Areas (IIAs). These areas have experienced considerable disinvestment and blight and will require significant community development investments to attract market forces capable of sustaining the neighborhoods. The intent is to focus CDBG and other funding streams in these areas over the five years to bring these areas back to being safe, stable, and viable mixed income neighborhoods. While the investment percentage in these areas is low in this first year, we expect to see increased demand in years two through five as development occurs, and interest and vision build, in these areas.

Discussion

See Appendix  for maps of the Investment Impact Areas and other geographies.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

There continues to be overwhelming need for affordable housing in Baltimore. HOME funds will be spent to leverage other funds and maximize the number of new rental housing opportunities created for lower income renters. These housing opportunities are primarily provided to two geographies. First, HOME will be used to create housing in the City’s Regional Choice, Middle Market Choice and Middle Market neighborhoods as indicated by Baltimore’s Housing Market Typology map. Second, HOME will be used to create affordable housing in areas that are experiencing enough concentrated redevelopment that they are undergoing a transformation.

CDBG funds will be used to provide homeownership assistance to first time homebuyers, provide rehab loans to the elderly and low-income homeowners to help them maintain their homes, provide foreclosure prevention counseling to homeowners at-risk of losing their homes, and provide housing counseling services to assist low- to moderate-income persons obtain housing. CDBG funds will also be allocated to non-profit housing providers to rehab houses that will be rented or sold to CDBG eligible households and to help develop a small number of new construction units.

HOPWA funds will be expended on rental subsidies for homeless persons with HIV/AIDS.

Table 64 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households to be Supported	
Homeless	1075
Non-Homeless	1749

One Year Goals for the Number of Households to be Supported	
Special-Needs	627
Total	3451

Table 65 - One Year Goals for Affordable Housing by Support Type

One Year Goals for the Number of Households Supported Through	
Rental Assistance	1647
The Production of New Units	1089
Rehab of Existing Units	715
Acquisition of Existing Units	0
Total	3451

Discussion

Approximately 596 units are expected to be subsidized in the EMSA utilizing HOPWA TBRA funds, depending on the amount of tenant income contributed, the size of households served, the prevailing market rent within the jurisdiction, and turnover of clients. ESG funds will support 800 units of Rapid Rehousing and Homelessness Prevention.

In PY 2020 HOME funds will create 291 units of new construction affordable rental housing including 4 units for special needs households and 24 units for the chronically homeless. CDBG dollars will be used to help 300 first-time homebuyers purchase their first home, including 30 units for special needs households. CDBG funds will help create 11 new units for homebuyers, and 45 rehabbed units for homebuyers. CDBG funds will support rehab of 276 units occupied by low income homeowners.

AP-60 Public Housing – 91.220(h) - STEVE

Introduction

Actions planned during the next year to address the needs to public housing

The HABC is not under a Section 504 Voluntary Compliance agreement.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The 2019 Pathway to Success: Strategic Plan for HABC identifies over a dozen programs designed to increase residents economic and educational opportunities. These programs focus on job training and economic self-sufficiency.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

HABC is not a troubled PHA so no actions are necessary.

Discussion

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

The City of Baltimore responds to the needs of persons experiencing homelessness through the Continuum of Care (CoC), a collaborative network of service providers, government agencies, and housing providers that provide a range of housing interventions and services to people experiencing homelessness in Baltimore City.

As the Collaborative Applicant, HMIS Lead agency, and Recipient for CoC and ESG funds, the Mayor’s Office of Human Services (MOHS) contracts with nonprofit agencies to provide a wide range of services that meet the needs of households considered at-risk of homelessness and those currently experiencing homelessness. MOHS implements the one-year Action Plan goals and steps through planning, program development, investment, and contract monitoring of projects in three strategic investment areas:

- Homelessness Prevention – Provide direct financial assistance, legal services, and diversion strategies to prevent people from becoming homeless and needing to enter the shelter;
- Homeless Intervention Services – Connect people who are homeless with basic needs assistance, mainstream benefits, and case management to increase access to permanent housing;
- Housing Placement, Stabilization, and Support – Utilizing the “housing first approach,” move individuals experiencing homelessness rapidly into housing and provide support when needed to remain in housing.

Activities to be undertaken to address housing and service needs of non-homeless special needs populations include:

- Providing rental housing designed and constructed to accommodate the needs of persons with disabilities: HOME funds will help construct 29 rental units.
- CDBG funds will be set aside to provide subsistence payments to 60 NEDs households under the Enhanced Leasing Assistance Program managed by the Innovative Housing Institute.
- Assisting renters with disabilities to become homeowners through down payment assistance: CDBG funds will be used to assist 30 households with disabilities become homeowners through the DHCD Office of Homeownership.
- Providing rental assistance and services to persons living with HIV/AIDS. Using HOPWA funds, approximately 694 households will receive tenant based rental assistant subsidies throughout the EMSA.

- Provision of supportive services to the elderly including nutrition, social activities, health maintenance and transportation: CDBG funds will be used to provide a range of services to over 5,000 elderly persons through Action in Maturity and the Health Department's Commission on Aging.
- Funding critical repairs to houses occupied by low-income elderly owners: CDBG funds will be used to repair some 75 single family units through the Emergency Roof Repair, Deferred Loan, and various non-profit owner-occupied repair programs.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The PY 2020 one-year goals and actions for homeless outreach and assessment include:

- Continue current level of street outreach capacity, including number of workers, providing sufficient evening and weekend coverage, and complete geographic coverage.
- Continue the Hands in Partnership coalition, a group of street outreach providers co- led by MOHS and Behavioral Health Systems Baltimore staff who meet weekly to discuss best practices, progress in engaging unsheltered homeless people in services, and coordinate care for individuals living on the street. The coalition has representatives from all street outreach programs, programs and day centers that serve unsheltered homeless people, government agencies, and the Baltimore Police department.
- Increase the capacity of Coordinated Access to assess more individuals and families. Streamline document readiness procedures. Advance housing first practices and reduce delays in the housing placement process.
- Monitor MOHS- funded projects for the continued implementation of Coordinated Access. All projects funded by MOHS are required to participate in the system as either an agency assessing people in need of housing assistance, as a housing provider, or a combination of both.
- The City of Baltimore will support nonprofit and public agencies in their applications for federal and state funds to develop additional housing with appropriate services for low-income persons with special needs.

Addressing the emergency shelter and transitional housing needs of homeless persons

The PY 2020 one-year goals for addressing the emergency shelter and transitional housing needs of homeless persons include:

- Increase exits to permanent housing and reduce length of stay in programs, thereby increasing the number of households that could be served by emergency and transitional housing and reducing returns to homelessness after program completion.
- Implement Coordinated Access for entry into emergency shelters and transitional housing.
- Increase the number of shelter beds to serve unaccompanied homeless youth or other special populations with specific supportive service needs.
- Provide professional development and resource-sharing opportunities for staff at shelters and transitional housing programs to increase program outcomes and quality service delivery.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The PY 2020 one-year goals for addressing the permanent housing needs of homeless persons include:

- Increase the number of rapid re-housing slots for families, individuals, and unaccompanied youth.
- Increase permanent supportive housing beds and identify partnerships to increase availability of regular affordable housing by establishing a homeless preference (ex: HUD multifamily housing, Medicaid, senior housing, assisted living).
- Increase the availability of housing stabilization/diversion resources for households in RRH and PSH.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

The PY 2020 one-year goals for helping low-income households avoid becoming homeless include:

- Implement the Emergency Rental Assistance Program, which will provide increased and standardized financial assistance to families immediately at-risk of homelessness.
- Establish flexible funding sources and increased services at the front door of Coordinated Access to creatively divert households from entering the homeless system.
- Provide comprehensive eviction prevention services to families at-risk of homelessness that include legal counseling, landlord-tenant mediation, and rental and utilities arrears.
- Use Coordinated Access to help hospitals, corrections programs, mental health and substance abuse facilities, and mainstream social services programs make appropriate housing referrals for their participants experiencing homelessness.
- Eviction prevention and supportive services to over 150 households facing a housing crisis.

Discussion

AP-70 HOPWA Goals - 91.220 (I)(3)

One-year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	50
Tenant-based rental assistance	596
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	10
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	10
Total	666

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

The City has examined whether there are public policies and regulations in place that could reasonably be construed as barriers to the creation of affordable housing and concluded that there are not. Commonly found examples of barriers such as large lot zoning and impact fees do not exist in Baltimore. The City has long had in place a zoning ordinance, building and housing codes, and subdivision and planned unit development requirements. However, they serve to promote the general health and welfare of the city and have not served as impediments to the development of affordable housing. The amount of affordable housing that the city possesses makes this lack of impediment clear.

While there is scant evidence that it has impacted the creation of affordable housing, the unilateral limitation on the number of unrelated persons that can live in a housing unit remains a matter that must be addressed by the City Council.

Barriers to Affordable Housing include but are not limited to the following:

- Lack of access to CBO, housing assistance programs
- Lack of access to government-based assistance programs
- Mental Health
- Substance Abuse/ Chemical Dependency and/or Dual Diagnosis

- Underemployment/ Unemployment
- Transportation
- Criminal Background and other legal issues
- Citizenship/ Immigration Status
- Exposure to DV/IPV and/ or communal violence

Another barrier that impacts housing access for some lower income households is the practice of some private landlords refusing to accept subsidies such as Housing Choice Vouchers. In 2019 Baltimore enacted legislation (Ordinance 18-0308) that adds Source of Income to the household and individual characteristics that are unlawful to discriminate against.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

Baltimore does not have, and does not support, policies such as large lot zoning and impact fees that are common methods of using public policy to limit the creation of housing for lower income households. While having less than a quarter of the region's population, Baltimore has over three-quarters of the regions subsidized housing as well as the largest reservoir of market rate housing affordable to households with incomes of less than 80% of AMI. Baltimore will continue to use Consolidated Plan and other resources to create new publicly assisted affordable housing and strengthen neighborhoods with market rate affordable housing.

Discussion:

The major residential investment barrier Baltimore faces continues to be the large number of households with incomes insufficient to support the creation, rehabilitation and operation of market rate housing and who hence need some form of housing subsidy. The amount of subsidy available is overmatched by the number of households needing the subsidy. This need has not been created by housing policies. In addition to using Consolidated Plan resources to create affordable housing, Baltimore will also use them to provide services that improve employment possibilities for low- and moderate-income households and thus help address the broader problem of income.

AP-85 Other Actions – 91.220(k)

Introduction:

The sections below provide generally brief summary narratives on actions to be taken to address: Obstacles to Meeting Underserved Needs, Foster and Maintain Affordable Housing, Evaluate and Reduce the Number of Housing Units Containing Lead-Based Paint, Develop Institutional Structure, Enhance Coordination between Public and Private Agencies and reduce the Number of Poverty-Level Families.

Actions planned to address obstacles to meeting underserved needs

In PY 2020 the City of Baltimore appreciates the increases in Consolidated Plan funding for some programs. However, the overall Consolidated Plan funding trend for some time has been lessening support for housing and community development initiatives. In an effort to create alternate funding sources for community development activities, in FY 2018 Baltimore City created several new programs to provide capital and operating support for these activities. These funds include the Neighborhood Impact Investment Fund (NIIF), a large redevelopment capital fund pool initially capitalized with \$52M. The Baltimore Affordable Housing Trust Fund, which is predicted to receive \$20M annually from dedicated revenue streams, will support construction and maintenance of housing for very-low income (50% AMI) and extremely low income (30% AMI) households. Additionally, the City created the Community Catalyst Grants (CCG) programs which provides capital development funds to support neighborhood-based redevelopment efforts and nonprofit operating funds to support organizational and leadership capacity development efforts. More on these new programs is available at Framework for Community Development at < <https://dhcd.baltimorecity.gov/m/community-development-framework>>.

Actions planned to foster and maintain affordable housing

The 2020-2025-year Consolidated Plan documents the continuing need for the creation and maintenance of affordable housing. Over program year 2020, a combination of resources including HOME, CDBG, CARES Act, Low-Income Housing Tax Credits, City Bonds, and State of Maryland funds will be used to expand and improve the affordable housing market for low-income households. 252 rental units will be added to the subsidized housing supply with the large majority of these units available to households earning less than 60% of area median income (AMI.)

While significantly fewer dollars will be spent on assisting low-income homeowner and home buyer households than on creating rental opportunities, it is projected some 950 households will receive assistance. Approximately 440 of these opportunities will be underwritten with \$5,000 closing cost assistance grants funded through the CDBG program. New homebuyer opportunities will be created by six entities who will build new or rehab 13 homes for new buyers. Eleven divisions and subrecipients will help 497 homeowners repair and maintain their homes.

During PY 2020 DHCD will continue to utilize its CARES Act allocations to assist low-income residents who are at risk of eviction and/or homelessness. Working in collaboration with numerous public and non-profit agencies Baltimore City has deployed several significant programs:

- CDBG-CV1 funds are being used to provide Temporary Rent Support payments to landlords for up to three months' rent on behalf of eligible low-income households at risk of eviction.
- CDBG-CV1 funds are being awarded to support legal representation to prevent eviction of low-moderate income households affected by COVID-19.
- CDBG-CV1 funds are being awarded to support case management services to COVID-19 impacted households receiving financial assistance for homelessness prevention in connection with the MOCFS program.
- CDBG-CV1 funds will also be combined with resources from the Baltimore Affordable Housing Trust Fund, Coronavirus Relief Funds, ESG-CV2, and Community Services Block Grant to provide Eviction Prevention support to eligible low-income households. This activity includes utilizing the Community Action Partnership 311 system to provide intake and referral services.
- HOPWA-CV funds are being used to prevent homelessness for HOPWA eligible tenants or mortgagors for up to 24 months.
- HOPWA-CV funds are being used to assist HOPWA eligible households with accessing essential services and supplies such as food, medications, medical care, personal protective equipment (PPE), and information.

- HOPWA-CV funds are being used to lease hotels or motels for self-isolation, quarantine, or provide other infection control for HOPWA eligible individuals and their family members.
- ESG-CV1 funds are being used to prevent, prepare for, and respond to the coronavirus pandemic (COVID-19) among individuals and families who are homeless or receiving homeless assistance; and to support additional homeless assistance and homelessness prevention activities to mitigate the impacts of COVID-19.
- ESG-CV2 funds are being used to support case managers to assist eligible households who are facing eviction and may need relocation assistance.

Actions planned to reduce lead-based paint hazards

In CFY 2021 DHCD's Lead Hazard Reduction Program will remove lead paint poisoning hazards from 185 housing units occupied by low income households with young children and pregnant women.

In addition to the lead paint removal reduction activities, partnerships with Bon Secours, the Southwest Partnership, Park Heights Renaissance, Druid Heights Community Development Corporation, Rose Street Community Center, and Belair Edison Neighborhoods, Inc. will provide lead awareness education, outreach, and application assistance to eligible households. Baltimore City Health Department (BCHD) will conduct targeted preventive in-home lead education to several hundred eligible families, issue violation notices, perform enforcement, and family health coordinating services.

DHCD's LHRP will be issuing a Request for Proposals to subcontractors to provide lead post-remediation education services and program promotion. In addition, all housing units (Rapid Re-Housing, Permanent Supportive Housing, etc.) provided to constituents via MOHS funding are mandated to be inspected and meet or exceed HUD habitability and lead-free regulation.

Actions planned to reduce the number of poverty-level families

The CDBG program anticipates that seventeen non-profits it supports will provide employment training to 1,886 adults and older youth during PY 2020. Based on prior year client income distribution data reported by these groups (IDIS PR03), and assuming similar distributions for PY 2020, 89% of persons who gain permanent employment will be

members of poverty-level households. [For purposes of calculating poverty status, it is assumed that all persons served who are in the extremely-low income category (0 – 30% Of AMI) represent poverty level households and that half of those in the low-income category (31 – 50% of AMI) fall into this category.]

In addition to job training, CDBG funds will be used to support literacy and numeracy training to adults with limited education skills, particularly as regards reading and basic math skills. It is anticipated that four non-profit organizations will carry out this activity during CFY 2020 and will serve some 1,115 persons. Of these persons it is estimated, based on prior year client income distribution data reported by these groups (IDIS PR03), that 68% will be from poverty level households. The positive impact that improved literacy and numeracy have on employment, wages and career advancement are well documented and it is assumed that support of literacy and allied training will assist some of those households assisted in moving out of poverty. [For purposes of calculating poverty status, it is assumed that all persons served who are in the extremely-low income category (0 – 30% Of AMI) represent poverty level households and that half of those in the low-income category (31 – 50% of AMI) fall into this category.]

MOHS programs, including ESG, HOPWA, and the Community Action Partnership will undertake several activities in CFY2020 aimed at increasing income and reducing the number of poverty-level families, including:

- In partnership with private funders, continuing a new employment navigation model for rapid re-housing programs that will provide intensive job preparation services, paid apprenticeship/training programs, and employer connections for living-wage jobs.
- Providing financial counseling, credit counseling, case management, and connection to workforce development opportunities for over 825 households facing eviction and/or living in poverty
- Connecting individuals with disability assistance (TDAP, SSI) to supported employment opportunities with DORS that will assist them in increasing employment income without losing assistance
- Direct employment and job training to 10 individuals with HIV/AIDS through People on the Move
- MOHS will hire an employment counselor to assist individuals living with HIV/AIDS that are receiving tenant-based rental assistance through its rental assistance program.

- Removing barriers to employment for families by connecting them to transportation, legal services for expungement, disability benefit cases, and child support cases causing wage garnishment
- Connecting households at risk of homelessness or experiencing homelessness directly to employment and mainstream benefit resources through the Coordinated Access system.

Actions planned to develop institutional structure

In PY 2019, as part of the City of Baltimore's overarching Community Development Strategy a unique funding source, the Community Catalyst Grants (CCG) program was instituted. In PY 2020/CFY 2021, up to \$3.12 million in operating funds will be granted to community development organizations and neighborhood-based organizations for community-driven revitalization efforts. The grants will include funds for technical assistance and capacity building and will promote networking activities and peer-to-peer learning to provide support for new groups. We anticipate working with partners to offer local groups technical training on financing and real estate development, or organizational issues such as building a board of directors, as well as sponsoring networking and social events.

Actions planned to enhance coordination between public and private housing and social service agencies

Long-standing partnerships with social service agencies are critical to the success of DHCD and MOHS programs. The Corona virus and Cares Act funding has increased the opportunities for meaningful and productive collaboration. Partners we continue to rely on include:

- Baltimore CASH Campaign - VITA Program
- Baltimore City Health Department
- Baltimore City Office of Equity and Civil Rights - Reentry Program
- Baltimore Development Corporation
- Baltimore Mental Health Systems – referrals to mental health services
- Baltimore Substance Abuse Program – referrals to substance abuse services
- Baltimore Department of Public Works – Low income water assistance program

- Baltimore Department of Social Services – Adult Protective Services, Family Investment Centers
- DHCD – Weatherization
- Economic Development Group
- Fuel Fund of Maryland – Energy Assistance
- Johns Hopkins PERMSS Study
- Local Churches - Food Pantries and Clothing Distribution
- Maryland Educational Opportunity Council
- Mayor’s Office of Children and Family Success
- Mayor’s Office of Emergency Management
- Mayor’s Office of Employment Development – Employment / training
- Mayor's Office of Immigrant Affairs
- Mayor’s Office of Correspondence and Constituent Services
- Mayor's Office of Minority and Women-Owned Business Development

Discussion:

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(l)(1,2,4)

Introduction:

The following program specific sections address the City's actions, programs and policies to meet requirements for the CDBG, HOME, and ESG programs for year five of the current Consolidated Plan. The program specific requirements for the HOPWA program is omitted from this template due to a technical limitation. The "Method of Selecting Sponsors for the HOPWA Program" is therefore included in the discussion box under the ESG section as advised by HUD.

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(l)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	\$400,000
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan	\$700,000
3. The amount of surplus funds from urban renewal settlements	\$0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan.	\$0
5. The amount of income from float-funded activities	\$0
Total Program Income	\$1,100,000

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	85.00%

HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(l)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

HOME funds will only be used in ways described at 24 CFR 92.205.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:
Recapture Schedule for the Homebuyer who resells the Property during the Period of Affordability

If the homebuyer sells the HOME-assisted unit during the Period of Affordability, the outstanding loan balance will be repaid on a prorated basis, depending upon the number of years the homebuyer has occupied the HOME-assisted home versus the applicable Period of Affordability.

TIME OF EVENT OF CONVEYANCE	REPAYMENT DUE
During the 1st year of the Homebuyers Loan Period	100% of the Buyer Loan
During the 2nd year of the Homebuyers Loan Period	90% of the Buyer Loan
During the 3rd year of the Homebuyers Loan Period	80% of the Buyer Loan
During the 4th year of the Homebuyers Loan Period	70% of the Buyer Loan
During the 5th year of the Homebuyers Loan Period	60% of the Buyer Loan
During the 6th year of the Homebuyers Loan Period	50% of the Buyer Loan
During the 7th year of the Homebuyers Loan Period	40% of the Buyer Loan
During the 8th year of the Homebuyer Loan Period	30% of the Buyer Loan
During the 9th year of the Homebuyer Loan Period	20% of the Buyer Loan
During the 10th year of the Homebuyers Loan Period	10% of the Buyer Loan
After the 10th year of the Homebuyers Loan Period	No repayment due

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

A Deed of Trust will be used to convey the for-sale unit from the seller to the buyer. The Deed of Trust will reference the regulating covenants and must stipulate that the buyer will own and occupy the subject property as his or her principal residence for the term of the affordability period. The Deed of Trust clearly states that if the Owner leases, refinances or transfers the property prior to the expiration of the period of affordability, then the Owner agrees to repay all or a portion of the loan to DHCD in accordance with the Buyer’s HOME Regulatory Agreement. The Buyer’s HOME Regulatory Agreement is the only document that will be recorded. The purpose for these written agreements is to enforce and ensure that the City recaptures the direct subsidy to the HOME-assisted homebuyer if the HOME-assisted property is transferred. The written agreements are enforcing mechanism for the City to enforce the affordability period and as notification of the transfer of the property.

The Buyer’s Promissory Note for Development subsidies will not be recorded. They are forgiven if the owner continues to occupy and own the subject property as his or her principal residence for the entire period of affordability. Repayment through the recapture method of the loan will be required, if during the period of affordability, the buyer sells, transfers, refinances, leases or ceases to utilize the property as their principal residence.

The amount subject to recapture is the direct subsidy received by the homebuyer. In addition, these provisions limit the amount to be recaptured to the net proceeds available from the sale of the property.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

Baltimore City will not use HOME funds to refinance existing debt secured by multi-family housing that is being redeveloped with HOME funds.

4a. HOME eligible applicants, processes for solicitation, application information and beneficiary Preferences and limitations.

At least annually Baltimore City DHCD publishes on its website a notice of funding availability (NOFA) for the HOME Program that describes eligible applicants and the process for soliciting and funding HOME applications. HOME Program contact information is also included in the mailing, Baltimore Sun notice and website posting through which the Annual Action Plan process is initiated each autumn. A copy of the fourteen-page current HOME NOFA is found beginning on page 65 of the Grantee Unique Appendices found at the end of this Annual Action Plan.

DHCD does not plan to limit or promote specific beneficiaries in the PY 2020 Annual Action Plan. It does however not intend to support two categories of HOME eligible activities. In PY 2020 the HOME Program will not fund any homeownership activities and limit itself to assisting eligible rental projects. It will also not carry out tenant based rental assistance activities during the fiscal year.

Emergency Solutions Grant (ESG) Reference 91.220(I)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

INCLUDED IN APPENDIX **XX**.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

Baltimore's Coordinated Access System uses a standardized assessment, prioritization, and referral process for entry into all transitional and permanent housing programs in the CoC, including all programs funded by ESG, CoC, State of Maryland, and City General Funds. The

assessment tool used is consistent across populations (youth, families, DV, individuals, veterans) and prioritizes eligible clients according to the order of prioritization specified in HUD Notice CPD-14-012. Emergency shelters accept clients on a first come, first serve basis and allow clients to self-refer in addition to receiving agency referrals. Over 30 street outreach teams, drop-in centers, behavioral health providers, emergency shelters, and transitional housing programs are trained as “navigator agencies”, act as entry points to the Coordinated Access system, and are authorized to complete the housing assessment on behalf of their clients.

In recent years, the CoC focused on increasing core Coordinated Access infrastructure. This included integrating rapid re-housing into the system, consolidating navigator agencies/entry points, and expanding the number of case managers in emergency shelters by 30% (using ESG supplemental funds) to increase the number of clients that could be assessed through the Coordinated Access system and increase quality of housing navigation services. The CoC also completed and launched a Coordinated Access portal within HMIS, increasing system efficiency and reducing the amount of time required to review and approve client eligibility.

FY2020 and FY2021 goals will center on transforming the “front door” to Coordinated Access to reduce inflow to the homeless system and more quickly connect clients with the services and housing needed to address their housing crisis. This includes establishing a standardized and system-wide intake and prioritization process for emergency shelter, increasing diversion and prevention assistance, increasing access to specialized DV services, and increasing assistance for clients that will not be prioritized for subsidized housing through Coordinated Access. Additional work will include integrating referrals to employment and mainstream benefits.

The implementation and continuous quality improvement of the city’s Coordinated Access system is led by the CoC’s Coordinated Access Committee, which reports to the CoC Board and is facilitated by the Mayor’s Office of Human Services. Membership is open to any CoC member.

Clients fleeing or attempting to flee domestic violence (including dating violence, sexual assault, or stalking) are encouraged to work with House of Ruth (a VAWA-covered Victim Services Provider), to obtain a referral to Coordinated Access programs, but the client may choose to work with any navigator agency. All providers serving clients fleeing or attempting to flee domestic violence must obtain consent to collect and share the client’s information and the consent must specify with whom the information is shared. Sharing is minimized as much as possible according to the client’s safety needs. Within the Coordinated Access system, sharing of a client’s information can be restricted to the client’s navigator organization, MOHS, and the housing program(s) to which the client agrees to be matched.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The Consolidated Funding Application is an RFP open to all nonprofit organizations, faith-based organizations, government agencies, and other entities that have tax-exempt status and meet the eligibility criteria. The RFP is distributed to the general public through the MOHS website and an email listserv. Each project application undergoes a threshold review, which includes determination of eligible funding sources. If the project application passes the threshold review, the proposed activities are then evaluated and scored competitively by MOHS. MOHS consults with the Continuum of Care's Resource Allocation Committee on project allocations and performance objectives. The committee is comprised of local community leaders in the business, government, and nonprofit sectors. The amount and type of funds allocated to each program takes into consideration the score of each proposal, the funding priorities identified by MOHS and the CoC, the project's prior-year performance and compliance with funding regulations (as applicable), and the project's proposed activities.

For PY 2020, both renewal and new project applications were accepted for consideration.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

Baltimore meets the homeless participation requirements outlined in 24 CFR 576.415(a). The Continuum of Care Board includes four members who have formerly or are currently experiencing homelessness. The Resource Allocation Committee includes one representative who formerly experienced homelessness. All subrecipients are required to have at least one board member who represents the homeless or was homeless.

Additionally, the CoC Consumer Advisory Workgroup regularly engages with the Mayor's Office of Human Services to provide feedback and input into the practices and policies for programs funded by ESG (shelters, rapid re-housing).

5. Describe performance standards for evaluating ESG.

Monitoring is a vital component to the success of our funded providers and constituents serviced in Baltimore City. The monitoring process accesses performance and quality assurance through data collection, analytics, fiscal/ grant management and site visitation, Monitoring is critical for making informed decisions about program effectiveness, management efficiency, and appropriate client services. The monitoring process is typically facilitated annually as well as on a risk assessment/ as needed basis. The Consolidated Funding

Application, which is the method of selecting ESG sub-recipients, will rely heavily on the following project-level performance measures:

- Length-of-time persons remain homeless.
- Successful placement in permanent housing.
- Returns to homelessness from permanent housing.
- Employment, income, and benefits growth for homeless persons.
- Percent of clients who exit to or retain permanent housing.
- Successful placement into housing program or permanent housing from street outreach.
- Utilization rate of units/beds for homeless or formerly homeless persons.

Project performance is reviewed once annually as per HUD and MOHS regulations as well as upon an as needed or crisis basis.

HMIS

The Continuum of Care's HMIS system is ClientTrack. MOHS and the Continuum of Care board rely on reports developed from HMIS data entry to make key funding decisions and increase homeless system improvement. All sub recipients of federal, state, and local homeless funds are required to participate in HMIS. HMIS administration, policies, and procedures, are overseen by the CoC's Data and Performance Committee.

HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS 91.220(I) (3)

The method for selecting sponsors under the HOPWA program is as follows:

The City of Baltimore conducts an annual competitive application process requesting applications for new and renewal projects from qualified entities to provide services to individuals and families who are HIV/AIDS positive, low-income, experiencing homelessness and/or at-risk of becoming homeless.

The City establishes funding priorities, provides detail on the funding sources, lists the eligible activities and costs, details client eligibility requirements, sets the application timeline, establishes the application guidelines and components, details the evaluation criteria, and the funding allocation process.

The request for CFA applications is broadcast to the Continuum of Care and posted on the agency's website.